

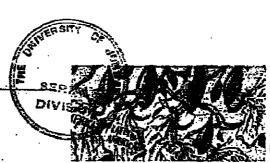
After the Fed's move

Economic and political fallout Page 2 A justifiable decision Page 14 Markets face tense week 1202 20-21



Mr Honda

Nobuhiko Kawamoto makes the best of it



**Emerging markets** 

poorer countries

# FINANCIAL TIMES

## **US and Germany** warn Russia to respect borders

The US and Germany issued clear warnings to the new Russian government at the weekend not to seek to create any "spheres of influence or interest" beyond its borders.

Chancellor Helmut Kohl of Germany and William Perry, the new US defence secretary, spelt out their deep concern at any moves by Moscow to revive a nationalistic foreign policy in the former area of Soviet influence. Page 16

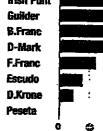
Northern workers praised: Employees in northern European countries such as Switzerland, the Netherlands, Germany and Belgium respond far more positively to their work situation than those in southern Europe, according to a survey of employee satisfaction. Page 6

Rabin unsure on peace talks: Israeli prime minister Yitzhak Rabin was considering whether to go ahead with today's planned meeting in Cairo on Palestinian self-rule between his foreign minis-ter, Shimon Peres, and Yassir Arafat, chairman of the Palestine Liberation Organisation. Page 4

PM to see new Russian budget: A draft of Russia's 1994 budget, aimed at bringing monthly inflation down to less than 10 per cent by the end of the year, will be submitted to prime minister Victor Chernomyrdin today. Page 3

European Monetary System: The strength of the dollar at the end of last weak caused the D-Mark to slip behind the Belgian franc to fourth position in the system's grid. All currencies, except for the Irish punt, gained ground against the Spanish peseta, the weakest member of the EMS. **Currencies, Page 29** 

February 4, 1994 Irish Punt



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the system. Most of the curren cies are permitted to fluctuate within 15 per cent of agreed central rates against the other members of the mechanism. The exceptions are the D-Mark and the guilder which move in a 2.25 per cent band.

Drug price cuts to be unveiled: Japanese government intends to cut pharmaceutical prices. The companies expect reductions to average 6.5-7 per cent, further undermining growth of a sluggish Japanese medicines market. Page 4; Markets hit by devaluation and healthcare reforms, Page 4

Eastern Europe move by bank: The European Bank for Reconstruction and Development intends to increase its staff in eastern Europe and former Soviet Union in an attempt to bring its services closer to potential customers. Page 5

Crackdown on missionaries: China has tightened controls on foreign missionary activities and is seeking to strengthen measures against unauthorised religious practices. Page 4

Maclean Hunter: Uncertainty over the ownership of a block of shares in the Toronto-based publishing and cable TV group has put an obstacle in the way of the proposed bid by Rogers Communications, Canada's biggest cable TV operator.

**EU expansion talks today:** European Union foreign ministers meet in Brussels today to start the final stretch of negotiations aimed at bringing Austria, Sweden, Finland and Norway into the Union by January, Page 3

Beazer Homes, fourth largest UK housebuilder, plans to raise sufficient new money to leave it with "significant" net cash when it is floated next month. The extra money will help it to increase annual completions. Page 17

Tokyo near deal on stimulus plan; Japan's seven party coalition appeared near to a compromise on a long-delayed economic package of tax cuts and government spending. Page 4

Rivals fight for bank: Two Portuguese entrepreneurs are lining up rival bids of more than Es100bn (\$570m) to wrest control of Banco Totta e Acores, a leading Portuguese retail bank. from Banesto, the crisis-hit Spanish bank. Page 19; Banco Santander rises 17.8%, Page 19

inspec Group, speciality UK chemicals company bought from British Petroleum by a management team for £40m (\$40m) only 18 months ago, should be valued at over £100m when it floats on the stock market in the next two months. Page 18

Bullet-proof vests are to be issued to ambulance crews in Manchester, England, to protect them when they answer 999 calls in trouble-prone areas amid concern at the increasing level of violence

MiM, Australian mining company, has signed an agreement with International Musto Exploration of Vancouver to develop the rich Bajo de la Alumbrera deposit in Argentina, Page 19

Crash kills 40: At least 40 people were killed and dozens injured when a bus and a truck crashed head on and burst into flames in the southern Indian state of Kerala late on Saturday night.

Austria Bahran Belgum Bulgans Cjarus Casch Ra Denmin Egypt Finland Fignar Gormany	Om1.250 BFr66 Lw≥ 00 CE1.10 C.2532 Okr16 EE5.00 FM14 FFr9.00	indu Pusid Italy Jacan Jarain Kandal	R185 Rx215 Rx60 S146.90 L3000 Y500 J01.50 Fex.625	Maita Marrocco Neth Ngirna Marway Oman Pakistan Philippine		S.Arabia Singapore Stouck Rip Scrath Aircs Spain Sweden Switz Syria Turkey Turkey	NSL50
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## Markets expect turbulent week after US rate rise

The world's financial markets will open today uncertain about the outlook for share and bond prices after Friday's steep fall on Wall St prompted by the Federal Reserve's decision to raise US interest rates for the first time for five years.

The Fed's shift, which marks a distinct change in the investment climate, caught the markets by surprise and prompted a 96-point plunge in the Dow Jones Industrial Average late on Friday as investors grew concerned that the increase might end the long bull run in stock markets in the US and elsewhere.

The decline was the largest one-day loss on Wall Street for more than two years. European financial markets were braced for turbulence amid fears that further falls in European interest rates might be put on hold as the dollar strength-

Analysts predicted that European equity markets would take their cue from the sharp drop in US share prices, although most said they did not expect a fall on the scale of the 1987 crash.

The Fed's modest tightening of monetary policy was viewed as an attempt to make a pre-emptive move against inflation by slowing the pace of US economic expansion. In the past three quarters the economy has grown at Change of direction Michael Prowse: A Clinton Fed might hesitate Editorial Comment

Page 14 Page 15 Off with market froth Page 20 The dominant dollar Page 21

an average annual rate of more

than 4 per cent, which the cen-

tral bank is likely to have viewed

as potentially inflationary. Wall Street is braced for short-term falls in US share prices in the next few weeks as investors use the Fed's rate increase as an opportunity to take some of the profits they earned during the US market's strong run in January.

Mr David Shulman, equity strategist at Salomon Brothers, said Friday's large drop in share prices was a "normal reaction" to Fed tightening, and predicted fresh selling to come. "We are going to see a further winding down of the euphoria that has been gripping the market over the last few weeks.

A temporary downturn in the stock market is regarded as particularly likely if, as many Wall Street expect, the Fed further tightens policy in the next few months to ensure that inflationary pressures do not build up in the economy.

Mr David Hale, chief economist at Kemper Securities in Chicago, predicted that the Fed would put

3% per cent to 3% per cent or the year.

Yet most Wall Street analysis do not believe that the Fed's decision to tighten monetary policy, by pushing the bank overnight lending rate up from 3 per cent to 3% per cent, will provoke a sustained sell-off.

Many said investors would ultimately see the rate rise as positive for stock and bond markets. because it showed that the Fed was ready to combat the threat of inflation while avoiding serious damage to the prospects for economic growth in the US.

Economists at Donaldson, Lufkin & Jenrette, the Wall Street broking house, have told clients: 'We do not expect a long-lasting effect on the stock market, as the negative effect of tighter monetary policy will be offset by the significant improvement taking place in the economy."

While stock and bond markets may temporarily decline in the wake of the Fed's rate increase, the dollar should gain strength from the move. The US currency rose against both the D-Mark and the Japanese yen on Friday, and is expected to appreciate further when foreign exchange trading opens in the Far East this morning. Typically, the dollar strengthens when US interest

rates rise and European and Jap-

anese rates are low or falling.

Martti Ahtisaari votes on his way to victory in Finland's presidential

## West still divided on air strikes in Bosnia

and Our Foreign Staff

The western countries have united in condemnation of the latest Sarajevo shelling, in which 68 people were killed, but yesterday they were still a long way from agreeing on punitive air strikes against the Bosnian

Mr Bill Clinton, the US president, called for an emergency meeting to discuss the US response to the outrage, at which all options including air strikes were to be considered.

However, Mr William Perry, the new US defence secretary. who flew back to Washington from Munich at short notice yesterday, emphasised that Wash-ington would not launch air strikes without close consultations with western allies, which have 28,000 ground troops in

Mr Perry, who was sworn in as defence secretary only three days ago, said that a longer term view had to be taken of the situation in Bosnia. "If air strikes are act one of a new melodrama, what is act two? What is act three? What is the conclusion?

"Any consideration of air strikes has to take into account that there are 28,000 peacekeepers on the ground, lightly armed, and not prepared to fight a war, surrounded by 200,000 combatants who are armed and are prepared to fight a war,' said Mr Perry.

In Washington, Mr Clinton called upon the United Nations to identify those responsible for the shelling and directed Mr Warren Christopher, the secretary of state, to consult US allies on "appropriate next steps". All that Mr Christopher would say was that he did not rule out the use of air strikes against those deemed responsible. But the US remains opposed to sending its own ground troops to Bosnia.

Among the European Union countries, whose foreign ministers are due to meet in Brussels today, only Germany and Belgium came out clearly in favour of asking the UN to give the green light to Nato air strikes.

Continued on Page 16 Editorial Comment, Page 15

Clinton administration fires first shot in battle to fit spending within set limits

## US budget for 1995 goes to Congress

By George Graham in Washington

The Clinton administration will send its \$1,500bn budget for 1995 to Congress today, firing the opening shot in a tough battle to fit next year's government spending inside the limits set last sum-

For the first time for more than two decades the budget will cut discretionary spending - for which amounts are set in each year's budget – below the \$543bn of the current fiscal year, which runs to the end of September.

However, mandatory spending on entitlement programmes such as social security and medical benefits for the elderly will con-

federal government spending, with interest payments on the national debt accounting for almost a further 15 per cent.

The 1990 Budget Enforcement Act agreed with Congress by former president George Bush, coupled with the provisions of last year's five-year budget law, have placed a "hard freeze" on discretionary spending: the caps on such spending will not be adjusted to take account of infla-

Those caps had already made it hard enough to put the budget together, but the administration has also had to find additional spending cuts to pay for the increased spending Mr Clinton

tinue to grow to absorb half of all has sought for favoured projects such as job training, education and children's immunisation programmes.

Administration budget officials have spent the last week explaining how painful it has been to keep spending inside last year's tight budget caps.

The Clinton proposals would kill outright 115 distinct programmes, ranging from lobster research and oilseed export subsidies to public library construction and drug abuse grants, for total savings of \$3.25bn.

The defence budget will consavings, cancelling the last planned purchases of the H60 helicopter and the F16 fighter.

#### cation grants and heating aid for poor families. Many of those programmes were listed for cuts last year but were saved by strong congressional support.

Helped by low interest rates and the upturn in the US economy in the second half of 1993,

Other programmes to see fund-

ing cut severely include mass

transit subsidies, rural electrifi-

deficit would drop to \$171bn for the 1995 fiscal year and to \$166bn the next year.

order, and finally, we have bro-ken the back of deficits," Mr the federal budget deficit has

dipped well below the levels pre-

dicted last summer when Con-

gress passed, by a single vote, the

sury secretary, said yesterday the

Mr Lloyd Bentsen, the Trea-

five-year budget plan.

"We have our fiscal house in Bosnian Moslems appeal, Page 3 Perry warns Russia, Page 16

## Italy's newest politician sets out his claim to leadership

Robert Graham on Silvio Berlusconi's change of role

Mr Silvio Berlusconi, the media magnate, yesterday staked his claim on the Italian leadership before a crowd of about 2,000 supporters gathered in Rome for the first convention of his movement,

Forza Italia (Come On Italy!). His message was simple. He represented the sole new face in politics. Italy's fortunes would revive within five years with him running the country. Italians would enjoy a "new miracle".

For Mr Berlusconi, the enemy

to beat in the March elections is the left, led by the former com-munist Party of the Democratic Left (PDS). Defeating the left was the best guarantee of basic free-

His values, he said, were based on the family and rooted in liberai democracy. Italy needed a state that worked for the citizen and encouraged, not penalised, the entrepreneur. He pledged to cut taxes, saying it was possible to reduce fiscal pressure by 1 percentage point a year. Forza Italia's 40 point proever prepared by an Italian party weekend, signalled that an allito fight a general election, he claimed. It would be released on February 25, he said.

Having decided to leave his Fininvest business empire for politics only two weeks ago. Mr Berlusconi seemed still overawed by his new role. Standing on the podium backed by giant screen image projection and loud music, the overall impression was of a slick promotional package that

His style of speaking lacked the rhetoric and toughness of a politician or the timing of a public speaker. His performance was a mix between a company chair-man talking to shareholders and a chat-show host searching for the invisible public beyond the studio audience.

Mr Berlusconi was careful to pay tribute to the populist Northern League for its historic role in breaking the mould of Italian politics. This olive branch, coupled with similar complimentary noises coming from the League

ance of the two was close. Suggestions of such a link brought loud applause from the Forza Italia delegates. So did the hints of linking with the neo-fascists.

A selection of Forza Italia parliamentary candidates were brought on stage - businessmen, farmers, the wife of a professional footballer and a Milan magistrate who had been involved in anti-corruption investigations. All had the same clean scrubbed look as Mr Berlusconi.

The delegates and supporters double the number expected by the organisers, were also briefed by the movement's pollster, who produced statistics demonstrating the strength of Italians' faith in Mr Berlusconi.

There were almost 300 spots on Berlusconi television channels during January 15-28, the time when he announced his decision to enter politics. The marketing of Mr Berlusconi has begun. The product will be tested when he starts on the campaign trail later

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Real GDP

he increase in US short-term interest rates on Friday marks the first change of direction in US monetary policy in five years.

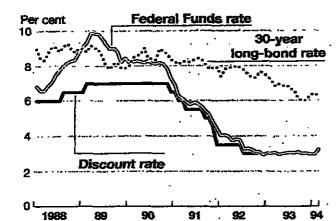
In itself, a quarter-point increase in short-term rates, to 3¼ per cent, should have a negligible impact on the economy It is not enough to restrain loan demand or to depress investment significantly. Given banks' fat margins, it does not warrant an increase in prime lending rates, currently 6 per cent. And it is likely to have only a marginal impact on

mortgage rates. But because policy has changed direction, a strong market reaction - Friday saw the biggest single-day fall in the Dow Jones Industrial Average in more than two years was not surprising. The impact was all the greater because the tightening of policy occurred just after a sharp rum-up in share prices, when many investors were bracing themselves for a correction.

In Washington, Mr Alan Greenspan, Federal Reserve chairman, won plaudits for personally announcing the change of policy. He was aiming to counter criticism on Capitol Hill of Fed secrecy and lack of accountability.

A Fed spokesman, however, was at pains to stress that Mr Michael Prowse explains Wall Street investors' rush to sell on Friday

## **US economy: interesting times**



essarily be repeated. The Fed normally makes a statement only when it moves the discount rate, which remains at 3 per cent. Financial markets are usually left to figure out whether it has altered its target for the federal funds rate - the cost of overnight money for hanks - which rose a quarter point on Friday. By speaking out, Mr Green-

Source: Datastream

of what was a very mild tightening of policy. But the downside of candour was the stock market's negative reaction.

Since a single tightening move would be highly unusual, investors now have to decide how rapidly and to what level the Fed will raise rates. Mr Greenspan has a reputation for "gradualism". He believes monetary policy is best contion surging this year or next funds rate to about 3% per is slight, most economists believe rates will rise slowly But some forecasters fear the

months. "There will probably be no further action for several months," said Mr Leonard Santow, of the Wall Street firm, Griggs and Santow.

- at most by about a quarter

percentage point every three

He expects another two

Annualised quarterly % change

economy is gathering momen-tum so rapidly the Fed will be forced to act more aggres-Payroll employment figures

released on Friday were weaker than expected, but this reflected very cold weather and the Los Angeles earthquake. Other recent figures point unequivocally to rapid growth,

perhaps at an annual rate of 4 per cent this quarter and next. Buoyant data for factory orders, for example, indicate Since most analysts expect further strong advances in business investment. Residential housing soared in December. And there are early signs

price index shot up last month. Taking such data into account, Mr John Lipsky, chief economist at Salomon Brothers, predicts the Fed will push up short-term rates to 4 per cent as soon as mid-year.
"There will be plenty more moves this year and next: mar-kets are under-estimating the Fed's willingness to act," he

of nascent inflationary pres-

sure: the purchasing managers'

Action this aggressive would not please the White House. Ms Laura Tyson, who chairs the Council of Economic Advisers, has indicated the administration's budget forecast, due today, will allow for a halfpoint increase in short rates this year. Senior administration officials believe anything more would choke off recovery. As short-term rates rise, analysts expect a less-than-proportionate increase in longer-term rates, resulting in a flattening of the yield curve. This was

when bond yields rose, but by less than short rates. But if the Fed signals further tightening moves in coming months, it could crush inflation expecta-tions, causing yields on long bonds to decline slightly.

only a modest rise in short rates, the US stock market should be fairly resilient. Investors will still have a strong incentive to hold stock and bond mutual funds, or other financial market instruments, rather than low-yielding bank deposits. But investment is driven by sentiment and since many analysts believed share prices were overvalued before the Fed moved, a bigger correction than justified on fundamentals cannot be ruled out.

The fact that the US has begun to raise rates while most other industrial countries are still cutting theirs should boost the dollar in coming months. Mr Lipsky at Salomon Brothers predicts that the dollar will climb nearly to DM1.90 this year against DM1.76 on Friday. But this is at the top end of Wall Street projections; many analysts fear the Fed's action will make the Bundesbank even more reluctant to cut its rates, muting its impact on the

Prowse on America, Page 14; Editorial comment, Page 15; already evident last week

## **US** backs Canadian for OECD

By George Graham

The US has thrown its weight behind Mr Donald Johnston, a Canadian former economics minister, for the job of secretary-general of the Organisation for Economic Co-operation and Development, the Paris-based grouping of the major industrialised countries.

"We think Johnston would do a superior job of leader-ship," a senior US official said, noting the Canadian candidate's experience as a political leader and his fluency in both French and English, the OECD's two official languag-

Washington's decision is a blow to the chances of Lord Lawson, who is backed by the British government.

#### Clinton jobs summit date set

President Bill Clinton will hold his jobs summit in Detroit next month, White House officials announced at the weekend, George Graham reports. The March 14-15 meeting will bring together ministers from the Group of Seven nations.

THE FINANCIAL TIMES
Published by The Financial Times
(Europe) GmbH, Nibeluagenplatz 3,
60318 Frankfurt am Main, Germany.
Telephone ++49 69 156 380, Fax ++49
69 5964481, Telex 416193. Represented in Frankfurt by J. Walter Brand, Wilhelm J. Brüssel, Colin A. Kennard as Geschältsführer and in London by David G.M. Bell and Alsa C. Miller.
Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-RosendahlStrasse 3a, 63263 Neu-Isenburg (owned by Hibritget Insurantional).
Responsable Editor: Richard Lambert, c/o The Financial Times Limited, Number One Southwark Bridge, London SEI 9HL, UK. Shareholders of the Financial Times (Europe) GmbH are: The Financial Times (Burope) Ltd.
London and F.T. (Germany Advertising) Ltd. London. Shareholder of the above mentioned two companies is: The Financial Times Limited, Number One Southwark Bridge, London SEI 9HL.
The Company is incorporated under the laws of England and Walos. Chairman: O.C.M. Bell.
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Publishing Director: J. Rolley, 168 Ruo
de Rivoli, F-75044 Paris Cedex 01. Telephone: (01) 4297-0621, Fax: (01)
4297-0629, Printer: S.A. Nord Eclair,
15/21 Rue de Caire, F-59100 Ronbaix
Cedex 1, Edutor: Richard Lambert.
ISSN: ISSN 1148-2753. Commission
Puritaire: No. 6780801

Paritaire No 6/808D.

DENMARK
Financial Times (Scandinavia) Ltd,
Vimuelskafted 42A, DK-1161 Copenhagenk Telephone 33 13 44 41, Fax 33
93 53 35.

# Europe braced for nervous week Rise unlikely to hit flow of

By Sara Webb and ma Tucker

EUROPE'S financial markets are braced for a nervous start to the week after the US Federal Reserve's tightening of monetary policy on Friday. The Fed's quarter-point

increase in short-term interest rates, resulting in a stronger dollar, has prompted fears that European rates - on a downward path - may not fall as far and as fast as

However, Mr Roger Bootle, chief economist at Midland Global Markets, said yesterday that there was no reason why US rates should not go up while those in Europe continued to decline.

"I don't think it will be catastrophic. Anyone who has

been watching the US closely should have known this was coming and it ought to have been discounted in Europe,'

Mr Paul Chertkow, head of global currency research at UBS, said the Fed's move would put pressure on the D-Mark and create problems for Germany's policy makers. where further interest rate cuts are widely seen as necessary to stimulate

"On the one hand there is still considerable economic malaise in Germany, and they should be easing monetary policy," he said. "On the other, the Bundesbank has always prided itself on currency sta-

bility." Mr Chertkow said it was

fundamental reassessment of the D-Mark in the wake of the gilt market's point of view it Fed's move.

Europe's government bond markets are also likely to have an uncertain week. The Bundesbank's decision last Thursday to leave key German inter-est rates unchanged had already disappointed the fixedincome markets and the US decision prompted further price falls on Friday.

pointed out that the reaction could have been overdone. Mr Michael Saunders, UK economist at Salomon Brothers in London, said the Fed's decision was better in the long term for UK government bonds since it reduced the risk of inflation picking up in the

would have been worse if they had left it until there was a

serious threat of inflation taking off," said Mr Saunders. The UK stock market, which last week hit a record high, is expected to fall when dealing starts today following Wall Street's sharp decline on Friday. "The stock exchange However, analysts yesterday share prices are marked

decline in the FT-SE 100 share Mr lan Harnett, chief economist at Société Générale Strauss Turnbull Securities, said smaller companies would suffer the worst falls, reflecting the poor liquidity of

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screens will be blood red as mists on Wall Street. down," said one analyst, pre-dicting a 50-100 point initial

## funds to emerging markets Mr Geoffrey Dennis of Bear Stearns said the only other

By Stephen Fidler, Latin America Editor

The first tightening of monetary conditions in the US in five years appears unlikely to slow flows of funds to financial markets in Latin America and Asia, according to econo-

These "emerging" markets have been buoyed over the last year by heavy capital flows from US mutual fund investors pursuing higher returns on investment than those available in the US. But the quarterpoint rise was believed to be insufficient to affect these

move of considerably more than this to have any significant effect on these markets. Even as much a 100 to 150 basis points (1-11/2 percentage points) might not have a terrible impact," said Mr John Purcell of Salomon Brothers in New York.

Short-term rates of 3½ per cent and long term rates of just over 6.3 per cent did not appear enough to compete with recent returns on emerging market investment. Latin American markets have been particularly strong this year, the worst performing, Mexico's, is up 8.5 per cent since the start of the year, while Brazil's is up by some 40 possible cause for concern would be if the rate increase caused a sharp drop in the US equity market of, say, 10-15 per cent. This would send shock waves through the world's other equity markets, in particular the emerging markets, but seemed highly unlikely. Economists said the key for economies such as Mexico's

was US growth. If the rate increase was a reflection of robust growth in the US, this would provide a boost to Mexico and other economies that would more than offset the impact of a modest interest

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## . US airlift to aid Sarajevo war victims

US aircraft yesterday ferried medical staff into Sarajevo and evacuated civilians injured in the city's worst massacre since fighting started there 22 months ago, agencies report

from Sarajevo. The death toll from Saturday's mortar bomb attack in the Bosnian capital rose to 68 as some of the more critically

As United Nations armoured vehicles collected patients from city hospitals, the UN refugee agency said well over 50 injured were expected to leave. including some hurt in earlier

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In Germany, meanwhile, preparations were made at a US military hospital to receive nearly 100 wounded from Sarajevo - 50 in a US air force transport aircraft and 48 on board a Red Cross aircraft.

A US medical team flew in to Sarajevo on a Hercules transport aircraft earlier yesterday to assist local doctors in preparing for the evacuation. The Bosnian government

the dead. Most of the damage had been cleared but blood still lay in some shrapnel holes. Sarajevo Mayor Muhamed

Kreselvjakovic said: "This was the worst day of death in this city for 500 years." Mr Altja Izetbegovic, Bosnia president, appealed to world leaders to help save Moslems from "slow-motion genocide". He blamed Serb gunners for

the attack, in which about 200

The Bosnian Serbs, denying responsibility for attacks on Friday and Saturday, have accused the Moslems of massacring their own people to scupper peace talks.

The UN said experts, analysing the market crater, had been unable to determine who fired the single 120mm mortar

Peace mediators Lord Owen and Mr Thorvald Stoltenberg were last night due to meet Karadzic. The Bosnian Mos-



A young Bosnian peers out at Sarajevo market yesterday

attend peace talks in Geneva on February 10. Lord Owen said on his

arrival in Belgrade yesterday that he wanted to get an agreement to put Sarajevo under UN control even if he could not achieve an overall settlement to the war in Bosnia.

Mr Karadzic had indicated that the Serbs had been ready

of Sarajevo under UN adminis tration," Lord Owen said. "What we are really trying to do is get a settlement in Sara-

jevo even if we can't get an overall settlement," Lord Owen Earlier, Lord Owen said he had a "glint" of optimism that Sarajevo could be put under UN control as a result of the

## Kohl hits EU strives to at SPD open way for 'secret new members promises'

By David Gardner in Brussels

to include consideration of a

more robust stance on Bosnia.

line to be met, a deal on agri-

cultural and regional aid subsi

dies, plus the linked issue of

how much the four applicants

should contribute to the EU

budget, must be struck before

In addition, Austria wants

greater environmental guaran-

through its Alpine passes,

while Norway is still at odds with the 12 over management

of its fisheries resources and

Oslo's sanctioning of whale

The current Greek presi-

dency of the EU has scheduled

extra ministerial meetings

with the four for February

the end of this month.

and seal pup hunting.

For the enlargement dead-

Mr Helmut Kohl, the German European Union foreign chancellor, and his Christian ministers meet in Brussels Democratic Union yesterday stepped up accusations against today and tomorrow to start the final stretch of negotiathe opposition Social Demotions aimed at bringing Austria, Sweden, Finland and Norcrats (SPD), suggesting they had undermined the process of German unification with way into the Union by next secret promises to the former This is the main set-piece of meeting that is expected also

East German government. The latest SPD leader to be accused is Mr Rudolf Scharping, the party's challenger for the chancellor's post and cur-rent state premier in the Rhineland-Palatinate, Mr Kohl's home state.

By Quentin Peel in Bonn

The Welt am Sonntag news-paper yesterday published doc-uments from the former East German Communist party, claiming that Mr Scharping had agreed to recognise East German citizenship on a trip to the country in 1987.

West Germany always insisted that East Germans enioved automatic West German citizenship, a key factor in allowing Hungary to open its borders in 1989, and precipitate the exodus which ultimately destroyed the East Ger-21-22 and February 24-28, in

what still looks like an ambitious attempt to conclude the enlargement talks.

This is a serious attempt to finish the negotiations," one senior EU diplomat said, but "it is perfectly possible that these negotiations will not come to a conclusion in Febru-

The 12, however, have at last endorsed the line taken by European Commission negotiators on farm subsidies, broadly backing the Brussels approach to regional aid for the four.

The Commission wants the generally much higher Nordic and Alpine subsidies to agri-culture realigned at EU levels immediately on entry, with the difference paid as direct com-pensation to farmers.

All the candidates but Swe-

den, allied with traditionalists in the powerful Commission aericulture directorate, prefer the border rebates that were used to Iron out farm subsidy differences until the internal market came into effect last

Ministers are also set to take steps to strengthen relations with eastern Europe.

**Polish** coalition to discuss disputes

By Christopher Bobinski In Warsaw

The leaders of Poland's coalition partners are expected to meet today to try to resolve the lighting between the two parties over economic policy which culminated last week in the resignation of Mr Marek Borowski, deputy premier and

finance minister. At the weekend Mr Alexan der Kwasniewski, the Social Democratic movement (SLD) leader, said he would continue to urge Mr Waldemar Pawlak the prime minister and Peas ant party leader, not to accept the resignation of Mr

Borowski, an SLD member. He was speaking after an SLD leadership meeting which saw no alternative to the present SLD-PSL coalition.

Mr Borowski resigned on Friday after failing to win assurances from Mr Pawlak that economic policy and personnel decisions would be agreed

between the coalition partners. Also the weekend, the Finance Ministry said it would reduce the scale of electricity planned for this mouth.

## Moscow set for tough battle over budget

By Leyla Boulton in Moscow

A draft of Russia's 1994 budget, aimed at bringing monthly inflation down to less than 10 per cent by the end of the year, will be submitted to Mr Victor Chernomyrdin, the prime minister, today,

It is the first step in a difficult budget process during which the proposed deficit is likely to be swollen by additional spending demands.

Mr Sergei Alexashenko, dep-uty finance minister, said the projected budget deficit was Rbs36,000bn or 4.8 per cent of gross domestic product. Revenues for 1994 are projected at not ready yet." around Rbs114.000bn. This is a budget which would enable us to manage

country," he said yesterday. But I am sceptical that the prime minister will agree to such a budget and his decision is only a first stage."

inflationary processes in the

The budget next has to go to a cabinet meeting, and then to The version which emerges

from this process will provide the first real indication of whether Mr Chernomyrdin can stick to the tough fiscal and

Þ

4

monetary policy he says he plans to complement with 'non-monetary methods" to fight inflation.

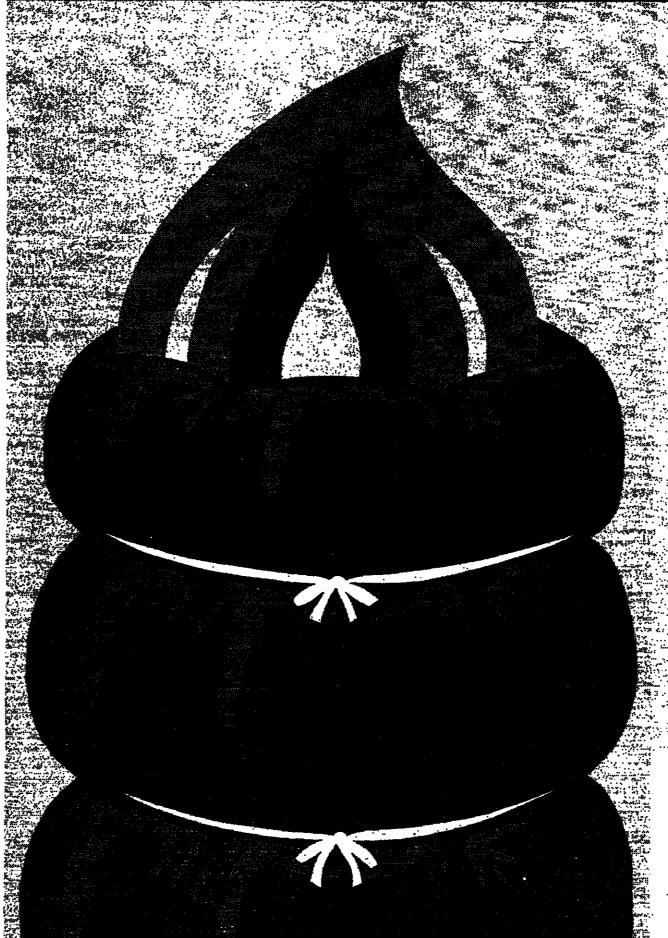
In the absence of significant public sector borrowing, the budget deficit in Russia is financed mostly by the print-ing of money which has been the main source of double-digit monthly inflation rates.

An IMF mission in Moscow at the government's request has not been involved in the preparation of the budget as some Russian officials had wanted it to be. "They asked us to come to show that it is business as usual, but they are

The pressures for increased spending - regardless of its impact on inflation - are tremendous, while the political

Mr Sergei Dubinin, the reformist acting finance minister, has cut proposed budge expenditure to Rbs150,000bn from the Rbs234,000bn sought by various ministries. But his power to obtain the budget he wants is limited by the lack of political support for fiscal discipline within the new govern-

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## **Progress** in China's talks with Taiwan

China and Taiwan have narrowed differences on issues affecting their day-to-day relationship, but are little closer to resolving wider political talks in Beijing, Tony Walker

writes from Beijing. Spokesman for "unofficial" Chinese and Taiwanese organisatious involved in the discussions said they had made progress on issues such as repatriating hijackers, returning illegal immigrants, settling disputes among fishermen and intellectual property

#### Kurds under fire from Turkey

Turkish Air Force aircraft yesterday pounded rebel Kurds along border areas in northern Iraq, Reuter reports from Ist-

It was the second big raid by the air force on the guerrillas in two weeks.

#### Nigerian army keeps distance

Nigeria's military do not intend to take part in the country's planned constitutional conference, agencies report from London.

reporters in Lagos that the responsibility of the armed forces was to defend the nation's territorial integrity at all times, "and not to fashion out a political arrangement".

#### Court rejects BCCI plea

An Abu Dhabi criminal court has rejected pleas by defence lawyers to release former BCCI officials who have been when the failed bank was shut down, Reuter reports from Abu

The court trying 13 former Bank of Credit and Commerce International adjourned until February 19 the hearing in the biggest court case to stem from the bank's collapse.

#### Malawi to float currency

Malawi appounced at the weekend that it was floating its currency, the kwacha, Reuter reports from Balantyre.

Governor Francis Pelekamoyo of the Mawali Reserve Bank said foreign exchange controls would be abolished from today and the value of the kwacha determined by the

# Compromise near on Tokyo tax cut plan,

Japan's seven-party coalition yesterday appeared near to a compromise on a long-delayed economic package of tax cuts and government

Party leaders agreed that the pack-ige, originally planned to be worth Y5,100bn (£30.5bn), must be adopted as government policy before Morihiro Hosokawa, the prime minister, meets US President Bill Clinton in Washington on Friday.

The government is eager to present Mr Clinton with evidence that it is doing its best to stimulate domestic demand, in order to deflect US demands for numerical targets for a decline in the current account surplus and for increases in the market shares of imported goods. Official figures today are expected to show that the current account surplus

rose to around \$140bn (£93bn) last ing to hammer out a compromise on year from \$117.55bn in 1992. ing to hammer out a compromise on the economic package since early year from \$117.55bn in 1992.

Japan wants to show it means to sweep away economically stifling regulations and barriers to foreign competition, but cannot accept numerical targets, officials say. Mr Hosokawa would lose as much support for agreeing to US targets as he would by failing to produce an eco-

Thursday morning when Mr Hosokawa dropped a political hombshell by proposing a Y6,000bn-a-year tax cut, to be funded by a 7 per cent "welfare tax" on goods and services to be introduced in three years. The Social Democratic party, the largest coalition member, elected on a promise not to increase the current

Mr Hosokawa had failed to consult the party - a clash with the Japanese political tradition of consensus on difficult decisions.

The final shape of the compromise was unclear yesterday, but Mr Tomi-ichi Murayama, Socialist leader, said his party had suggested the government should wait two years before considering raising sales tax. "We will discuss the overall revenue situduring that period. This will help the sensus," said Mr Murayama.

That idea is likely to please the US, since it removes a damper on consumer spending. But the powerful Finance Ministry and the Japan Renewal party - the main influence on government economic policy -believe that a drop in income tax

## Japanese drugs groups to hear price cut details today

Drugs groups in Japan will today learn how much the government intends to cut pharmaceutical prices. The companies expect reductions to average 6.5-7 per cent, further undermining growth of a slug-

gish Japanese medicines market. The industry fears the Japanese market, the world's second largest, could fail to grow over the next few years following the latest price cuts and other government-inspired efforts to limit demand for medi-

Mr Toshihide Yoda, drugs analyst at UBS Securities, estimates the market will fall 0.9 per cent this year. "There is no growth potential in the Japanese market for the rest of the century," he warns. Japanese companies will be hit particularly

domestic market. Only three Japanese companies generate more than

10 per cent of their sales overseas. The Ministry of Health and Welfare is also expected to tell manufacturers that in addition to the regular biennial price reductions, there will be special price cuts for fast-selling products such as cholesterol-lowering drugs and interferons.

One pharmaceuticals group believes the special cuts for cholesterol medicines could be about 12 per cent, while the interferon prices could be cut by 13-20 per cent.

After the ministry tells the drugs

companies of the scale of the cuts, they will be able to appeal. Prices for the next two years will be announced around March 10, and implemented on April 1. The price cuts will probably hit

drugs group, hardest. The price of its sterol medicine Mevalotin will be reduced. Last year, the product generated sales of Y86bn (£515m). representing about 21 per cent of Sankyo's turnover, according to brokers Merrill Lynch.

Banyu, the subsidiary of the US group Merck, will also lose sales when the price of Lipovas, its cholesterol drug, is cut. The compound was one of the group's fastest-growing products last year, generating sales of about Y16.6bn, compared with group turnover of Y122bn.

Among interferon manufacturers. Sumitomo Pharmaceutical is likely to be worst affected. Sumiferon, its compound for hepatitis C licensed from Wellcome of the UK, controls 40 per cent of the market, with sales

## Markets hit by devaluation and healthcare reforms

Sales of drugs in Europe's seven most important markets collapsed 11.4 per cent in dollar terms during the 11 months to November last year compared with the same period in 1992. Healthcare reforms, com-bined with currency devaluations, caused the steep drop from \$47.1bn to \$41.7bn (£27.8bn).

In local currency terms, the European market generated zero growth, according to IMS International, the market research group, against 10 per cent during 1992.

The US market was also sluggish, up 5 per cent to \$40.4bn, demonstrating the impact of lower price rises and increasing purchasing power of bulk purchasers.

Drugs sales in Japanese pharma-

\$18.2bn. However, growth in the whole Japanese market – including hospitals where most drugs are dispensed - was slower.

European sales were held back by Germany, the region's largest mar-ket, and Italy. Healthcare reforms in Germany introduced in January last year drove the market down 9 per cent in local currencies, a fall from \$13.4bn to \$11.5bn. The Italian market, which has also been shaken by a series of reforms, plummeted from \$10.1bn to \$7.6bn, a drop of 3 per cent in lire.

Sales in France were down in dollar terms from \$11.2bn to \$10.9bn, but increased in francs by 5 per cent. Drugs sales in the UK also dropped in dollar terms, from \$5bn to \$4.6bn, but increased 11 per cent cies increased 7 per cent in local in sterling. Sales in Spain fell from

currencies, up from \$14.8bn to \$4.5bn to \$4bn, but in pesetas moved up 11 per cent. The Belgian market fell from \$1.41bn to \$1.39bn, but rose 5 per cent in local currency. In the Netherlands, sales improved 12 per cent from \$1.39bn to \$1.47bn.

In Europe, cardiovascular medicines, the most important sector, declined 2 per cent in local currencies, from \$10.6hn to \$9.2hn. Musculo-skeletal agents - primarily anti-arthritic products - fell 4 per cent, from \$2.7bn to \$2.2bn. Alimentary and metabolism drugs, mostly antiulcerants, reported no growth in local currencies as they declined in dollar terms from \$8bn to \$7.1bn. Some categories posted growth. Anti-infectives – antiblotics and

anti-virals - were the fastest expanding therapeutic category, up 6 per cent, although in dollar terms

Charter flight rules liberalised

## Radio Nigeria said army spokesman Fred Chijuka told Israel backs 'open skies' policy to encourage tourism

By Jutian Ozanne in Jerusalem

Israel yesterday approved an "open skies" policy liberalising the country's aviation regulations to promote competition and boost tourism.

The new policy, which will come into effect on March 1, will encourage competition on fares, give airlines greater freedom to decide the number of flights to Israel, and promote flexibility of charter flights.

The reform cancels the obligation for El Al, the state airline, to have an equal number of flights with foreign airlines on a given route and allows international airlines to increase flights to Israel. It gives travel agents freedom to give discounts on tickets and cancels the \$25 (£16.60) commission on ticket purchases. The policy provides for an increase in charter flights. allows charter companies to carry Israelis as well as tourists and makes licences for peak seasons more flexible.

Mr Uzi Baram, the minister of tourism, said the new policy would increase the number of tourists to Israel, which last year reached 2m. He said the policy was "significant but not optimal". The reforms, he said, should have been approved six months ago but met objections from El Al until the government agreed to continue paying the state airline 80 per cent of the high costs of its security

operations. El Al yesterday welcomed the reform and said: "El Al feels its efficient operations will allow it to compete on the basis of price and improved service." El Al is expected to report 1993 profits of \$10m, against the trend in a globally depressed airline industry.

• The Israeli Ministry of Energy yesterday sald it had Sofregas of France to undertake a detailed study on the options of importing natural gas into Israel. The state says it needs at least 3m tonnes of oil equivalent by 1996/97 to convert its power plants to gas and is considering at least four possible gas deals with foreign countries and companies, including

## Arafat-Peres Cairo meeting in balance

Mr Yitzhak Rabin, the Israeli prime minister, was yesterday considering whether to go ahead with today's planned meeting in Cairo between his foreign minister, Mr Shimon Peres, and Mr Yassir Arafat, PLO chairman.

Mr Rabin and Mr Peres have denied they are at loggerheads over the negotiations, but Mr Peres' aides have leaked reports that the foreign minister is frustrated at the army's

process. Mr Peres was due to meet Mr Rabin last night to decide the strategy for the Cairo talks.

If Mr Peres goes to Cairo today, political experts say he will have Mr Rabin's mandate to settle an agreement at least on the remaining security issues and therefore ensure Mr Arafat's participation. Mr Arafat has said he would not attend the Cairo talks unless there were prospects for the signing of a long-delayed agreement providing for the implementation of Palestinian self-rule in the Gaza Strip and West Bank area of Jericho.

Negotiations with the PLO are at a delicate stage. A draft agreement reached between Mr Peres and Mr Arafat in Switzerland last weekend has raised objections from the Israeli army. Senior officers have insisted Israel must maintain absolute control of security at the border crossings between Egypt and Gaza and between Jordan and Jericho. over lateral roads leading to the Jewish settlements in Gaza and over the safe passages granted to the Palestinians

Some cabinet ministers. including Ms Ora Namir, the welfare minister, yesterday criticised the influence of the army on the peace proce Mr Rabin recently said there

was no hurry in reaching a final agreement and he would only be ready to sign once all issues were resolved.

• Mr Haim Ramon, the politi-

to succeed Mr Yitzhak Rabin as Labour prime minister, yesterday resigned from the cabinet over a row about health insurance policy.

Circles 1

The resignation means Mr Rabin carries responsibility as prime minister, defence minister and acting minister of health, the interior and religious affairs. He will have to find a way of keeping Mr Ramon, a spokesman of the reform wing of the Labour party, in the government.

## Chinese laws crack down on foreign missionary activity

By Tony Walker in Beijing

China has tightened controls on foreign missionary activities and is seeking to strengthen measures against unauthorised religious prac-

Publication at the weekend of two new decrees to improve religious "management" is set to fuel criticism of China's human rights behaviour as debate intensifies over renewal of its Most Favoured Nation trading status in the US.

The regulations, authorised by Premier Li Peng, took effect onpublication , and coincide with an explosion of religious activity in China. Titled "Management of Foreign People's Religious Activities in China' and "Management of the Place of Religious Activities", the new laws come less than a week after a US State Department report said China's human rights behaviour fell far short of internationally-ac-

ceptable standards. Under the decrees, foreigners

are banned from setting up religious organisations, schools or offices in China. They were also expressly forbidden from "cultivating religious disciples among Chinese citizens and

appointing religious clergy".

The rules follow the widespread growth of religious activity and increased contacts with foreign religious organisa-

Attempts to stop "unofficial" religious activity, especially proselytising by foreign missionaries, coincides with a heightened campaign by western religious organisations aimed at influencing President Bill Clinton's decision on MPN the lower-tariff regime which facilitates the sale of billions of dollars worth of Chinese textiles in America.

An American-based organisa tion called "Free the Fathers" urged the US administration at the weekend to withhold MFN status following what it of priests who have maintained their allegiance to the Vatican.



Customers queue up outside a McDonald's restaurant in Beijing yesterday. Fast food restaurants are opening all over the city.

China seeks to exercise control over various religious denominations through nationwide organisations, including the Chinese Patriotic Catholic Association. Beijing remains

Kravchuk that the world will

summons lournalists and tells

his chosen people' to play the

demonstration and orders his

Kravchuk . . is slient, Finally,

people run to him and scream.

we've all heard it on the radio.

answers, 'Relax, relax, ... We'll

gather the government and

discuss the issue according

The opposition daily was

bursting with criticism from politicians who believed Mr

Crimea, Instead, "a conflict

to its scheduled order."

Kravchuk should have

end in 24 hours. Clinton

anthem and raise the flag.

people to drink and eat.

What should we do?' He

Yeitsin organises a

estranged from the Vatican. although there have been signs of a thaw. Amnesty International

persecution. It complained particularly about the sentencing recently of 11 Tibetan nuns to between two and seven years' jail for allegedly taking part in an anti-Chinese demonstration. added its voice at the weekend to calls for an end to religious

## INTERNATIONAL PRESS REVIEW

## Germany

Reflecting on BMW's surprise takeover of Rover last week, even Bild, the raucous popular daily, appeared choked by some of the noxious anti-German gas generated in the British tabloid press.

After crowing that the Brits were "pissed off" in Tuesday's paper, by Wednesday it was mourning the persistence of old resentments and weary propaganda. "The Germans are coming," wrote leader writer Peter Boenisch. But, he asked, was the arrival of BMW instead of bombs and rockets something to be afraid of? No, it was marvellous. saying 'hello' and not 'Sieg Heil'." "Democratic Germany is

The Frankfurter Aligemeine Zeitung suggested that relatively few Britons were angry that the "bloody Germans" had bought Rover. It appeared to take the view that underneath any resentment lay a feeling that the high reputation of German industry and products was The stock market's

Börsen-Zeitung took a similar

view. Rover would benefit from

BMW's good name. On the

other hand Rover customers would become more demanding and no longer cars which they had tolerated in the past.

This would require heavy investment it added. Reflecting similar concerns aired in other commercially-angled analyses, the Börsen-Zeitung said a question mark remained over Mr Pischetsrieder's calculation that two and two made five. Wirtschafts Woche, the

business weekly, dwelt on recent failures in motor industry mergers, citing the Renault-Volvo case and Volkswagen's disasters with Seat in Spain. But it also made the point that Rover had more nch and famous customers for its Range-Rover models than BMW had for the whole of its 7-Series range.

## Ukraine

The victory of a pro-Russia separatist in Crimea's presidential elections last week overshadowed the long running debate on nuclear disamment in the Ukrainian

Kievsky Vedomosti, Ukraine's leading newspaper, viewed the election result as a threat to Ukraine's territorial integrity, saying the Crimean

president's "mandate of is coming to a head." it popular confidence" warned, adding that "it will practically unanimous [73 per be difficult to spare Crimeans cent of the vote) - is a from the civil war" which has substantial "trump card in already spread to other recions launching a political game with of the former Soviet Union. Kiev. The paper offered All the newspapers took

presidents of Crimea and cains to explain that Ukraine's Ukraine a prayer in resolving the standoff: "God help them!" economic collapse was the most important factor in the Ukrainian President Leonid separatist vote. Only two years Kravchuk's reaction to Crimea ago, noted the government's was notable by its absence. mouthpiece Uryadovy Kuryer, Ukraine's opposition daily, the Russian-dominated Black Nezavisimost (The Independent), joked about their president's notorious silence Sea peninsula voted to be a part of an independent . Ukraine. at critical moments: "God reveals to Clinton, Yeltsin and

France

The growing tendency of Prime Minister Edouard Balladur to buy his way out of trouble first with the farmers, then Air France strikers and state schools supporters, and now the fishermen - has up to now caused him little trouble. The French public, which

values social peace, still rates him highly in the opinion palls. The left-wing opposition has not made the connection that it is the privatisation of state companies which is bankrolling Mr Saliadur's largesse. But the failure of two aid plans to defuse a fishermen's protest in Rennes on Friday that turned into a near-riot and the

partial burning down of the

Breton parliament, has led the conservative press to question, just a little, Mr Balladur's tactics.

governments are encouraging subversion" by handing out money to the fishermen the moment their protests turn violent, though the paper noted that the previous Socialist government had similarly caved in a year ago. Saturday's edition of Le Figaro commented on the ritual that takes place after violent demonstrations in

Yesterday's Journal de

Dimanche said, "Our

France. "Everyone first unites in condemning the aggressive protesters... and then al conclude that their demands are justified and their anger comprehensible." The editorial deplored the fact that "today in France one has to turn on one's 'angry lights' to get a hearing from the politicians".

However, the Bordeaux-based Ouest France solidly endorsed the fishermen's claims, saying on the morning of the Rennes riot that "courage and sang-froid" could be expected of them. Courage, yes. Sang froid,

From Christopher Parkes in Frankfurt, Jill Barshey in Klev and David Buchen in Paris

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# EBRD raises local profile

By David Marsh, European Editor

The European Bank for Reconstruction and Development intends to increase its staff in eastern Europe and the former Soviet Union by about half in an attempt to bring its services closer to potential cus-

The move to raise by 20 the EBRD's expatriate and locally hired employees in its 11 offices outside London forms part of a decentralisation strategy being implemented by Mr Jacques de Larosière, the EBRD president.

Mr de Larosière believes the bank lacks the flexibility and on-the-ground presence to respond quickly to emerging

cially with smaller enterprises. As a result, the bank wants to recruit relatively young peo-Europe. "We want people who can make deals," one bank offi-cial said. The official added that the changes, which have been discussed with the bank's directors and senior management in recent weeks, would take time to implement. "We cannot change direction in a few months."

The decentralisation plan would be backed by a more effective system of communication between the regional offices and the London headquarters. The move is in line with the restructuring of EBRD's operations decided in November to make the bank

Mr de Larosière took over at commitments of Ecu2.8bn. This the end of September after Mr Jacques Attali was forced to resign following widespread criticism of the bank's overspending on its London office and relatively low disbursements of funds for eastern Europe. Since taking over, Mr de Laroslère has launched a programme to reduce costs and

During the second half of last year, the EBRD stepped up disbursements of loans and equity to the former communist bloc. Some of these increased pay-outs were already planned before Mr Attali left in July.

refocus the bank's priorities.

At end-December 1993, disbursements stood at Ecu556m (\$617.2m) out of approved projects of Ecu3.8bn and signed

compares with disbursements of Ecul26m at the end of 1992 and Ecu244m last June. The EBRD's aim is to

increase by five the bank's complement of around 20 London-hired employees in its outside offices. A further 15 will be added to the tally of 20 local staff. Seven of the offices are in former communist countries in central and eastern Europe, with the biggest in Warsaw, Prague and Budapest. The rest are in Moscow and other parts of the ex-Soviet union. The new posts will be offset

by reductions in jobs at the EBRD's London headquarters, in line with an overall freeze on hiring since Mr de Larosière's arrival.



## E European households seen as big market

By Andrew Baxter

balance

Sales of white goods in eastern Europe are likely to rise more than 50 per cent by 1997, paced by strong growth in Hungary and Poland, according to a report\* by Euromonitor, the London-based mar-

Volume and value sales of white goods - cookers, refrigerators and freezers, washing machines, dishwashers and ovens - will grow by 14 and 53 per worth about \$6.2bn, including partial The projection implies that more

sophisticated products will eain market share, boosting the value of the market. It underlines the importance of the east European white goods market to the big western appliance groups, whose traditional markets are more

Whirlpool, the world's biggest white goods producer, forecasts annual growth of 6-8 per cent in the east European market, around likely to become the most important

double that for western Europe.

Euromonitor says growth in Hungary and Poland will be fastest because they moved towards a market economy relatively early, and consumers have more money to spend on domestic appliances. It says ownership levels in eastern Europe are high for refrigerators and washing machines, while unfamiliar products such as dishwashers, microwave ovens and driers are still taking time to establish themselves. Washing machines, however, are

for sales to increase, and are a higher priority for consumers than dishwashers or microwaves. The report says there is plenty of

product sector. They are less well estab

scope for white goods companies to establish manufacturing bases in the region, though in the short-to-medium term it will be more feasible to establish a regional distribution network. White Goods Market in Eastern Europe. Euromonitor, 87-88 Turnmill St, London

Nature on Friday called for governments to start immediate negotiations on a cut of at least 20 per cent in carbon dioxide emissions, ready for doption when treaty members hold their first conference in Berlin in March 1995. Another longer-term issue concerns the scope for "joint

implementation", which would permit rich countries to meet emission targets partially by financing more cost-effective schemes in poor nations. Opponents contend that this would allow the developed world to duck its prime responsibility for causing global warming. Some 55 nations, among

**Nations** 

tackle

global

warming

Crucial negotiations commence

today on how to implement the

international climate change

treaty to combat global

warming, which comes into

force on March 21. Govern-

ments are rushing to put flesh

on the bones of the framework

convention, signed by over 160

nations at the United Nations

'earth summit" in Brazil in

The key issues at the two-

week meeting in Geneva will be guidelines for the prepara-

tion of national strategies to

curb greenhouse gas emissions and for the funding of climate

change projects in developing

For the first time negotiators

will also discuss whether to

toughen the convention by

requiring industrialised coun-

tries to reduce emissions of

warming gases rather than

simply to stabilise them. Under

the present treaty, developed nations aim to bring their

greenhouse gas emissions back to 1990 levels by the year 2000. The World Wide Fund for

them the US, the European Union and Japan, have so far ratified the climate change convention. Industrialised country members must submit information on national emission strategies by September 21. In Geneva, negotiators will be trying to ensure comparable data by agreeing a common methodology for countries to calculate gas emissions.

## **NEWS IN BRIEF**

## Italy wants to keep Japanese car curb

The Italian government has asked the EU Commission to retain the 1993 ceilings on Japanese car imports for the current year, writes Robert Graham in Rome.

The move follows a disastrous year for car sales in Italy and the prospect of only a modest recovery in the second half of 1994. Despite the revaluation of the yen, the Fiat-dominated Italian car market is deeply concerned by the potential of Japanese suppliers - either through direct sales or via "transplants" from Japanese factories within Europe.

The request was made last week in letters from Mr Paolo Baratta, Italian trade minister, to Sir Leon Brittan, commissioner for external economic relations and Mr Martin Bangemann, commissioner responsible for industrial policy. For 1993 it was agreed that Japanese car sales should be limited to 4.5 per cent of the total. This meant the Japanese

could sell 38,000 vehicles, some 2,300 more than the previous

## Industrial link-ups urged

Mr Jürgen Schrempp, chairman of Germany's Deutsche Acro-space (DASA), yesterday called for a consolidation of Europe's aerospace and defence industries, Reuter reports from Munich. Mr Schrempp, whose company is a subsidiary of Daimler-Benz, said Europeans had to rid themselves of their dependency on the US in preparation for longer term transatlantic co-operation. "We don't have a two-way street with the Americans, meaning

that there is not a real technology transfer from the US to Europe," he said. "We still have the situation that if in defence we use American

technology we have to have their permission. This is not so much of a problem for Germany but it is a big problem for Britain and France."

#### Le Pen stays at the top

Mr Jean-Marie Le Pen won re-election at the weekend without opposition as president of France's National Front, but he hit out against a sign of possible restiveness with his 22-year command of the party, by complaining of "clannish manoeuvrings" for posts on the party's 100-strong central committee, writes David Buchan in Paris.

The tough line taken by the Balladur government, in particular its interior minister. Mr Charles Pasqua, has tended to marginalise and silence the NF in recent months. Demonstrators protesting in Paris on Saturday against recent anti-immigration legislation carried a banner reading "Pasqua copies Le Pen". However, a recent opinion poll showed 11 per cent support for the NF in this June's Euro-elections, not far off its showing of 12.4 per cent in last March's national parliamentary elections.

## Airlines join forces

Loss-making Italian state carrier Alitalia and the US airline Continental have agreed to join forces in serving certain key routes between the US and Italy, Reuter reports from Rome.

La Repubblica newspaper said the two airlines had signed a etter of intent on co-operation on flights linking Rome and Milan with Newark and Houston.

La Repubblica, quoting US sources, said the deal was originally due to be signed in the first half of February but it had been delayed until March 10 because of management changes at

Alitalia's parent, state industrial holding Iri, last week appointed two former computer industry executives to head the debt-laden airline in a move to stem huge losses. Burdened by \$1.17bn of debts, Alitalia is forecast to post 1993 losses of around \$270m.

## Mexican official to meet Chiapas rebels

By Damian Fraser in San Cristóbal de Las Casas

Mr Manuel Camacho, the government-backed peace commissioner in the Mexican state of Chianas, is set to meet rebel guerrilla leaders in the middle of this week, according to officials involved in the peace pro-

The planned meeting would be the first between armed guerrillas, who seized several towns on New Year's Day, and Mr Camacho. The two sides are likely to meet privately, although they may put out a joint communique after the

first encounter, according to

The guerrillas appear to have reached a compromise with Mr Camacho, whereby the peace commissioner will listen to their demands for national political changes, but will not make any concessions on such issues. Instead, direct negotiations are likely to focus on the political and social conditions in the state of Chiapas.

Mexico's governing party recently reached broad agree-ment on democratic reform with the opposition, which Mr Camacho hopes will satisfy rebel demands for political

change in Mexico. The guerrillas, known as the Zapatista Army of National Liberation, have nevertheless continued attacks on what they view as Mexico's authoritarian political

In his first interview since the uprising, Commander Marcos, the spokesman for the Zapatista, declared the rebel revolt a "spectacular victory". The government is now paying attention to the country's indigenous peoples, no-one is now talking about the success of the Mexican economy, and the issue of poverty has emerged, he said.

Mr Marcos, who is of mixed before, that is to say, the descent, formally reports to a committee of six indigenous leaders. But it is evident he is the principal political and military strategist of the group. In the interview, extracts of which were published in La Jornada newspaper, he comes across as highly educated, selfconfident, humorous, and

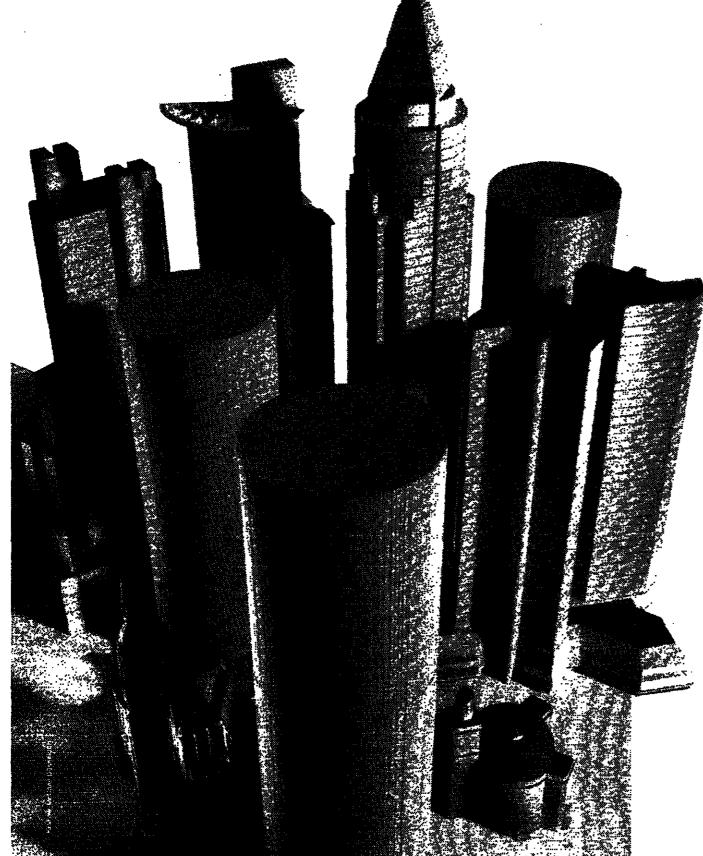
undoematic. Mr Marcos made it clear the aim of the Zapatista had been to mobilise society against government policy, rather than win a military victory. "We see the armed struggle not in the classic sense of guerrillas armed struggle is the only way. . . Instead, we have always seen the armed struggle from the beginning as part of a series of steps and forms of fighting." The rebel commander leaves no doubt that his fight is a

national one, even if he accepts that the government will not directly negotiate such issues with an armed force. "The peasants are very clear; it is a lie to think that our problems can be solved at a state level" he says "This can only be solved if there are changes higher up."



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the conduct of British aid policy. Sharp criticism of British government aid policy is expected in a report being prepared by a team of OECD examiners appointed by the organisation's Development Assistance Com-

ere in London last month collecting data on the British aid programme. They met Baroness Chalker, Foreign Office minister responsible for aid, who opposed UK assistance to the Pergau project on economic grounds. One senior official who has closely monitored the project for the OECD said this week: "We want there to be

gramme. For this you need transpar-

ency. You don't sweep this [Pergau]

order to secure a £1bn arms deal in 1988. This would have been a clear breach of OECD and government guidelines. The granting of such aid despite opposition from Baroness Chalker and Sir Timothy Lankester, then permaastrengthening of public and parlia-mentary confidence in the UK aid pronent secretary at the ODA, also repre-

sents a breach of UK guidelines and established Whitehall procedures. The DAC's report will be discussed by a general meeting of the 22-mem-

There are allegations that the UK offered Malaysia £234m of aid for the

construction of the Pergau dam in

ber committee on February 24, and will be published within a month.

A memorandum which UK officials recently submitted to the DAC, defines the aim of British aid policy as "promotion of the sustainable economic and sound development in order to improve the quality of life and reduce poverty, suffering, and deprivation.

A Financial Times analysis indi-cates that aid to Malaysia has been an anomaly within that policy. Between 1990 and 1998, it was consistently among the top 20 recipients of bilat-

aysia's GNP per head at \$2,490, an important measure of relative prosperity, is four times greater than any other top 20 reciplent of aid.

An ODA official said GNP per head was normally an important determi nant of whether aid was granted. However, Malaysia's aid had been provided under the Aid and Trade Provision, which links the granting of aid to benefits for British trade. Aid and Trade rules were changed last year so that a country as prosperous as Malaysia can no longer qualify.

on animal

exports law

A British animal welfare

group, Compassion in World Farming, yesterday launched a

campaign to end live exports.

CIWF wants the UK to sup-

port a move by Germany, Hol-

land and Demark, who want

animals to have only an 8

hour travel time to slaughter-

houses. According to the

organisation, Britain last year

exported two million live ani-

mais and the number could

rise by one million this year.

on the eve of a British televi-

sion documentary which

alleges that some hauliers

break the law by failing to

feed and water animals and

that animals in European

CIWF launched its campaign

Britain in brief

## PMs set to meet for

The British and Irish prime ministers are expected to meet in London later this month to restore a common front to efforts to find a political settlement in Northern Ireland.

Ulster talks

The talks, pencilled in for February 19th, will follow the refusal of Mr Gerry Adams. the Sinn Féin leader, to indicate during his controversial New York visit that the IRA is prepared to renounce its campaign of violence.

Growing pessimism in Lon-don about the prospects of an early end to IRA terrorism in response to December's Downing Street declaration last week prompted Sir Patrick Mayhew, the Northern Ireland, to announce he would table fresh ideas for a political settlement between Ulster's con-

stitutional parties. Whitehall officials said the meeting between Mr John Major and Mr Albert Reynolds had yet to be finalised. But they expected it to coincide with a visit to London by Mr Reynolds for the England-Ireland rugby international.

slaughterhouses are being **Investor body to** killed without being stunned. CIWF is planning to petition hear consumers UK agriculture minister Mrs Gillian Shephard for a change The Personal Investment in the rules covering livestock

tory organisation covering the retail financial services sector.

#### Environmental aim 'on target'

is expected to announce this month that it intends to recognise the PIA as the self-regula-

The UK is on course to meet international targets on curbing the risk of global warming because of the rapid switch to electricity generated from gas instead of coal, according to a new study published today by the research group Cambridge

Econometrics.

The recession and new fuel taxes in the two Budgets last year also play a part in enabling the UK to meet its commitments undertaken at the Rio Earth Summit in 1999

#### Clash ahead on tobacco adverts

Britain's Advertising Association will today begin a fightback against proposals circulating in Whitehall for tough new controls - including tax penalties - on tobacco advertising. Mrs Virginia Bottomley, the health secretary, is expected to announce this week that the government plans a fresh round of talks with tobacco manufacturers on tighter voluntary controls.

Mrs Bottomley has been unable to win cabinet agreement for a package of controls. including a ban on poster advertising. Some ministers back an advertising ban on health grounds, while others believe a ban would impinge on personal freedoms and reduce revenue from tobacco taxation.

Authority will set up a "consumers panel" to advise it on strengthening investor protection and to assess the authority's effectiveness, according to a confidential draft of the body's prospectus. The PIA will also convene a

committee to review the effect of regulation on small financial services firms, in part to meet criticisms from independent financial advisers that the PIA will introduce over-burdensome regulations. An ombudsman scheme will help customers achieve redress in complaints against PIA mem-

The Securities and Investdon's chief financial watchdog,

#### Role seen for monetary body

The European Monetary Institute, which started operating last month, under the Maas-tricht treaty's plan for economic and monetary union. should be able to help European Union central banks control inflation, the Bank of England believes.

In an article released ahead of tomorrow's Quarterly Bulletin the Bank says that the EMI "should be able to contribute to robust counter-inflationary monetary policies" by moni-

## **Major and Smith** set tone for Euro campaign

By Kevin Brown in Glasgow and Philip Stephens in London

The campaign for local government and European elections burst into life yesterday as Mr John Major and Mr John Smith set out starkly differing views of Britain's economic prospects.

Mr Major indicated that his hopes for an upturn in the government's fortunes were pinned firmly on the strengthening economic recovery.

But Mr Smith told nearly 2,000 Labour activists at a rally in Glasgow that Britain faced low growth, high taxes and unparalleled waste and corruption under the "crumbling" Conservative government. The clash came as the prime

minister made clear that he would not quit the party leadership if - as widely expected the Conservatives suffer heavy losses in the council polls in May and elections to the Strasbourg parliament the following month.

Sir Norman Fowler, party chairman, said the Tory Euroelection campaign would focus on the "crucial difference" between the government and opposition parties. Labour and Liberal Democrats wanted to transfer more power to Brus-

sels, the Conservatives did not. He told a Young Conservatives' conference in Southport. Merseyside that he was determined that the June elections

ion poll. He added: "We know after polling day the centralists in Brussels would treat defeat for us as a victory for Euro-

under the carpet."

pean centralism". But in spite of the prime minister's warning last week that the party must end its factional infighting, there was still evidence of high-level tension between the left and right. Some ministers on the left

were privately voicing considerable satisfaction at the embarrassment suffered by Mr Michael Portillo, the rightwing chief secretary to the Treasury, after his attack on public standards abroad.

in an interview with The Sunday Times, Mr Major said Britain had the fastest growing economy in Europe and the prospect of overcoming the inflationary psychology that had bedevilled it in the past.

Mr Smith told supporters a Labour government would implement a "business plan" focusing on investment, training and jobs "to lift our country out of the failures and disillusionment of the past 15 years". Labour would use "all the resources and all the power of government" to promote an economic revival, he said.

He made clear Labour's election campaigns will focus on high taxation, rising crime. and the alleged appointment of Conservative "placemen" to quangos responsible for 20 per should not be trivialised by the cent of public spending.



Actress Joanna Lumley at yesterday's protest in London over live animal exports

## Swiss workers top satisfaction survey

By David Goodhart Labour Editor

Employees in Northern European countries such as Switzerland, the Netherlands, Germany and Belgium, respond far more positively to their work situation than those in Southern Europe, such as France, Spain and Italy according to Europe's most

International Survey Research's annual survey, based on results from more than 500 companies, found the Swiss overwhelmingly the most satisfied employees in Europe and the British the most negative - although a British company, British Shoe, was one of the five best indi-

vidual companies. Employees are asked to give pany management, immediate supervision, training and information, pay, job security and iob satisfaction.

The Swiss came top in 16 categories out of 17 with an average positive response of 70 per cent. The British had the least favourable attitudes in 10 categories out of 17 with an average mark of 54 per cent.

The individual European

3M. Nokia Mobile Phones and British Shoe. The overall satisfaction level

of European employees has remained constant between 1992-93 and 1993-94 but this masks a number of changes. Attitudes in the Netherlands, Belgium and Spain have deteriorated markedly over the past year, although the Netherlands still comes in second place and working life including com- are Texas Instruments, DHL, many coming in third place.

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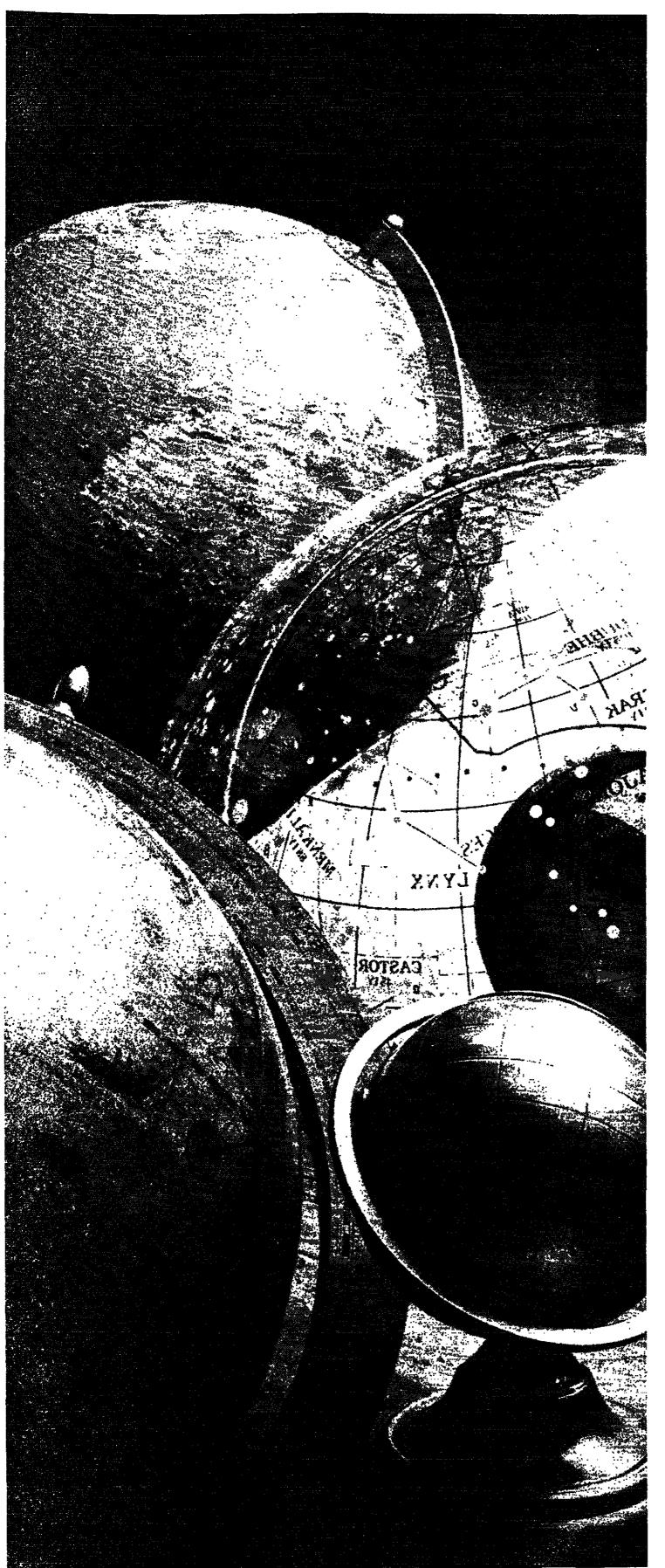
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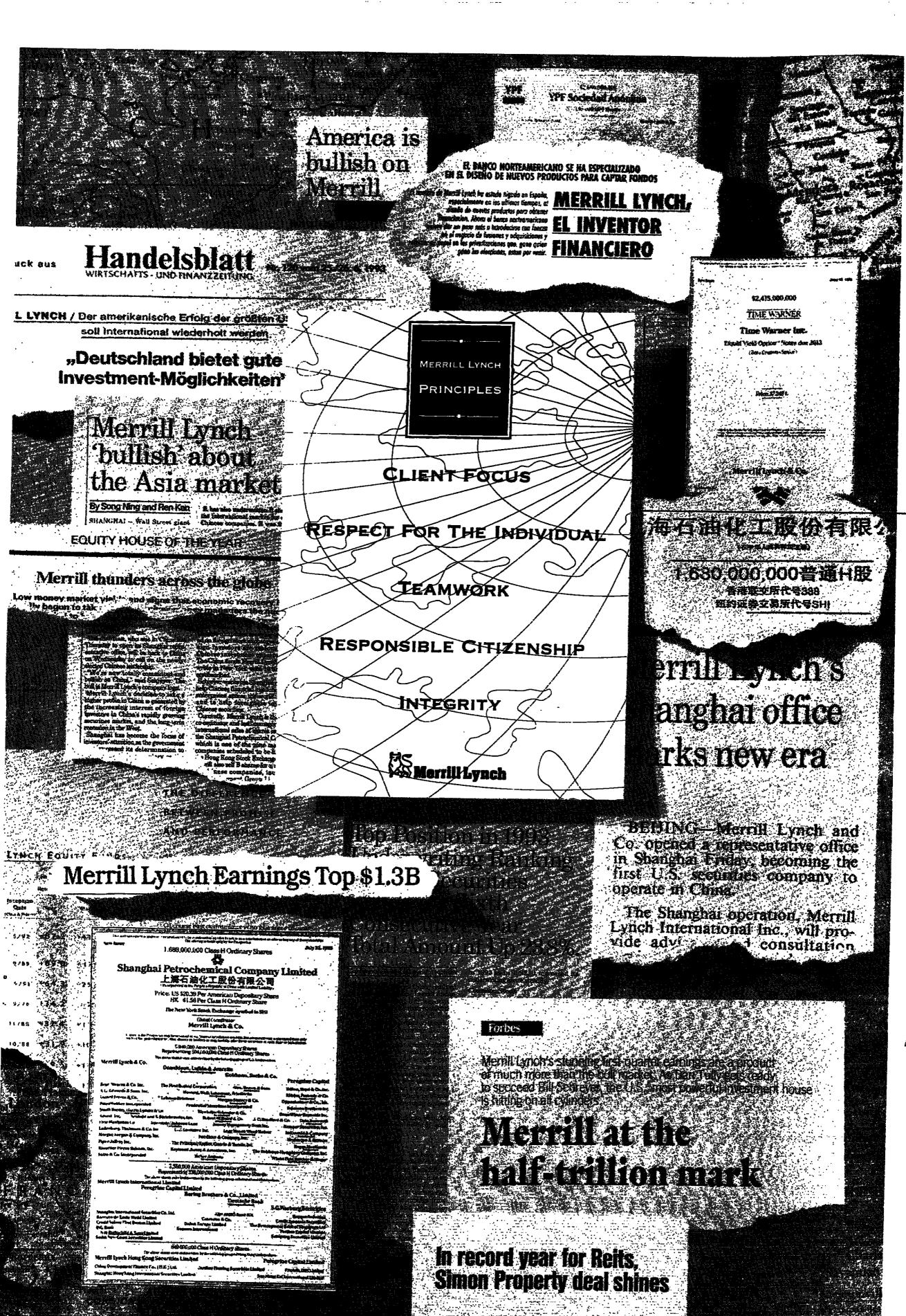
It was a banner year for Merrill Lynch and our clients because we led the industry by two measures: the greatest number and dollar volume of lead-managed transactions in the greatest number of places, and our clients entrusted us with many of the largest, most complex transactions as well. Indeed, a number of our transactions were cited by industry magazines as award-winners and *International Financing Review* named us Equity House of the Year.

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#### UK COMPANIES

COMPANY MEETINGS; Avon Rubber, Melksham Melksham, Wilts., 2.30 BOARD MEETINGS:

**EFM Java Tst.** French Property Tst. Hotspur Invs. P & P Tullow Oil Waste Management Intl.

Black (Peter) Hidgs. Bryant Grp. Daigety US Smaller Co's Inv. Tst.

TOMORROW
COMPANY MEETINGS: Apollo Metats, National Motorcycle Museum, Coventry Road, Bickentill, Solitull, W. Midlands, 10.30 BOARD MEETINGS:

Hambros Currency Fd. Hambros Eurobond & Money Lloyds Abbey Life Reuters Hidgs. Warrants & Value Inv.

Fleming Enterprise Inv. Tst.

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## Fleming Overseas Inv. Tst. Heiton Hidgs.

■ WEDNESDAY FEBRUARY 9 COMPANY MEETINGS: Archer (A.J.), Old Library, Lloyds, 1 Lime Street, E.C., 10.30 Compass Grp., Queen's Wharf, Queen Caroline Street, W., 3.30 Granada Grp., Carpenters' Hall, Throgmonton Avenue, E.C. 11.00 Radio Chyde, Chydebank Business Park, Chydebank, Glasgow, 12.00 Sturge Hidgs., Institute of Chartered Accountants, Moorgate Place, E.C. 11.30

BOARD MEETINGS: Grahams Rintoul Inv. Tst. Scottish American Inv. Updown Inv. Co.

THURSDAY FEBRUARY 10 COMPANY MEETINGS:
Denmans Electrical, Narrow Quay
House, Prince Street, Bristol, 12.30
Dobson Park Inds., Ironmogers
Hall, Shaftesbury Plave, Barbican, E.C. 11.00

Electra inv. Tst., 65 Kingsway, W.C. Motiand & Co., The Brewery, Ock Street, Abingdon, Oxon, 12.30 Quality Care Homes, Swallow King's Head Hotal, Priestgate,

Northern Foods 64% Cv. Sb. Bd.

## Derlangton, 11,00 Watson & Philip, Strathtay House, Dundee Technology Park, Dundee. BOARD MEETINGS:

Drayton Far Eastern Tst. den's (Harry) Kleinwort High Income

E FRIDAY FEBRUARY 11 COMPANY MEETINGS: API Grp., Howard Hotel, Templa Place, Strand, W.C., 12.30 Burndene Invs., 22 Hanover Street, Edinburgh, 10.30

Leveraged Opportunity 1st., 30 Queen Anne's Gate, S.W. 12.30 BOARD MEETINGS: Baldwin Flying Flowers General Cons. Inv. Tst.

Lloyds Bank Interims: Armour Tst. intereurope Technology Company meetings are AGMs unless otherwise stated.

ase note: Reports and accounts are not normativ available until approximately six weeks after the board meeting to approve the preliminary results.

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Development Conference 1994 Marketing: to Build the Business. First of a series of one-day conferences, held in London. Takes a locused look at drategic and faction marketing too the UK Cable TV & For further information contact David Sheppard & Associates (171) 734 6143

#### **OUTSOURCING INFORMATION** TECHNOLOGY ONE DAY CONFERENCE

An essential guide to your legal and contractual duties. Should you mulsource? other options; transfer agreement; ervices agreement; intellectual property rights: employment law; confidentiality; US erspective. Invaluable for IT many and industry, facilities management companies and lawyers. CPD 5 hope Contact: Lynn van Ruuyen, IBC. Tel: 071 637 4383 Fax: 071 631 3214 LONDON

#### FEBRUARY 17 & 18 2nd Annual Intellectual Property Rights & Standards in Telecommunications Conference Law Society Accreditation, Call Andrew

Tel: 071 274 8725 (Commed Ltd) LONDON

#### **FEBRUARY 22** Opportunities in the Long-term Funding of Commercial

Property A comprehensive briefing on what can be raised, from whom, in what form, on what terms for how long. Topics covered include: valuation trends, equity and deferred equity markets, joint ventures. first mortgage debentures, structuring debt, predicting the future, For further details contact: Henry Stewart Tel: 071 404 3040

## LONDON

#### FEBRUARY 22/23 Practical Dealing course - Money Market

Training in traditional Cash market dealing - risk identification and evaluation, product pricing, position management - with opportunities to test theories learnt in dealing simulation and other practical exercises. For Corporate treasury personnel, bank dealers and support staff £480 + VAT. Lywood David International Ltd.

FEBRUARY 24 1994 Pall Mail Lecture The Lecture entitled "Corporate Governmence - Great Expectations" will be delivered by Sir Owen Green, former strong views about boards of directors and shareholders of quoted companies, especially the relationship defined by the Cadbury Committee. Enquiries: Director Conferences 071 730 0022

#### **FEBRUARY 24** Vorid Class international

WORKFLOW AUTOMATION. alue-adding processes. This works leading workflow automation produ Staffware, to radically improve production

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Conference explores how EIS and related systems can improve the quality, scope and relevance of external information provided to managers, it discusses the intersecting roles of the various contributors and stakeholders in this process.

**FEBRUARY 24** Contracting Opportunities in the NHS: The impact of the Internal market and EC procurement

Contract: The Contracts and From Contracts.
Research Unit. The University of Birmingham.
Eughaston. Birmingham. B15 ZTT.
Tel: 021 414 3221 Fax: 021 414 3217
BIRMINGHAM

Corporate governance; insider dealing employment assues; bodardroom security; Stock Exchange; pensions; hostile bids; raising capital; contract vetting; financial reparting: Crest & company law changes; codes of ethles; simplifying paperwork. Discount for ICSA membons. Tel: 071 637 4383 Fax: 071 631 3214

## FEBRUARY 28 - MARCH 1 Contracting Out? Is it the only answer to cost-effective control of non-core business? Examples from real life achievements in outsourcing are measured against other organisational volutions aimed at the same objective: (low to achieve cost-effective management of services and suppose

парадени management of service and support functions in both the private and public sector.
Contact: Heloor Management Limited
Tel: 071 730 1811 Fax: 071 730 2303 MARCH 1

#### The 1994 Supply Chain Logistics Conference Unites organisations benefiting from stopoly chain improvements with experts Dixons. Parcelforce and Bu and IT suppliers, giving practical advice on improving your organisation's performance. The morning presents users' views and expert analysis whilst the afternoon comprises a series of workshops. Contact: Rosemary Rossell

Lef- (12.14.44P4UU

**Annual Company Report** Repeat of Sell Out Event. Contact: Lynn van Rooven, IBC Tel: 071 637 4383 Fax: 071 631 3214 Fax: 0734 496417

## EC COMPETITION LAW -A GUIDE FOR THE SHIPPING

ONE DAY CONFERENCE Effects of EC policy on competition, restrictive practices and anti-trust on liner conferences, consortia, ports, shipbuilding, ferries and shipping pools. How to comply with the law and what to do if your competence is breaking the rules. Contact: Lynn van Rooyen, IBC. Tel: 071 637 4383 Fax: 071 631 3214

MARCH 2 Performance Measurement and Continuous Improvement epshire Hotel, Piccadilly, Lond The principles and practice of performance measurement benchmarking

#### Tel: 971 917 9244 Fax: 971 580 6991 LONDON

Workshops: PROCESS RE-ENGINEERING AND The organisation that aspires to World Class performance will deliver its s and service through a series of looks at how to make the best use of

effectiveness. (No... Contact: Vicki Welham International Ltd Tel: 0705 268133 Fax: 0705 268160 HAMPSHIRE

## Developing Competitor and Business Intelligence Systems

Nontact: Business Intelligence Fel: 081-544 1830 Fax: 081-544 9020 LONDON

rules on contract awards.

Effect on contract awards of internal market reforms, MIS Supplies restructuring and BC Procurement Rules. Speakers from NHS, Industry and University. Contact: The Contracts and Procurement

## FEBRUARY 28 AND MARCH 1

The ICSA Company Secretary's Conference 1994
TWO DAY CONFERENCE

LONDON

between IT & the business implementing IT strategies to support a business undergoing major change. It highlights the outstanding issues and puviles practical guidance on how to handle them. Couract: Besthess Intelligence Tel: 081-544 1830 Fac: 081-544 9020 LONDON

## MARCH 9

FRS3; changes from FRED3; off balance sheet finance; fair values; mergers; acquisition & goodwill; related party transactions; urgent usues task force and review panel; Cadbury and ASBs operating and financial review. CPE 16

## MARCH 9 Information Technology

ONE DAY CONFERENCE strategy: enforcement, CPD 5 hours.

LONDON

Contact: Evanna Morris.

MARCH 2 & 3 World Trade After GATT Skinners' and Stationers' Hall This conference featuring Lady Thatcher, Sir Leon Brittan, Jack Valenti, Sydney Gillibrand, Anthur Dunkel, Colin Sharman and Haruko Fukuda, looks at the issues for and the prospects of Europe and its competitors. Begins with dinner on 2 March and continues on 3 March, Details from Marc Lee, Cityforum Ltd. Tel: 0225-466744 Pax: 0225-442903

#### MARCH 3 Private Pensions for Ali? A one day conference dealing with the future of the pension industry private and state. The speakers are Frank Field MP; Donald Dewar MP; Jim Stucliffe (Prudential Assurance

Company Limited) and Lord Vinson Electra investment Trust). Contact: Jackie Nixon, Fabian Society Tel: 071 222 8877 Fax: 071 976 7153 LONDON MARCH 3-4 3rd Annual International

#### Conference. The Russian Oil industry. Trade and investment Opportunities

svenor House Hotel ct: Jane Istel or Julia Dodds on Tel: 081 742 2846 or Fax: 081 742 8462 LONDON

MARCH 7, 8, 9 Devising a Regional Transport Strategy ace looking at a South East

#### Promoted by SERPLAN, syeakers incl RI. Hon John MacGregor OBE MP, Sieven North MP, Devid Carry MP, Issues incl Ra. use, investment criteria, private finance, roa charging, congestion, demand management charging, congestion, demand management, regulatory control, DRIVE, green issues & ondou's transport needs. Co Iain Dale, The Waterfroat Partnership Tel: 071 730 0430 Fax: 071 730 0460

LONDON

MARCH 8 T & Corporate Transformation: New approaches to creating & maintaining strategic alignment This conference explores the success factors and key problems associated with

LONDON

## Procurement in Public & Utility

Public procurement law; new CCTA contracts; view from the public sector. view from the utilities sector, view from industry; POISE - NIIS procurement Contact: Lynn van Rooyen, IBC Tel: 071 637 4383 Fax: 071 631 3214

#### LONDON MARCH 9

New Perspectives in Tomorrows Company Management Accounting RSA Inquiry National Confe Hampshire Hotel, Piccadilly, London
An overview of new techniques such as
activity based cost management, customer
profitability, and throughput accounting. mlact: Evanna Morris, ces of sustainable bu CIMA Mastero Tel 071 917 9244 Fax: 071 580 6991

MARCH 10 Business and the Environment One day seminar relating best practice environmental activities to business planning and growth, viewing the environment as a mainstream manager tool. Sessions include Reducing Oper-Costs, Materials and Consumables, Pe and the Working Environs Contact: Nicholas Johnston at West London TEC on 081 814 3272

## LONDON

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**MARCH 10-11** 

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#### Contact: Peter Barnes The Informatics Resou Tel: 081 871 2546 LONDON MARCH 13/25

Retall & Wholesale Banking Highly paracipative two week residential seminar covering treasury and financial markets with list week on relevant retail king issues. Seminat aimed at financia invilution graduate trainees and banke from emerging markets, including educational visits appropriate to topics covered. Inclusive all tuttlon, on, visits and accor Lywood David International Ltd. Tel: 0959 565820 Fax: 0959 565821

#### CROYDON/LONDON MARCH 15 The Third Age of Marketing

The Opportunities in the 58+ Markets A joint conference organised by Age Concern England and The Healey Centre, designed to help those companies interested in marketing goods and services to the 50+ age group Cost. £335 + VAT Contact: Anno Harman, Tel: 071 353 9961 LONDON

#### MARCH 16 The West London Technology Series 2: Design

One day seminar for senior managers of manufacturing and service-related companies, exploring product design and mechanisms for development and marketing. Speakers drawn from The Design Council and a leading onal design consultancy will lead you through the basic ingredients for Contact: Nick Hamilton at West London TEC on 081-814-3240. Fax 081-570-9469

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esse studies. Guest speaker who is head of a quajor company's intelligence unit. Contact Patricia Domand, EMP Intelligence Service.

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MARCH 16-17

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#### TECHNOLOGY TRANSFER IN THE EUROPEAN ECONOMIC AREA ONE DAY CONFERENCE How to make it a successful part of you

corporate strategy. Practical guidelines including protecting IP; marketing & licensing technology: Framework Programme; anti-trust law; tax issues; structuring the deal: dispute resolution European case study. CPD 5 hours. Conjact: Lynn van Rooyen, IBC, Tel: 071 637 4383 Fax: 071 631 3214 LONDON

## MARCH 17

For business leaders to rethink the purpose, definitions and measures of uccess of business. To stimula improved performance by analysis of the distinguished team of speakers drawn from the Inquiry's participating

#### Details from: Gay Webb Details from: Gay werd Tel: 0532 832600 ext 4328 Fax: 0532 833233 LEEDS MARCH 21-22

Business Process Re engineering Seminars & Workshops Continuing a successful series of semin for executives and senior managers charged with designing and implementing BPR initiatives. Established blue chip client list. Presented by a leading US practitioner, our proven 'how-to-do-it' implementation guide is illustrated throughout with case studies and ps. Course book also availa Repeated April 18-19.

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MARCH 21 & 22 Buy-Outs in the Regions Many management buy-our transaction are now being negotiated and complete in the UK's regional financial centres in the UK's reg and financing of buy-outs and includes case sindles from owner-manage have experienced the process.

Contact: Acquisitions Monthly

#### Tel: 071 823 8740 Fax: 071 581 4331 MARCH 22 Buying and Selling Private

Companies
This one day conference, in association with Smith & Williamson, has been designed to give both buyers and seliens a practical and comprehensive ding of the process and many options available. quiries Director Conferences Tel: 071 730 0022 LONDON

#### MARCH 23 Regulating Telecommu elecommunications - An demational Assessment A CRI seminar looking at

oos regul

next 10 years. Speakers include BT plc тешу Соп

Cost £299 + VAT MARCH 23-24 Eastern Europe's Economic Recovery & CIS' Continuing

Decline and Opportunities

Challenges in the Region's Energy Industries

PlanEcue, DRI/McGraw-Hill conferen

MARCH 24

#### with Dr. Leszek Balcerowicz, Former Polish Figance Minister, and Western Oil Industry Reps. Contact Patricia Matthews. DRI on +44-81-545-6212

Survive! Business Continuity As events in Los Angeles have shown disaster can strike your business any time. This one-day conference provides you with an opportunity to learn from local and international experts the critical issues of business continuity. For more details about the conference and Survivo!, the disaster recovery group, contact: Liz Powell

LONDON

Tel: 081 871 2546 Fax: 081 871 386

#### MARCH 24-25 World Class International

RE-ENGINEERING THE MANU-FACTURING PROCESS - TOWARDS WORLD CLASS MANUFACTURING -Intensive 2-day workshop. Practical training in the critical success factors to create a World Class Manufacturing operation. Workshop includes highly effective World Class simulation exercise (Ref: WCM2) Contact: Vicki Welham, World Class International Ltd

#### Tel: 0705 268133 Fax: 0705 268160 HAMPSHIRE MARCH 24 & 25 Global Securities Administration

How measures and standards are improving efficiency - a conference APRIL 19-20 analysing measures of performance and standards in the securities industry, sponsored by Chase Manhattan Bank and including a special presentation from ISITC Europe. Contact: Françoise César Tel: 071 609 8661 Fax: 071 609 0139

#### MARCH 25 CURRENT AND FUTURE LEGISLATION AND ITS IMPACT ON THE TRAVEL ONE DAY CONFERENCE EC Commission view; DTI view; problems, interpretation and enforcemen

Directive: Draft Distance Selling Directive. Chaired by Brian Axon-Boyes. CPD 4 hours. Contact: Lynn van Rooyen, IBC, Tel: 071 637 4383 Fax: 071 631 3214 MARCH 29 UK coal on the blocks A one day seminar for the coal industry, looking at privatisation, the hazards to private mine operation and the potential for finding niche markets.

Contact: David Price, McCloskey Coal

of Package Travel Regulations; bonding insurance cover; Unfair Contract Terms

#### Information Service. PO Box 15, Petersfield Hants, GU32 3RG. Tel (0730) 265095. Fax (0730) 260044 LONDON

MARCH 29/30 Introduction to Foreign **Exchange and Money Markets** lighly participative training course covering traditional FX and money markets featuring WINDEAL a realistic PC based dealing simulation. For Corporate treasurers, bank dealers. marketing executives, financial controllers, systems and support personnel £480 + VAT.

#### Lywood David International Ltd. Tel: 0959 565820 Fax: 0959 565821 LONDON MARCH 30 Launch of The Green Health Check Manual

Moraing event to launch Green Health Morang event to names oreen means Check Manual, developed by West London TEC and Touche Ross to enable businesses to independently conduct an environmental nudit. Speakers include World Wildlife Fund, Touche Ross, and companies who have benefited from controller and its.
Contact: Nicholas Wynor at West London
TEC on 081-814-3250, Fax: 081-570-9969 LONDON

#### APRIL 18 ction and Databa A Legal Update ONE DAY CONFERENCE 1993 conference sold out. How to comply

with the Regulations; formulate an

convention of three inter-related

Contact: Elaine Fitzsimons, Lafferty

Tel: (+353-11671 8022

Pax: (+353-1) 671 3594

effective business strategy; anticipate the changes. Essential for all database users/owners including financial service companies; utilities; charities and travel ict: Lyan van Roover, IBC Tel: 071 637 4383 Fax: 071 631 3214 LONDON **APRIL 18-20** Lafferty's International Alifinanz Convention

LONDON

#### Allfinanz is rapidly becaming more than Retail Banking + Life Insurance. It now includes Investment Funds - General Insurance. Increasingly banks, insurers and MARCH 1-2 fund managers seek to supply ALL FINANCIAL SERVICES. Hence, this

and the pharmaceutical industry to expla the opportunities of using in technology to improve the drug applications process.

Contact: Advantar Continunication Tet +44 244 378 888 Fax +44 244 370 011

## MARCH 14 & 15 Offshore Safety Case

Management ence on safety casework in the North Sea. Issues include assessing safety cases submitted to the IISE, future legislative needs, insurance risks, the legal and its custom position and safety case automation. Speakers include Michael Forsyth MP Contact: Advantar Communications Tel: +44 244 378 588 Fax: +44 244 370 011 (Minister of State, Dept of Employment), Tony Barrell (Chief Exec, North Sea Safety, ILSE). Organised with IchemE and

Contact: Jain Dale. Tel: 071 730 0430 Fax: 071 730 0460

## Business Performance Measurement: Transforming corporate performance by

measuring and managing the drivers of future profitability A major two-day international conference on how and why organizations are ng their performance and systems to include drivers of broadening (heir future value such as quality, customs service and human capital. Contact: Business Intelligence

#### Tel: 081-544 1830 Pax: 081-544 9020 LONDON APRIL 20 & 21 Mergers and Acquisitions -Business, Legal, Accounting and Tax Issues TWO DAY CONFERENCE.

insolvency; Takeover rane: a con-fixchange; Inance; pensions; account and tax; goodwill, brands & intengible competition law; incentive acquisition/post acquisition manageme incentives: CPD 5 hours, CPE 25 pts. Contact: Lynn van Rooyen, IBC Tel: 071 637 4383 Fax: 071 631 3214 **APRIL 27-28** Managing Relocation
Major CBI conference and exhibition

examines wide range of domestic and international relocation issues to help

Acquisition strategies; due diligence

solvescy; Takeover Panel & Stock

#### companies achieve successful cost industrial relocations and group company Contact: Natalie Munder CBI Employee Relocation Council Tel: 071 379 7400 Fax: 071 836 1114

PETERBOROUGH INTERNATIONAL **FEBRUARY 24 & 25** Trading and investing in Metals in Russia and Kazakhstan in Rus An update on recent developments within the industry including resources, trading, finance, legal issues. Speakers from European Commission & Western

#### Fax: +44 (0) 71 381 8914 GENEVA FEBRUARY 28 & MARCH 1 Asia Pacific mications - A agnet for Foreign investment An international panel of experts will discuss the important lavestment opportunities for telecommunication

orpanies in the Asia-Pacific region. quiries: Financial Times

Tel: 071 8(4 9770 Fax: 071 873 3975/3969

INTERFORUM Tel: +44 (0) 71 386 9322

HONG KONG **MARCH 1 1994** Eurobudget '94 Conference European Union 1994 Budget Business Opportunities (70 Billion Ecu) Top EC officials will explain EU 94 budget lines and how they will benefit specific business sectors. Aimed at organsiations from EU and EFTA countries wanting their share of EC funding. Chairman: John Tominson, MEP. Budects Committee. Contact: SGD Société Générale de Développement S.A., Brussels. Tel: +32 2 512 46 36 Fax: +32 2 512 46 53

## Managing the Creation of Global Electronic Submissions This two-day international conference will provide a forum for regulatory agencies

\_PARIS

The European Pharmaceutical Executive Conference This conference "REACH OUT to People, Professionals, Politicians" brings together leaders from the pharmaceutical industry. and its customers, to meet and discuss new ideas and techniques for direct and effective construnication with all parties.

MARCH 14-15 Drug Delivery - Good Science and Good Business Conference The ever-increasing pressure on the pharmaceutical industry means that technologists have to be aware of the siness seeds of their compar conference shows that good business objectives can be mot using good science

#### Contact: Advanstar Communication Tel: +44 244 378 888 Fast +44 244 370 01 BASEL MARCH 14 & 15

The Applied Clinical Trials European Conference
The conference Interactions layestigators, Sponsors and CROs' provides guidance on how to work more effectively and harmoniously at every stage of drug development. Along with expert speakers the conference will present an excellent forum for lively discussion.

## MARCH 23-25

Fax: +44.71,251.8318

European Business Information Conference The international forum for anyone researching information about his Europe. Sources and techniques for finding, using and understanding information about companies, markets products, regulations, standards etc Papers, workshops, case-studies and product reviews. Excellent value. Contact Lenny Perry, TFPL Training Tel: +44.71.251.5522

BASEL

PARIS

#### MARCH 24-25 Media in Europe Towards the Millennium A strategic conference held at a critical time in the development of the European media

advertiser and advertising agency in the

media landscope as the 21st century

try to examine the roles of the regulator, were supplier, distributor, media owner.

Contact: Club de Bruxelle Tel: 32.2.771.9890 Fax: 32.2.770.6671 BRUSSELS **MARCH 30 & 31** Central & Eastern European Power Industry Forum ricity generating industry in Centra and Bastern Europe. A forum o

OH AND CHUDETS

#### financing, competition a opportunities. High level. Contact: PennWell C&E Tel: 31-30-650963 Fax: 31-30-650915 APRIL 14-15 The Americas Coal Conference Cartagena Hilton, Colombia

A two day seminar for the coal industry in North and South America, looking at supply potential, the developing US import marker, new South American markets and transport needs.

Contact: The Americas Coal Conterence Secretariat, 4, Lauriston Road, Wimbledon, London SW19-FTO, UK. Tel (USI) 947 8697 Fax (OSI) 944 2816

#### **APRIL 25-27** 3rd international Financial Services Convention for the Middle East Thome: New Frontiers in Financial

Subjects: Retail banking, cards & payments, private banking and investme Speakers: Experts from Arab and Contact: Mouna Couci, Lafferty fel: (+353 1) 671 xu22 Fax: (+353 1) 671 3594

DUBAI

COLOMBIA

## Carol Cooper on a simple drug with benefits for the heart

## An aspirin a day keeps doc away



willow leaves Hippocrates relieve labour nains in around 400 BC. In the 19th century the

HEALTH CHECK active ingredient. salicylic acid, was used for fevers and rheumatism; this was soon followed by the introduction of acetylsalicylic acid, or aspirin. Pain and fever are relieved by

aspirin as it reduces the formation of prostaglandins, substances which mediate inflammation. Taken half an hour before eating, it may also be a useful treatment for some food sensitivities. Importantly, aspirin blocks thrombosis by stopping platelets clumping together. That anti-clotting action makes aspirin one of the most effective remedies for 20th-century diseas

Treatment with aspirin to prevent a second heart attack is now fairly widespread; many people in middle-age and beyond take half an aspirin daily after their first heart attack.

17111

Aspirin can even help at the time of a suspected heart attack: it could save many lives. New and expensive thrombolytic agents ("clotbusters") are not suitable for everyone, but aspirin can make all the difference, especially in the time before the patient reaches hospital when nearly a third of such patients

As well as seeking medical help, anyone with crushing chest pains would be well advised to take an aspirin right away. The recommended dose is 162.5 mg or more; in the UK a standard aspirin containing 300 mg will

In angina, aspirin can help prevent clots forming in the narrowed parts of arteries. It is especially useful in unstable angina, where attacks are frequent and poorly controlled, and there is a one-in-six chance of a heart attack occurring in the next 12 months.

In much the same way, the drug can help prevent strokes that are caused by thrombosis. It may,

TATe recently asked travel-

them. Readers told us of flights

delayed for days and of messages to

families that were never delivered.

One complaining passenger was warned that the airline was big and he was not; if he took legal action, the

of obstructive airlines

and how to overcome

however, worsen strokes due to bleeding, so it is important to

In the British Medical Journal last month an overview of 150 trials involving more than 100,000 patients was published. The analysis strongly suggested that aspirin could belp almost anyone with established blood vessel narrowing in many parts of the body.

In patients at high risk, aspirin like other anti-platelet treatments - reduces the risk of death by about one sixth. The risk of non-fatal heart attack and stroke is cut by about one third. The message must be to give aspirin to anyone at risk of heart

attack, stroke or arterial narrowing in the legs unless there is a particular reason to expect serious side effects.

Contrary to previous opinion, aspirin also helps prevent clots in veins. Used around the time of major operations, it could halve the risk of potentially fatal deep vein thrombosis.

In the laboratory, aspirin has been shown to inhibit the growth of induced tumours in mice and rats. Now several studies in humans hint at a link between aspirin intake and low risk of bowel cancer. This may be cause and effect or some other kind of association – perhaps people who take aspirin have healthier lifestyles, for instance

Should everyone take aspirin routinely? The answer so far is no. There is no suggestion that regular aspirin will do much for those already at low risk of heart

Aspirin does have a number of potential side effects. It can, for instance, cause gastric bleeding and ulcers, and in some people produce severe allergic reactions. It can damage the kidney and perhaps the liver, which is why paracetamol is the preferred pain-reliever for the under-12s. For those at low risk of heart attack or stroke, the risk/ benefit ratio increases as side-effects become more

The author is a London general practitioner.

s auditors scurry to com-plete their work for companies with December yearends, now is the time for directors to concentrate on getting best value for their money.

Managers too often view the audit as a time-consuming, annual chore. But by negotiating fees, improving their internal planning, and asking the right questions, boards can gain considerable benefits from an unloved exercise.

The first stage - which must begin long before the audit work gets under way - is to agree a rea-sonable fee with the auditor. Growing competition between accounting firms and increasing concern among companies over fees means that auditors cannot automatically just add a percentage to the previous year's bill.

One increasingly popular tech-nique for keeping fees low is to threaten to put the audit out to

"We have a fairly hard-nosed negotiation each year about audit fees with a view that we could always go to someone else," says Roderick Paul, chief executive of Severn Trent, the privatised water company, whose audit firm is Price Waterhouse. "The thought of changing is always there."

Background knowledge helps the process in this case. Paul and a fellow director both trained as accountants and so have an understanding of auditing from the other side of the fence. They also keep a close eye on the reported audit fees charged to their competitors.

A second way to reduce audit fees is to be heavily involved at the planning stage, ensuring that the exercise best meets the company's needs and links most efficiently to its own systems and staff.

That leads to an estimate based on the hours likely to be needed and the appropriate charge-out rates for different levels of staff and

Paul says he holds extensive discussions over the plan for the audit, which is agreed in advance with the executives and the company's audit committee. "We consider to what extent it dovetails with the work of the internal audit department."

Michael Derbyshire, banking relations manager with Unilever, endorses this approach. "One of the ways of keeping the bill low is to keep a tight ship with good internal

Ensuring that the company meets its obligations within the audit plan is an essential part of keeping costs down. Alan McFetrich, a senior partner with Coopers & Lybrand, recalls a client company in the late 1980s which demanded that its audit fee of nearly £1m be reduced. The firm agreed to a bill of about half the price, on condition that its

hours could be reduced through

UK audit fee Income 1993



## Auditing the auditors

As the results season approaches, Andrew Jack looks at how to get the best out of the annual audit

more efficient delivery of informa-tion by the company being audited. As it turned out, the client missed its deadlines and failed to deliver as agreed, hence increasing the amount of work the auditors had to do, and raising the final audit fee to

more than £1m. Once the audit is completed, there are other ways to squeeze value out of the process. In particular, many executives and accountants point to the need for detailed discussion and recommendations for change.

"You ought to expect auditors to bring their knowledge of similar organisations and draw comparisons," says Robert Sandry, a partner with Price Waterhouse.

Martin Scicluna, a partner with Touche Ross, says: "Ask the part-ners for their off-the-record views on the strengths and weaknesses of the business, systems and people, and for informal benchmarking with other companies, which they

He adds that a good auditor should also draw the board's attention to the likely impact of future how the audit worked. "Where the auditors spent their time is quite revealing," he says. accounting, auditing and regulatory changes which might affect them in the coming year, giving them plenty

of time to plan in advance.

Most audits generate reports for
management which highlight concerns raised during the work and make recommendations. But an academic survey published last year suggested that senior executives believe the letters are often repetitive and could be substantially

"The profession has an awful ten-dency to obfuscate," says Roger Davis, head of auditing at Coopers & Lybrand. "People don't want long, turgid reports but simple language that says things as they

The letter should, in any case, only be the starting point for a wider discussion. Derbyshire recommends that boards should consider

On the other hand, he warns against treating auditors' views too seriously. "Sometimes they get hold of the wrong end of the stick and the real problem is not what they bighlight but something associated with it," he says.

Paul is also suspicious of auditors veering too far into offering wider consulting services, which may trig-ger conflicts of interest. "We do pick up on their comments but we try to focus on the auditing issues such as the state of our systems," he says.

As a last resort, if the audit bill still seems too high, directors always have the option of sending it back and demanding a reduction. In the extreme, they can always seek arbitration through the professional accountancy bodies. As Paul says: Management gets the audit fee it

## A quick quiz...

🥄 an management science be taught or is it common sense? Try this true/false quiz to test your ability.

1. Relatively few top execu tives are highly competitive, aggressive and show "time urgency". 2 In general, women managers show higher self-confidence than male equivalents and expect greater success in their careers. 3. Slow-learners rememer more of what they learn than fast-learners. 4. To change behaviour towards new technol ogy, we must first change atti-tudes. 5. The more highly motivated the better you will be at solving a complex problem. 6. The best way to ensure that high-quality work will persist after training is to reward behav-iour every time, rather than intermittently, when it occurs during training. 7. English-speaking people with German ancestors/relations find it easier to learn German than English speaking people with French ancestors. 8. People who graduate in the upper third of the A-levels table tend to make more money during their careers than average students. 9. After you learn something, you forget more of it in the next few hours than in the next several days. 10. People who do poorly in aca demic work are usually superior in mechanical ability. 11. Most high-achieving managers tend to be high risk takers. 12. When people are frustrated at work they frequently become aggressive. 13. Successful top managers have a greater need for money than power, 14. Women are more intuitive than men. 15. Effective leaders are more concerned about people than the task. 16 Bureaucracies are inefficient and represent a bad way of running organisations. 17. Unpleasant environmental conditions (crowding, loud noise, extremes of temperature) produce immediate reduction in performance on many tasks. 18. Face-to-face communications usually enhances co-operation between workers. 19. Women are more conforming and open to influence than men. 20. Because workers resent being told what to do giving employees specific goals interferes with per-

Adrian Furnham Answers on tomorrow's Growing Business page.

## **BUSINESS TRAVEL**

## Estimated time of arrival: two days late

company would appeal on every procedural point until the traveller ran out of money. The most startling story was of a informed that his British Airways passenger on a delayed aircraft in flight from Bombay had been delayed. The flight, which was due to leave New York, who was forced by secu-Bombay for London at 1.05am on rity guards to hand over film from his October 11 1992, finally departed at camera because he had taken pictures 6.45 in the evening. Mr Rabheru says he gave BA four alternative telephone A persistent theme of the letters we and fax numbers on which to contact received was the airlines' attempts to his family. BA staff in Bombay told him his relations had been informed. fob passengers off with flimsy excuses

and inadequate compensation. Mr David Darby, a London patent agent, wrote to Continental Airlines last They had not. Mr Rabheru, a regular BA customer, says the airline apologised on August about a flight his wife and the telephone, but his requests for a two children had been scheduled to written explanation were ignored. BA make from Newark. New Jersey, to London. Because the flight was oversays it has since transferred all combooked, they were put on an aircraft to Frankfurt, with three \$200 vouchplaints to a new computer system to ensure a quicker response. However, Mr Rabheru's complaint predated the ers as compensation. Mr Darby wrote to the airline to say system and BA can no longer trace it. None of the stories we received, his family were entitled to cash under European Community regulations. however, matched the drama of a Virgin Atlantic flight to London, sched-Continental wrote back to say they

at 7.15pm on Friday, January 7. Mr Michael Walsh, group finance US and not the EC. Not true, Mr Darby wrote back. The regulations covered flights starting or director of public relations consultants Dewe Rogerson, who was on the ending in the EC. You are quite right, a Continental customer relations offi-cial replied. "I must apologise that the previous correspondence was not facflight, says passengers boarded the aircraft but were told take-off would be delayed while de-icing took place. Then they were told a navigation tual," she said. Mr Darby's perseverinstrument was faulty.

Passengers asked for something to

ance paid off. Mr Chandrakant Rabheru, however, a director of a London import and export company, has been waiting 16 months for a written explanation of why his family in the UK was not

were not, as the journey began in the

Michael Skapinker on readers' distressing airline experiences



Caracas, Maracay, Valencia

and Maracaibo. Travellers

although the metro and buses

in Caracas are generally safe.

Portugal plan another 24-hour strike on February 11.

Carnival time

Business travellers to Rio de

have confirmed hotel bookings

Janeiro should ensure they

Taxi tickets can be bought

in the terminal of Caracas

International Airport.

Public sector unions in

should use official taxis,

captain announced that the flight had been cancelled.

They were taken to a hotel in New York and eventually told that their flight would be leaving at 7pm on Saturday. But there were further delays due to icy conditions. At 3am on Sunday, the aircraft took off. Shortly afterwards, passengers heard there was a further problem with it, and that they would be returning to JFK. They arrived back at their hotel

Mr Walsh was then told he had been booked on a flight leaving JFK at 9pm on Sunday. He arrived home in London at 10.15am on Monday, two days later than planned.

Mr Richard Hamersley, a London solicitor, was on the same flight. While waiting to take off on the Friday night, he decided to photograph a Virgin representative who was assuring passengers all would be well. Two Virgin security guards, one armed, asked him to step behind a

curtain on the aircraft. "The thor-[then] took place was quite unjustified in the circumstances," he wrote to Virgin on his return.

He says he was taken to the front of the aircraft in full view of his fellow passengers and made to hand the film to the captain. (The captain later returned it to him by post.) He wrote to the company: "Your security guards were unable to give me any

authority for their proposition that my photograph was illegally taken." Passengers were handed written apologies from Mr Richard Branson, Virgin's chairman. Mr Walsh has reached a compensation agreement with Virgin. The company says it is investigating Mr Hamersley's com-

f course, the letters we received represent a tiny proportion of flights taken by our readers. Most flights pass without incident. What is noticeable, however, is readers' long memo-

ries of those that go wrong.

Mr Peter Tray, owner of a London export/import concern, recalls a flight he took in 1953 from Switzerland with British European Airways, one of BA's predecessors. Because of fog in London, passengers were put on a Swissair flight to Paris, where no one

from BEA knew anything about them. Spotting a BEA aircraft on the tarmac, the nine passengers concerned found an airline representative and demanded to be flown home. Mr Tray recalls: "He could only splutter: But you can't possibly expect me to authorise an aircraft for just nine pas-sengers. In the best pantomime tradition, we all chorused: 'Oh yes, we

If he didn't, they told him, they would debag him. They were flown Those were the days.

**Clive Cookson** explains why it is increasingly difficult to see through aircraft windows

## Seat without a view

s we cruise at 37,000 feet, responding to their passengers A passengers on the right-hand side of the aircraft can enjoy a spectacular view of the Greenland icecap glinting in the sun..." Or rather, they could if it were not for the sunlight glinting back from the network of tiny cracks on the outside of the cabin windows.

This "crazing" of the plastic (acrylic) windows fitted to cabins of all modern aircraft often irritates frequent flyers, whose view is obscured by eye-wearying dazzle. And airlines confirm passengers' impressions that the problem has become much worse over the past two

the current crazing epi- Acid levels in the upper demic is a large atmosphere increase in the concentration of sulphuric acid droplets in the atmosphere. Volcanic er uptions are ulti-

years or so.

mately responsible. The main culprit is Mount Pinatubo in the Philippines, which has released an estimated 20m 1985-88 87 88 89 90 91 92 93 94 ifornia-based tonnes of sul-

phur dioxide

"Although the acid concentration is now falling, there are still 10 times more suphuric acid particles in the atmosphere than there were before the eruption, and it will take several years to get back to the pre-Pinatubo level," says Dr Lamont Poole, an atmospheric specialist with the US National Aeronautic and Space Admin-

istration. Crazing is not a safety issue because it only affects the win-dows' outer surface and does hours on its polar routes, not weaken their structure. (Cockuit windows are made of glass laminate, not plastic, and are not affected by acid.) Even so, airlines are

concern by changing cabin windows more frequently than before. The acrylic is designed to have a normal working life of 20,000 flying hours, equivalent to five years of operation. But British Airways, for example, now checks all windows every 15 to 18 months and finds that many need to be replaced then.

The long-term solution is to develop new windows with greater acid resistance. BA has a joint programme with Boeing, the US aircraft manufacturer, to flight test alternative materials. One BA 747-400 jumbo jet is flying with 11 difrears or so. ferent window types fitted by Scientists say the cause of Boeing; another has four more BA's own speci-

> fication. "Our long-Pinatubo erupts term goal is

window work-ing life that rent five-year norm to eight years," says Mr Russ Jones, BA chief fleet engineer. Meanwhile

Aerospace, Calthe UK glass

into the upper atmosphere company, is promoting Crystal-since June 1991. company, is promoting Crystal-Vue, a new cabin window which it says is two to three times more resistant to crazing than previous materials. Its acrylic composition absorbs less water from the atmoreduces acid attack - and for additional protection it is coated with a thin layer of polysiloxane.

Pilkington's launch customer, Japan Airlines, has flown Boeing 747s fitted with CrystalVue for up to 20,000 where there is greater exposure to acid than at lower latitudes. All the passengers still have a craze-free view of the

## Help for EU airlines

European Union transport ministers meet this week in Athens to discuss plans to help European airlines, which lost a combined \$2.2bn in 1992.

Countries such as France and Italy are in favour of increased aid for the industry while others, including the UK, are pressing for limits to subsidies and more

competition. Meanswhile, the 221 world airlines of the International Air Transport Association last week reported strong growth in air traffic but no profits last year. Passenger traffic rose 6 per cent in 1993, but the airlines still expect to report a net loss on the year.



uled to leave JFK airport in New York

eat and drink, but were told they had

to be ready to take off at any time.

They were not given anything to eat until after midnight. At 2.30am the

While some companies are profitable, many more have made large losses. Cut-price offers have not made up for a decline in the amount of

lucrative business travel.

Italian link

Alitalia, the loss-making

Italian state airline, and the

**US airline Continental have** agreed to co-operate on serving US and Italy, according to Italian newspaper reports. The two airlines are said

to have signed a letter of intent to join forces on flights linking Rome and Milan with Newark and Houston.

Trouble spots

Visitors to Egypt are advised to take special care following new threats of violence by Islamic extremists. Seven foreigners have died and many more been wounded in attacks in Upper Egypt and Cairo. Visitors should avoid the

Assint and Dairut areas and behave and dress discreetly. Street crime is on the increase

during the five-day Carnival holiday which begins on February 12. Tourists have not been deterred by reports of crime and gang violence in the Brazilian city and local

Likely weather in the leading business centres Mon Tue Wed Ther Fri M. Brogatin Die Qu Hong Kinng 25 25 21 22 22 23 22 22 treme 28 7 6 4 6 6 6 7 6 2 7 Frankfurt 👸 3 🖨 3 🖨 2 🚳 3 👸 3 L Angeles 4 13 13 13 17 15 18 15 19 Information aucopited by Meteo Consult of the Neitherlands

# People page

## Kawamoto faces reality with a smile

Honda's chief gives Michiyo Nakamoto his reactions to Rover's deal with BMW

BMW brings a broad smile to the wrinkled face of Mr Nobuhiko Kawamoto, president of Honda. "Of course we were surprised," he chuckles. "I thought, so that is the way it is going to

It was the end of the week in which BMW made its audacious move to buy 80 per cent of Rover Group, the British car manufacturer in which Honda has a 20 per cent stake. Yet Mr Kawamoto appeared able to talk with equanimity about the German competitor which, to many in Tokyo, has impudently intruded upon a 15-year-old relationship that was moving along quite happily without it.

in a comfortable lounge overlooking the fashionable Aoyama district where the company's Tokyo headquarters is located, the genial Mr Kawamoto hardly appears angry and resentful as he was sometimes portrayed in the aftermath of the announcement.

It emerges that the lengthy relationship between Honda and Rover did little to bridge the gulf in business culture between the Japanese group and Rover's British owners.

Honda's technology, production and management methods are woven into the way Rover factories work. But on larger issues of corporate governance the obligations a company owes to workers and communities as well as shareholders and customers - BAe's handling of the Rover sale is apparently inexplicable for Honda.

Mr Kawamoto, in his first interview since the sale, says: "We made a proposal based on our principle and if that was not going to be accepted then there

was nothing we could do about it." the entire company even though it had Rover's business could be improved. truth and we accept it as such." the option to do so. "Mr (George) Simp-

uary 28 and said they were making this decision and was that all right with us. We had the choice at the time to buy

the whole company."
But doing so would have gone against a Honda principle: a car manufacturing enterprise plays such an influential role in the country in which it is based that ultimately it should be controlled by

the people of that nation. "Car manufacturing has a very big social responsibility, in terms of employment and resources, not just towards the current generation but towards future generations as well. It is not possible to manage a car manufacturer without taking that into consideration. That is our belief."

Mr Kawamoto is not suggesting that foreign ownership leads to a lack of responsibility. But Rover's case is special. "Rover was the last original UK car company. I think it is acceptable to take a 100 per cent stake in a company if there are a lot of other car companies and if it is not the last one to be controlled by the people of that country and if doing so does not have such a crucial impact on the country's car industry.

Because Rover was the last, and the only, car company that is British, we judged that it should be left British. That is not out of sympathy. We think it is too simple to judge everything in terms of value for shareholders and customers alone." The difference in Honda and BAe's

priorities shocked the executives cloistered at Aoyama. "Rover's capital was sold, 100 per cent, all at once, to a foreigner and I was surprised at the wide gap in our ways of thinking."

"BAe never discussed with us how BAe never approached us about that. son (the Rover chairman) came on Jan- Instead, we were suddenly told that its efforts to remake Rover. "Rover has more. I would like to know."



BMW was interested and what did we think But I don't think manufacturing, which is a process involving the combined efforts of an enormous number of people, is so simple that the fate of a company can be decided in two or three

months. That is our way of thinking." Mr Kawamoto acknowledges that there is no doubt that this is one side of modern business. Honda's top management, and we have had many discussions about the turn of events, are

This realism characterises Mr Kawamoto's approach to Honda's European strategy as well as the company's relationship with Rover and its German parent. "There are so many possibilities, aren't there? So until we hear what BMW has to say we cannot make any decisions. However, even up to now we have respected Rover as an independent company and our relationship was one of two independent companies."

His realism is combined with a stoicism that does not allow any moping over what has happened. Asked whether he is concerned about Honda technology at Rover passing into BMW's, the smile disappears from Mr Kawamoto's face. "The reality is that what technology is at Rover will go to BMW and that is the reality. That is the

become a much better company in the past 15 years and as a result we have been able to receive cars manufactured by Rover which are purely European and sell them in areas of Europe where the cars had to be made in Europe."

Mr Kawamoto stresses that Honda is open to many possibilities for the trilateral relationship, although would pull out if Rover lost its British status as a result of BMW control.

"The only precondition is that we will stick to our principles and other than that everything depends on whether it makes good business sense. Rover's significance (to Honda) as a British company will be lost, but I do not think it is easy for a business relationship that has been built up over 15 years to change tomorrow.

Although by all measures, Mr Kawamoto has recovered from any initial shock and resentment he may have felt and he is ready to make the best of the situation a nagging question remains. "The British view that it is not necessary to be concerned about the nationality of capital . . . what I don't understand about this is, if you take the case of Japan, industry is the only way to survive, but I wonder how the British people expect to make a living in the future. The money game is fine and truth, whether we like it or not. It is the there must be a business logic to it all but how do people expect to make a at Wells Fargo and more Honda has already gained much from living in future, I must study this some

## Canadian dark horse for OECD

Don who? The news that Canada's Don Johnston has emerged as the dark horse in the four-way race to fill the secretary-general's post at the Organisation for Economic Co-operation and Development has caught many non-Canadians by surprise, writes Bernard Simon.

Johnston is little known beyond Parliament Hill in Ottawa, or the legal fraternity in Montreal, his home town. But he is undoubtedly both a serious and a strong contender for the OECD job against Lord Lawson, the former UK Chancellor of the Exchequer, Lorenz Schomerus, a former chairman of the OECD trade committee, and the present incumbent, France's Jean-Claude Paye. Johnston's big advantage is that some powerful OECD

Coleman: the

BankAmerica

favourite for

At 63, and with two of the

biggest US bank takeovers under his belt, Richard

Rosenberg shows no sign of

chairman was in ebullient

acquisition of Continental

corporate bank. The money

at least one more – perhaps

native New England - before

Rosenberg came late to the

biggest bank. He was already

60 when he took over in May

1990 after a retail banking

Fargo, but also with brief

career spent largely at Wells

spells at Crocker and Seafirst

(a BankAmerica subsidiary).

Age is unlikely to curtail

his career soon. Tom Clausen,

BankAmerica's last chairman,

did not step aside until he was

else in common; Clausen, who

had led the World Bank, was

one of the most prominent

international bankers of his

other hand, has earned a

recently at BankAmerica.

generation. Rosenberg, on the

formidable reputation building

retail banking businesses first

When Rosenberg does decide

67. The two men have little

top job at the US's second-

of a big retail bank in his

handing over the reins.

must now be on his completing

Bank, a Chicago based

mood recently as he

announced the \$1.9bn

letting up. The BankAmerica

members, notably the US, want a non-European with both a political and an economic background in the OECD's Paris headquarters. Johnston, aged 57, fits the bill - and he speaks French. Described by one friend as "approachable, very principled and very independent-minded", he is a trained lawyer with a keen interest in taxation, industrial strategy and development

It was former Canadian prime minister Pierre Trudeau, an old client, who persuaded him to enter politics in the 1970s. Johnson managed the trust into which the prime minister had put his personal assets. He went on to hold several middle-ranking cabinet portfolios until his Liberal Party lost the 1984 general

to go, there is a clear favourite to follow him: Lewis Coleman, a vice chairman of the bank and its chief financial officer. Coleman, 51, is one of a group of senior Wells Fargo executives brought into Bank America along with

and who now form the core of the bank's management. Unlike Rosenberg, Coleman has spent his career largely in wholesale and international banking. That could prove no had thing if BankAmerica seeks to grow further from its west coast base to become more like the international banking group that Clausen first moulded in the late 1970s.

Rosenberg in the mid-1980s,

#### Vulture or defender in Venezeula?

Not everybody was pleased by the appointment of Julio Sosa as Venezuela's new finance minister, writes Joseph Mann. One left-wing opposition politician suggested, in the charming manner that characterises Venezuelan politics, that putting Sosa at the head of the finance ministry was like "putting a vulture in charge of dead

Others have a higher opinion. Some businessmen and investors felt that Sosa could emerge as a defender of free market policies or, at the very least, could steer the new government away from

opposition benches for four years as the Liberals' finance and external affairs spokesman, but quit politics in 1988 after a disagreement over the party's policy towards Quebec. He is currently the party's president, or chief executive, and also sits on the board of BCE, Canada's biggest public company.

Johnston tried to re-enter politics in the run-up to last year's general election but be lost a messy battle for the Liberal nomination in his former upper-crust Montreal constituency.

By putting Johnston's name forward for the OECD job, the present prime minister Jean Chretien appears to have sent him a message that last year's setback may turn out to have been a blessing in disguise.

economic blunders. He will bave his work cut out. As President Rafael Caldera began his five-year term last Wednesday, Venezuela faces a profound economic crisis: the economy is in recession and inflation rising. The government is short of money because of the low price of oil and the country's second largest bank

collapsed last month. Sosa has been close to the new president for decades, both as an adviser and a friend. Caldera admits he is not an expert in economy and finance, and will rely heavily

on Sosa's opinions. During the first Caldera presidency from 1969-74, Sosa refused a cabinet position, but worked as ambassador to Washington. A father of nine children, Sosa graduated in petroleum engineering in 1945. He studied at Cornell and Oklahoma Universities in the US, as well as at Venezuela's Central University.

He was born into a wealthy Venezuelan family and, after working as a petroleum engineer and an academic, became a successful entrepreneur. He founded and ran Industrias Venoco, a lubricants company, and set up a commercial bank (Banco Orinoco) and an insurance company (Seguros Orinoco).

On his first day in office, Sosa was asked for his plans. He replied: "Well, I'm going try to start doins be asking everyone else to do - cutting costs.

## **LEGAL NOTICES**

UNITED STATES BANKRUPTCY COURT FOR THE DISTRICT OF NEW JERSEY

MUTUAL BENEFT! OVERSEAS, INC.,

Case No. 93-20134 (NLW: Chapter 11

TO: Holders of Commercial Mortgage-Backed Books Series 1986-1 Issued by Mutuau treasure.

Oververs, Inc. ("MBO").

MBO is a Debtor-in-Possession in a Chapter 11 case pending in the United States Bankruper, Count for the District of New Jersey (the "Court"), Hotorable Novarlyn L. Winffeld presiding. Pursuant to an Order of the Court dated November 8, 1993 (the "Order"), MBO has been authorized, under those terms and conditions stated to the Order, so make interint distributions of lands to booklers of MBO's Commercial Mortgage-Backed Bonds, Series 1986-1, In advance of confirmation of any Plan of Reorganization.

\*\*Description of the Court distribution to Bondholders, pursuant to the Order, of USE.

\*\*Description of State S

confirmation of any Plan of Reorganization.

MBO intends to make such an interm distribution to Bondholders, pursuant to the Order, of USE 501 million on Turnsky, February 2-1, 1994. The Record Date for such distribution shall be Brandley, February 1-1, 1995. Citished, N.A. (N.Y., London, Fanifors and Brussels) in order to Paying Agent sinder the Indentane. All Bonds must be presented to the paying agent 91 in order to be praid. Rouds held at Eurosteer and Cedel will be paid through Eurosteer and Cedel.

The Payment Rate per \$5,100,00 original face amount of Bond in 25 follows, 9 5875 Coupon Bonds: \$751,54 9 5875 Coupon Bonds: \$751,54 9 5875 Coupon Bonds: \$750,03 Zern Coupon Bonds: \$750,03 Zern Coupon Bonds: \$750,03 Zern Coupon Bonds: \$750,04 Zern Coupon Bonds: \$750,05 Zern Coupon Bonds: \$750,

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THE COMPANIES ACT 1985
WITCE IS HERRY GIVEN that a Petition
was on the 14th day of Justiney 1993 presented
to Her Majesty's High Court of Justine for the
confirmation of the reduction of the share
pressum account of the above-toneed Company
by the sum of \$1,003,977 from CL205,769/52
wife 101, 1925.2. AMN MOTICE IS PURCHER,
GIVEN that the said Petition is directed to the
least before Mr Registrar Buedloy at the Royal
Courts of Justine, Stonal, Landon WCAZ \$21,
on Wednesday the 23rd day of February 1994
ANY Credition or Shareholder of the said
Company destring to uppress the making of an Company destroig to oppose the making of an Order for the confirmation of the said (education Order for the confirmation of the said reduction of the saint personnan account double appear at the time of hearing in person or by Connect for this purpose. A vary of the said Feltition with he transled to any such person requiring the name by the under-mentioned Soluentus on payment of the regulared change for the same.

Dated the 7th day of February 1994
Edge & Ellisson
18-19-Southantspool Place
Lunden Welf A 2AI
Telephone, 1974-004-4-911
Reference: PT-80850
Soluentus for the shoure-named Company

IN THE HIGH COURT OF JUSTICE CHANCEST DIVISION No. 89489 of 1974 IN THE MATTER OF SHAPTERBURY PLC - ##d -IN THE MATTER OF THE CUMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that a Petition NOTICE IS TERREDY GIVEN ON A PROMOTE WAY OF THE LE day of JUNEARY 1994 presented in ther Majority's High Court of Justice for the confirmation of the capital of the above named Company from £34,000,000 to £16,257,751,859 and of the share premium account of the above named Company by the

AND NOTICE IS FURTILER GIVEN that the AND NOTICE IS FORTHER OFFEN BHI BE and Perition as directed to be heard before Mr Registrar Buckley at the Royal Courts of Justice, Stands Lovabas, WCCA 2LL on Wednesday the Both day of February 1994 ANY Creditor or Shareholder of the said

Company dealing to oppose the making of an Order for confirmation of the and reduction of capital and share pressum acrosss should appear at the time of hearing as person or by Counsel for A cepy of the saul Petition will be furns any such person requiring the same by the undermentioned Solunius on phyment of the regulated charge for the state
DATED then 7th day of February 1994
I mell White Darrant, 65 Holbors

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Weekend FT.

## Hackney learns from Tudor heritage

t seems far from rolling rural England. But there is an ancient Kentish ragstone church tower and a large and shady churchyard sprouting crocuses. You can arrive by train and be almost the only person on the platform. It is hard to believe that you are in the heart of that part of East London that is vibrant and decaying, the London Borough

10

Last week an event occured that further confounded the accepted view of this suffering inner city borough - the staid old National Trust opened an

historic house there. Sutton House started its life in 1535 as a country house on the eastern edge of the City of London for Ralph Sadleir, courtier, judge and politician. He was a great survivor who

The big hall, which dates back to the 1900s and was designed by the Arts and Crafts architect Lionel Crane, was full of children joining in a production of Falstaff with singers from the English National Opera

worked for Thomas Cromwell and ended up as one of Mary, Queen of Scots' judges.

Sutton House is also a great survivor. It has been a school, men's club and office, and it endured the worst of the London Blitz, in 1936 it was the subject of a concerned letter to The Times from George Lansbury, Labour member of parliament for Poplar, and Lord Esher and Lord Crawford

and Balcarres.

They organised a public appeal to save Sutton House and it took the National Trust's intervention, with a legacy given in memory of two men killed in the first world war, to finally secure the Tudor building for the

Somehow the National Trust never quite knew what to do with Sutton House.

It wasn't in their normal country bailiwick and it was tenanted and administered from the remote headquarters in Hughenden manor in Buckinghamshire.

When I first saw the house in the late 1980s it was empty, boarded up and vandalised. There was then a scheme to split it up into flats and sell them.

It was the residents of Hackney, led by one or two particularly fervent locals, who changed the Trust's mind and set in train a determined effort to save the house and return it to the community.

Today Hackney has one of the most intriguing and best preserved Tudor houses, with later additions, to be seen in London.

is the way the Trust and the community have decided to

When I was there last week the big hall, which dates back to the 1900s and was designed by the Arts and Crafts architect Lionel Crane, was full of children joining in a production of Falstaff with singers from the English

National Opera.

Many Musical events and educational activities are planned to ensure that the house is seen as a teaching

It is a brilliant place to learn about architecture. First of all, approach it from the fine Georgian church and the elegant street of Georgian houses, Sutton Place. Then observe the house, which is almost overwhelmed by the concrete sixties giant Community School across the

The house is an "H" shaped plan and was built of brick in the first half of the sixteenth century. One wing was rendered and has new fenestration from the 18th or early 19th century.

Inside the house is one of the best linenfold panelled rooms in London. The Great Chamber on the first floor retains the atmosphere of a Tudor room that showed off the wealth of the owner.

There are good Georgian and Victorian interiors and an exhibition room where the full and complex history of the house is shown. I was extremely impressed by the way the architect Richard Griffiths had not just carried out a meticulous restoration but had added some additions in a completely contemporary

The new restaurant occupies a modern conservatory addition built of bronze, ash wood and glass.

It demonstrates that it is perfectly possible to mix the old and the new if they are of matching quality in design and materials. Sutton House has an

appropriate liveliness about it but this is not at the expense of the historic qualities of the architecture. School children study

courses that bring history alive and there is an architectural course, "Bricks and Building", that would be suitable for adult beginners. The whole Sutton House

Community Scheme has cost £2m and half of this sum has come from the National Trust. Many businesses, livery companies, and private donors have helped to fund the restoration. It is a brilliant cause - the model rejuvenation of Sutton House has brought history and architecture alive in Hackney in a way that has clearly inspired affection and tapped a local enthusiasm in a stirring and remarkable way.

Sutton House can be hired for events and functions and the historic rooms are open on Wednesdays, Sundays and Bank Holiday Mondays from 11.30am to 5.30pm. Telephone for concert bookings and information, 081-986 0221.



Ulrica's Hut in Tom Cairns' new production of 'Un ballo in maschera'

## 'Un ballo' falls flat

eter Jonas has had the misfortune to start his new job in Munich with an artistic flop. Un ballo in maschera, the first production at the Bavarian State Opera to bear his imprint as intendant, is leadenly conducted and dramatically inert. Its firstnight woes were compounded when Dennis O'Neill developed a throat infection, leaving Jonas to find a substitute tenor at 24 hours' notice. But that alone cannot explain the production's pedestrian

Since his arrival in Munich last autumn, the former ENO general director has adopted a high media profile, preaching renewal, accessibility, a more contemporary style. Backstage and front-of-house the Jonas charm has worked wonders, just as it did in London. But Jonas himself admitted that the real test would come at curtain-up.

Ballo was a curious way to begin. Verdi has never been central to Munich's reper-tory, and the success of his operas there has usually depended on a star conductor who knows the style. Ballo was in the hands of Jonas's music director, Peter Schneider, who gave the kind of heavy, plodding account one expects in middle

ranking German theatres.

The performance lacked inner tension, textural transparence, a sense of melodic shape. There were too many lapses Amelia confrontation at the start of Act subtler and the scene changes shorter, but ray, would do nicely.

three, with its brassy outbursts and gentle instrumental solos, did Verdi's expressive accompaniment breathe naturally.

The staging was entrusted to Tom Cairns, one of several British-based artists invited by Jonas to work in Munich. On this evidence, Cairns should stick to designing and leave producing to someone else. His decor - a different setting for each scene - mixed surrealist and naturalistic imagery in a variety of distinctive shapes and colours. Ulrica's hut was a

Andrew Clark reviews the first production to bear Peter Jonas's imprint at the Bavarian State Opera

transparent white box on a promontory overlooking the ocean. The midnight tryst took place under a giant suspended boul-

Renato's library was a wedge of space boasting a pair of deer-antlers. There were touches of rococo in the opening and closing scenes. Costumes were historical and handsome.

Cairns at least created space for human drama. Sadly, this was where the production degenerated into dullest routine. Cairns made no identifiable impact on the principals, while the chorus movements directed by his co-producer, Aletta Collins, would have been more at home in Gilbert and Sullivan.

None of the cast could flourish in such circumstances, but Julia Varady did her best. This was her debut performance as Amelia, sung from the heart like all her other Verdi heroines, and acted with the vulnerable intensity that distinguishes a noble artist. Wolfgang Brendel's Renato was bland and disengaged. As the lastminute substitute, Kristian Johannsson sounded more of a Turiddu or Calaf than a Verdi stylist. Nina Terentieva was the imposing fortune-teller, Julie Kaufmann a sprightly Oscar. The comprimarios were

Ballo may have dented Jonas's credibil ity, but with the Sawallisch legacy still strong, Munich's loyalty was not to be won on a single production. Operatic traditions and expectations there are a world apart from ENO, and it is fitting that onas, the outsider, should work for change gradually. He must find a more inspiring house conductor than Schneider. He also needs to notch up a popular suc-

Next month's new Giulio Cesare, with The visual symbols could have been Richard Jones, Ivor Bolton and Ann Mur-

## Theatre/Andrew St George

## Government Inspector' moved to Dublin

ikolai Gogol (1809-52) wrote *The* Government Inspector in 1834 as a satire on corrupt and craven bureaucrats in Czarist Russia. Now at the Tricycle Theatre. the Dublin-Belfast theatre company Dubbeljoint has transplanted a new version of the play to the peaty environs of county Ulster late last century. At best it is a red-blooded bucolic show: but at worst, the

Inspector palls. Gogol's classic of mistaken identity is a gift for situation comedy, ready to be filled out

by Marie Jones' rejigged version; and 19th-century Ireland feel obliged to laugh at his is a fine place for this drama of ossified class and parochial values. But what emerges on stage is more knockabout than thinkabout.

A small provincial town, guilty as sin over a local beef swindle, has been tipped off about an Inspector from the capital. The provincials pad-dling in the peat bogs decide that a new stranger in town must be their man: "He's incognito" - "No he's not, he's in the hotel." The bemused stranger catches on and milks

jokes and ply him with bribes of sex and money. This faux-inspector's servant is convinced that Swift's Modest Proposal has been written into the local bye-laws and that he is living amongst cannibals. Any mention of beef sends him raving.

The harsh Irish accents make Gogol's jokes sound starkly aggressive instead of lightly cynical. At the moment, everything is overdone; the squeamish provincialism James Joyce found even in Dublin is flogged to death. The

much, and need to tone down. But there are some delights: Dan Gordon's playing of the faux-Inspector, and Eileen Pollock's (the Mayor's wife) sexcrazed delight at his arrival in her house; Mark Lambert as the troubled Mayor is a chaotic presence, oscillating between civic propriety and old-fashioned grovelling. Next time the Inspector should be a Brussels functionary or GATT investigator. Pam Brighton directs.

The Tricycle Theatre (071 328 1000) until March 6

## Sponsorship/Antony Thorncroft

## Quest for a benefactor

of the Arts Council's debacle over the funding of the London orchestras was not the waste of the orchestras' time and money, but the cloud that the exercise cast over their quest for spon-sorship for the 1994-95 season. With the Council apparently intent on dropping two internationally acclaimed bands from its client list, few potential business supporters were willing to show an interest.

The LPO, the RPO and the Philharmonia, which, in the event were all reprieved and given roughly the previous year's subsidy, are now battl-ing hard to make up for lost time, but it would be surprising if sponsorship revenue next season matches 1993-94. Traditionally, the orchestras enjoyed sponsorship income which often exceeded 10 per cent of revenue and, in some cases, outpaced Arts Council subsidy. But London is over-

supplied with symphony concerts and sponsors are aware of falling audiences. They are looking for something "fresh" and "original" from classical So the orchestras are trying

to devise packages for sponsors
- "seasons", "festivals", or
links which give the sponsor more prominence. Typical is BMW's backing for the English Concert Orchestra to play a "mystery piece" at each concert. The regular attender who correctly guesses the most composers and their works during the season receives a substantial prize. Last Monday night conductor Raymond Leppard was talking about the competition from the rostrum. driving the BMW name home. Fortunately there is one area where orchestras offer sponsors a service not equalled by theatre or dance companies international touring. Virtually every major overseas orchestral tour is now sponsored. As well as a guaranteed fee, the orchestra meets a new audience; flys the flag; and sponsors can entertain foreign con-

an acclaimed British orchestra around their products.
This week in Vienna the LSO signed its largest ever sponsorship deal, with Takeda, the leading drugs and chemicals company in Japan. Worth in excess of £500,000, it is taking the LSO around Austria and Germany; to the Salzburg Festival in August; and to the US and Japan in 1995. This is the third worldwide sponsorship

tacts and wrap the prestige of

between the LSO and Takeda. The key to the relationship is Hiroaki Yamataka, who heads the Japanese wing of Kleinwort Benson in London and is an international vice-president of the LSO. He arranged the initial contact in 1988, and is proof of how important it is for leading arts organisations to appoint influential members to their boards.

Katsura Morita, chairman of Takeda, says that Japanese companies are keeping faith with the arts companies they sponsor during the Japanese recession. This is one of the advantages of working in a culture where losing face is a grievous failing. Takeda's support for the LSO

stems from its belief that music can make the mind healthy. It is also alive to the advantage of using the LSO to

erhaps the most dis-tressing consequence accompany it into new over-seas markets.

Thanks to sponsorship, art has a new prize to set against the Turner. The criticism that the Turner Prize is only awarded to "cutting edge" artists, prac-titioners in abstract sculpture or conceptual art rather than to painters, has taken substantial shape in the form of the Jerwood Painting Prize. It is worth £30,000, making it the most valuable art award in the country. The inclusion of the unfashionable word "painting" in the title confirms that it will go to an artist who is still

working in a figurative way. The funding comes from the Jerwood Foundation, set up by the late John Jerwood who made his money from the Japa-nese pearl industry. Five British artists will be shortlisted on the basis of their recent work, and their paintings will be on show at the Royal Scottish Academy during the Edinburgh Festival and at the Royal Academy in London in

Orchestras are trying to devise packages for sponsors - seasons, "festivals", or links to give sponsor prominence September. The winner will be announced then. A painting by the winner will be bought and loaned to a public museum or gallery in the UK.

The Jerwood Foundation's traditional concerns were limited to youth and music, but it has widened its interests and gives more than £500,000 a year to the arts. Among its beneficiaries are the National Youth Chamber Orchestra, the National Art Collections Fund Awards, and the Bush Theatre

BT has re-asserted its position as the UK's leading corporate sponsor of the arts. It has donated £500,000, over three years, to the Association of British Orchestras, which will mastermind the commissioning and the performance of a new orchestral work.

James MacMillan will compose the first piece which will be successively performed by 12 leading orchestras. The premiere will be at the Barbican on September 21 and fea ture the LSO.

The next generation will be helped by a £60,000 BT sponsorship for London's young musicians. The money will enable gifted young people to study at the Centre for Young Musicians at Morley College. This does not affect the £60,000 a year that London Electricity provides for the London Symphony Schools Orchestra, pro duced by the Centre.

Panasonic Europe is to continue as exclusive sponsor of the European Community Baroque Orchestra, supporting young musicians with £335 000 over the next three years.

Thorn EMI has given £30,000 towards a recording studio at the Royal Academy of Music. It will be used in the Academy's full-time commercial music



## **BERLIN**

ent of the first

OPERA/DANCE Staatsoper unter den Linden Two Gluck operas - Alceste and lphigénie en Tauride - can be seen in tandem over the next two weeks, in new French-language productions staged by Achim Freyer and conducted by Martin Hengelbrock. Casts are headed by Anna Caterina Anatonacci (Alceste), Carola Höhn (Iphigénie), Gino Quilico (Orest) and Keith Lewis (Pylades). Repertory also includes Der fliegende Holländer with Mara Zampieri singing her first Senta (Feb 11, 18, 21, 24, 27) and Jenuta with Gabriela Benackova (200 4762/2035 4494) Deutsche Oper This month sees the revival of Aribert Reimann's 1992 Kafka opera Das Schloss, with Wolfgang Schöne as K. The composer talks about his work tonight, and there are performances tomorrow, Feb 22 and 26. Gwyneth

Jones sings her 100th performance

as Elektra on Sun. Repertory

evening of John Neumeler

choreographies (341 0249)

includes Tosca, Macbeth and an

## CONCERTS

Schauspielhaus Günther Herbig conducts Berlin Symphony Orchestra on Thurs, Fri and Sat, with violin soloist Miriam Fried. The programme includes works by Prokofiev, Bruch and Tchaikovsky (2090 2156)

Philharmonie Claudio Abbado opens the Berlin Philharmonic Orchestra's Faust cycle on Sat and Sun with performances of Mahler's Eighth Symphony. Soloists include Cheryl Studer, Anne Sofie von Otter Bryn Terfel and Peter Seiffert (2548

## ■ NEW YORK

THEATRE Angels in America: Tony
 Kushner's epic two-part drama about religion, sex, Aids and corrupt politics - conjures a vision of America at the edge of disaster Part one is Millenium Approaches. part two Perestroika, played on separate evenings (Walter Kerr, 219 West 48th St, 239 6200)

 Four Dogs and a Bone: John Patrick Shanley's comedy about movie-making and power plays in Hollywood was one of off-Broadway's biggest hits last autumn (Lucille Lortel, 121 Christopher St, 239 6200)

No Man's Land: Christopher

Plummer and Jason Robards In Harold Pinter's 1975 drama about two poets who exchange bitter views in a well-ordered but hostile home. Directed by David Jones (Roundabout, Broadway at 45th

St, 869 8400) Laughter on the 23rd Floor: Neil Simon's 27th Broadway play, about a group of comedy writers

## in the early days of live television. Directed by Jerry Zaks (Richard Rodgers, 226 West 46th St, 307

Those The River Keeps: a drama, written and directed by David Rabe, about a man's struggle with his violent past and a new life with his young wife (Promenade, 2162 Broadway at 76th St, 239

 The Brothers Karamazov: Dostovevsky's drama, adapted and directed by David Fishelson, about three brothers who have been separated since childhood and the mystery of who killed their father. In repertory with Shaw's Heartbreak House (Bouwerie Lane, 330 Bowery at Bond/Second Streets, 677 0060

 Hello Again: a musical by Michael John LaChiusa about 10 people in different decades of this century who are searching for their ideal lovers. Directed and choreographed by Graciela Daniele (Mitzi E. Newhouse, 150 West 65th St. 239 6200) OPERA/DANCE

Metropolitan Opera The main event this week is the premiere tonight of Colin Graham's new production of Death in Venice conducted by David Atherton, with a cast headed by Anthony Rolfe Johnson and Thomas Ailen (in repertory till Feb 26). Tomorrow, Sat: Aida with Sharon Sweet and Fabio Armiliato. Wed, Sat afternoon: Le nozze di Figaro with Renée Fleming, Marie McLaughlin, Susanne Mentzer and James Moms (till Feb 24). Thurs: Lucia di Lammermoor with Mariella Devia, Next Mon: revival of La fille du régiment with Kathleen Battle. Feb 21: Kent Nagano conducts

#### State Theater New York City Ballet presents the world premiere of Richard Tanner's A Schubert Sonata on Thurs (repeated Feb 12, 20, 26). Darcey Bussell appears as guest soloist in Balanchine's Agon and Symphony in C on Feb 9, 10, 12 and 16. The company's winter season runs dally except Mon till Feb 27, with matinee and evening performances on Sat and Sun (870)

CONCERTS Carnegie Hall Tonight: Edo de Waart conducts Minnesota Orchestra in works by Beethoven, Gabriell and Rakhmaninov, with violin soloist Vadīm Regin, Fri: Skitch Henderson and New York Pops. Feb 18: Seiji Ozawa conducts Boston Symphony Orchestra (247 7800)

Avery Fisher Hall Tomorrow: Kurt Masur conducts New York Philharmonic Orchestra in works by Beethoven and Shostakovich. Thurs: Masur conducts world premiere of Schnittke's Eighth Symphony (repeated Sat and next Tues). Fri: Keith Jarrett. Sun afternoon: Mirella Freni and Nicolai Ghiaurov with orchestra of St. Luke's. Feb 20, 21: Yevgeny Svetlanov conducts Russian State Symphony Orchestra (875 5030) Alice Tully Hall Wed: Benita Valente is soprano soloist with Guarneri Quartet. Thurs: concert performance of Donizetti's La Favorite. Feb 16: Marilyn Home. Feb 20, 22: Josef Suk (721 6500)

PARIS

OPERA/DANCE Dialogues des Carmélites (362 6000) Opéra Comique Robert Carsen's

acclaimed Aix production of Britten's A Midsummer Night's Dream opens tonight for six performances conducted by Steuart Bedford, with a cast headed by James Bowman and Lillian Watson (4286 8883) Théâtre des Champs-Elysées Handel's Orlando, staged by Robert Carsen and conducted by William Christie, can be seen tonight, Wed and Fri. with a cast headed by Patricia Bardon and Lynne Dawson. Feb 15: concert performance of Otello (4952 5050)

Opera Bastille Recentory for the next month consists of a new production of Salome and a revival of Bob Wilson's staging of Die Zauberflöte. The Strauss is conducted by Myung-Whun Chung and directed by André Engel, with a cast headed by Karen Huffstodt, Leonie Rysanek and Monte Pederson (next performance on Sat). The Mozart production, starring Manfred Hemm. Laurence Dale and Manfred Schenk, runs from Feb 16 to March 13. Members of the Opéra orchestra give a chamber music programme on Wed (4473

1300) Palais Gamier Ballet de l'Opéra de Paris on Wed begins a three-week run of Nijinski triple bill: Petrushka (Fokine, 1911), Till Eulenspiegel (Nijinski, 1916) and Le Sacre du Printemps (Nijinski, 1913). The production is conducted by Myung-Whun Chung (4742 5371)

CONCERTS Théâtre des Champs-Elysées Tomorrow: Alban Berg Quartet. Thurs: Charles Dutoit conducts Orchestre National de France in works by Debussy, Chausson, Dukas and others, with soprano Carol Vaness. Sun morning: Boris Pergamenshikov and François-René Duchable play cello sonatas, Next Mon: Simon Rattle conducts Orchestra of Age of Enlightenment (4952 5050) Salle Pleyel Wed and Thurs:

Serryon Bychkov conducts Orchestre de Paris in the Fifth Symphonies of Beethoven and Shostakovich (4561 0630)

## JAZZ/CABARET

American saxophonist Steve Grossman heads the bill this week and next at Lionel Hampton Jazz Club (Hotel Meridien Parls Etoile, 81 Boulevard Gouvion St Cyr, tel 4068 3042)

## THEATRE

 Le Cid: Francis Huster directs and stars in Corneille's classical masterwork. Till Sun at Marigny, Carré Marigny (4256 0441)

 The Homecoming: a powerful new production of Harold Pinter's menacing drama (1965), directed by Bernard Murat at the Atelier. Place Charles-Dullin (4606 4924)

 The Rise and Fall of Arturo Ui, Brecht's Nazi allegory, is directed by Jérôme Savary at Théâtre National de Chaillot, with Guy Bedos in the title role. Daily except Mon till Feb 26 (4505 1450)

 Children of the Sun, Maxim Gorki's pre-revolutionary drama (1905), is directed by Lluis Pasqual at Odeon-Théâtre de l'Europe. Daily except Mon till Feb 27 (4441 3636) ARTS GUIDE Monday: Berlin, New York and

Paris. Tuesday: Austria, Belgium, Netherlands, Switzerland, Chi-cago, Washington. Wednesday: France, Ger-many, Scandinavia, Thursday: Italy, Spain, Athens, London, Prague. Friday: Exhibitions Guide.

European Cable and Satellite Business TV (Central European Time) MONDAY TO FRIDAY Super Channel: FT Busines Today 1330; FT Business Tonight 1730, 2230

MONDAY Super Channel: FT Reports 1230. TUESDAY Euronews: FT Reports 0745, 1315, 1545, 1845, 2345 WEDNESDAY Super Channel: FT Reports THURSDAY Super Channel: FT Reports 2130

Euronews 0745, 1315, 1545, FRIDAY Super Channel: FT Reports

Sky News: FT Reports 2030 SATURDAY Sky News: 0330; 1330 SUNDAY Super Channel: FT Reports

Sky News: FT Reports 1730;

## A Clinton Fed might hesitate

he Federal Reserve acted responsibly on Friday. This was about the last moment This was it could have begun tightening without jeopardising its credibility on inflation. Its decision was justified even if share prices plunge further this week. Equity markets were frothy partly because the Fed had delayed an inevitable tightening move for so long. Had it waited until March or April, equities would probably have climbed higher, and any correction would have been more violent.

Yet while congratulating the Fed, we should remember that Mr Alan Greenspan, the Fed chairman, was appointed by former President Ronald Reagan. In a capital run by Democrats, the Fed is one of the last bastions of Republican power: all of Mr Greenspan's fellow governors are either Reagan or Bush appointees. The regional presidents who control a minority of votes on the policymaking Federal Open Market diverse political background, but as they are selected by local business interests, they

tend to be conservatives. It is largely because the Fed still the anchor of the world's monetary system – has enjoyed strong leadership for so long that Democrats can now blithely dismiss fears of higher inflation. Indeed, had Mr Greenspan not sought to reduce the 5 per cent inflation rate he inherited from Paul Volcker in the late 1980s, the US would probably not today be within striking distance of genuine price stability - meaning inflation so low that it can be ignored for all practical purposes. Whether the US succeeds in permanently kicking the inflation habit now

depends on Bill Clinton. Last month the White House signalled that Mr George Perry, an economist at the Brookings Institution, was likely to succeed Mr Wayne Angell, an "inflation hawk" whose term as a Fed governor has just expired. But Mr Perry has still not been formally nominated because lawvers are investigating a possible con-flict of interest - Mr Perry's wife manages several large investment funds. Following



MICHAEL PROWSE on AMERICA

the surprise resignation last week of Mr David Mullins, Mr Greenspan's able deputy. Mr Clinton must now fill a second vacancy on the Fed's sevenmember board.

These appointments are important. They could significantly alter the balance of power within the Fed. But they are nothing like as important as a question that, so far, has received surprisingly little attention: who will replace Mr Greenspan? Fed chairmen serve four-year

terms (concurrently with their 14-year governorships). Mr Greenspan's second four-year term expires in March 1996. He will then be 70 and would be unlikely to seek a third term. In any case, Mr Clinton will want to put his stamp on the Fed by appointing a Democrat to the top job. In theory Mr Clinton need not worry yet about replacing Mr Greenspan, but as he fills the two slots already open, it would be natural to groom somebody for the chairmanship. Indeed, the White House may regard Mr Perry as a suitable successor, not just to Mr Mullins but to Mr Greenspan.

Messrs Angell and Mullins are departing. Mr Greenspan will go in two years. It would not be surprising if Mr Larry Lindsey, a conservative Bush appointee went soon. This means that an era of stability. during which the Fed has been run by a team of committed inflation fighters, could be ending. Within a couple of years Clinton appointees will probably dominate the central bank. Regional presidents may not put up much fight because congressional committees are already threatening to clip their wings, either by making them White House appointees

15th-century castle set among the wooded countryside north of Hereford, near the Welsh border, is proving a bellwether of sentiment among Britain's wealthiest property Built in 1427 by Sir Rowland

Lenthall, who was knighted for gallantry at the battle of Agincourt, the Hampton Court estate boasts 1,000 acres of land, including a Grade I listed castle - with 30 bedrooms, a bailroom, private chapel and banqueting hall - plus a pheas ant shoot, deer stalking, trout fishing, a farm house and seven workers' cot-

or by cancelling their right to

On Friday, far from bashing

the Fed, Mr Lloyd Bentsen,

Treasury secretary, empha-

sised the importance of its

remaining independent. Nei-

ther he nor Mr Clinton's other

senior economic advisers

would regard themselves as

soft" on inflation. So as they

flip through CVs, can we relax

confident in the knowledge

that a Clinton Fed would act

responsibly? Regrettably, I

The problem is not that Mr

Clinton will appoint lunatics or

people obviously incompetent,

but that the type of person he favours will be just a shade

more complacent about infla-

tion than the Greenspan team.

And even a little complacency

can lead to serious financial

instability - and eventually a

wrenching recession. Think of

Britain's problems in the late 1980s or those of the Fed in the

1970s under Arthur Burns and

Mr Perry, for example, is a

respected economist. But his

credentials as an inflation

fighter may not wholly satisfy

financial markets. In a recent

article Mr Perry agreed with the old adage that a central bank must take away the

punch bowl just as the party

gets lively. But not, he quip-

ped, "just when the guests are

arriving". This notion that the

recovery has not really got

going, even though national

income has been growing for

nearly three years, is charac-

teristic of many Democratic-

I suspect most Clinton administration officials believe

inflation of 5 per cent, or pref-erably a bit less, is perfectly

acceptable. At a Jackson Hole

monetary conference in 1992,

Mr Larry Summers, now

undersecretary at the Treasury

and a possible future candidate

for the Fed chairmanship.

argued that "austerity encoun-

ters diminishing returns". He

implied that Mr Greenspan's

avowed goal of stable prices

made little sense, because the

cost of achieving zero inflation

in terms of lost jobs and output

exceeded the benefits - which

were highly dublous. We can assume this will be the atti-

tude of the next Fed chairman.

whomever he or she may be.

leaning economists.

G. William Miller.

think not.

vote on interest rate policy.

Even allowing for the hyperbole of the property world, the estate inspires superlatives. It is "the pinnacle of the property ladder, the epitome of the country house", according to its agent, Mr Tony Morris-Eyton, of Knight Frank & Rut-

For the past three years, the house has been a poignant reminder of the collapse in demand for grand country mansions. In 1987, James Folkes, director of a Birming ham engineering company, and his wife Xenia bought it for £1.65m. Three years later, having decided, according to their agent, to move closer to his business, they put it on the market for £5m. There was no

But when they put it back on the market just before Christmas, with the price slashed to £2m, the response was over-whelming: more than 60 potential purchasers have arranged to view the property in the past six weeks

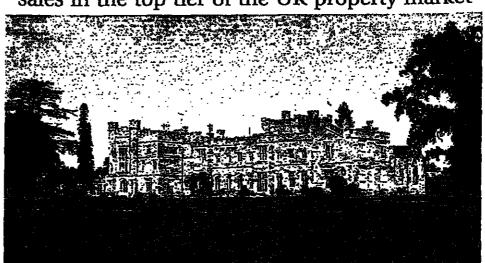
The flurry of interest has yet to be translated into a sale. But it adds to a widespread impression that the revival of the British economy, the buoyancy of the UK stock market and lower interest rates are restoring confidence in the top tier of the property market.

Agents report a marked upturn in demand for expensive properties - although usually with the caveat that they have to be the ultimate des-res, unspoilt and free of noise pol-lution. "Since Christmas, we have had a huge surge in the number of potential huvers." says Mr Alexander Hunt from the London office of estate agents Strutt & Parker.

The first signs of revival were evident in 1993, when at least 10 estates worth more than £1.75m each were sold, more than double the number sold in 1992. Deals included the purchase for £12m of the 20,000acre Tulchan estate in Moray-

## In search of the ultimate des-res

Vanessa Houlder on the revival of interest and sales in the top tier of the UK property market



A place in the country: Hampton Court estate near Hereford is attracting potential buyers

shire. Scotland, by Mr Leon Litchfield, owner of a Midlands-based plastics business; the sale of the film Draids Lodge estate in Wiltshire, and the £4.25m Fosbury Manor estate, also in Wiltshire, to members of the Guinness family: and the purchase of the Pickenham Hall estate in Norfolk, which includes most of the village of South Pickenham, for £8m by a German businessman.

The pace now appears to be quickening. Already this year the Corby Castle estate in Cumbria, which had been in the Howard family for nearly 400 years, has been sold for £2m to an Irish-based businessman. A sale has also been agreed on the 1,000-acre Braishfield Manor estate in Hampshire, for which the owners were asking between £3.25m

and £4.25m. Although reliable figures are not available, demand for such properties still seems a long way short of the heady levels of the late 1980s. Then, sales were fuelled by rising incomes. easy access to loan finance and the new-found wealth of a number of businessmen whose companies had been floated on the stock market

Estate agents report a change in buyers' priorities since then. More consideration

is being given to the practicalities - and expense - of running a large country estate. Properties in better condition or with relatively low maintenance and staffing costs are more likely to be sold. "A lot of people bought very big, unmanageable houses for the status at the end of the 1980s. Now there is a bit of resistance to very big houses that are expensive to maintain," says

estate agents. Underpinning the current activity at the highest reaches of the property market, however, is a continuing supply of

Mr John Husband of Humberts

A lack of sellers rather than a lack of buyers affects the top end of the residential market

wealthy people still attracted by the prestige and sporting pleasures associated with own-

ing a country estate. A further attraction is the tax advantages of investing in farmland. Capital gains from the sale of a business can be rolled over into buying an

estate or farm. Since 1992,

investment in land farmed by

the owner for at least two

years can be passed on free of inheritance tax. For overseas buyers, particularly from continental Europe, advantageous exchange rates and the UK's perceived economic and political stability are additional incentives.
Indeed, the main problem for

this end of the property market appears to be less a lack of buyers than a lack of sellers. The steep fall in property values has largely confined the ranks of would-be sellers to those forced to sell because of debt, death or divorce. Most estate agents estimate that, on average, prices of country estates have fallen about 40 per cent in the early

Death is becoming a less frequent cause of property sales, as a result of the change in inheritance tax rules in 1992. Financial difficulties, in contrast, have become an increasingly common reason for sales. Losses incurred by some Lloyd's Names, individuals whose assets support the insurance market, have, together with crippling estate repair bills and declining farm incomes, influenced the top end of the market. But the effect of setbacks at Lloyd's may be exaggerated. "As a firm we have been staggered by how few Lloyd's losses have

been converted into [house] sales," says Mr Hunt of Strutt

& Parker. Compared with other residential properties, the market for country estates is more prone to sharp fluctuations. And there has been a number of high-profile property vic-tims. In 1992, for instance, Brympton d'Evercy, a Tudor mansion in Somerset, was sold for just £850,000; and Pitchford Hall, an Elizabethan house near Shrewsbury, Shropshire, went for £1m. These low prices underlined the pressures on Britain's landowning families.

**T**he indications are. however, that if the recovery in the top end of the housing market is sustained, a number of prestige properties would come on to the market and go some way towards meeting demand. The Historic Houses Association, an association of country house owners, says that many families, who have hold estates for centuries, are battling to keep possession of their properties "A great many people have made all the sacrifices they can," says Mr Terence Empson, HHA director-general.

The association fears that the new buyers will displace what the late Lord Ridley, the former environment secretary, described as the anciens panures and fail to maintain the properties as family homes. "It never was the case that the nouveaux riches were rushing to buy properties as family homes," says Mr Empson.

In the past, many an entrepreneur has bought an estate with the intention of, for instance, turning the house into a hotel and the grounds into a golf course - as did Asil Nadir, the disgraced business man, with Burley House, a Palladian mansion in Leicestershire, bought for £7m in 1990. But some such schemes were abandoned when recession began to take hold, and houses and grounds have been neglected. Of the 460 family seats sold over the past 20 years, at least 105 have already been resold, and further broken up in the process, according to the association.

Nevertheless, the recent improvement in demand for estates suggests that individuals are returning to the market in significant numbers. It may be years before the values of large country houses return to the heights of the late 1980s, but it seems that the life of a pheasant-shooting country squire is beginning to attract the property buyer once again.

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## FT guide to the Winter Olympics.

The FT Winter Olympics Magazine, which will be published with the Financial Times on Monday, February 14 is sponsored by IBM, Kodak and Seiko.

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## Rover: symptom of a questionable trend

From Dr J. Hamill. Sir, BMW's takeover of Rover has again raised the question of foreign acquisitions of UK companies. Since 1988, foreign companies have made a total of 986 acquisitions in the IIK valued at about \$50hn Such acquisitions account for almost half of the total value of all cross-border acquisitions in the European Union in recent vears. The list of British companies externally acquired includes Beecham, Midland Bank, Rowntree, Jaguar, STS, Pearl Group, Yorkshire Bank, Metal Box Packaging and RTZ Chemicals. Equally important, a large number of small and medium-sized British compa-

nies has been externally

While "green-field" foreign direct investment in the UK has generally been welcomed for its positive effects on the British economy, the economic impact of inward acquisitions is less clear. A recent study by SIBU examined post-acquisi-tion change in a sample of 73 British companies externally acquired since 1985. The study highlighted a mix of both positive and negative effects of external acquisitions. Positive effects included increased capital and R&D expenditure postacquisition, the transfer of innovative management practices and increased exports. The most significant negative effects included substantial employment losses as a result of post-acquisition rationalisa-

of the UK. There were significant variations in the impact of acquisition by nationality of acquirer. Generally, UK acquisitions by non-EU companies have had a more favourable (less negative) effect than acquisitions by EUbased firms. These differences

vations behind the acquisition. For non-EU based companies, UK acquisitions have acted as an important channel for establishing market share in the single market. Such acquisitions driven by product/ market expansion have positive effects if the UK operation is given an important role to play in the overall global/re- Glasgow G-1 ORQ

were related to the initial moti-

tion and integration, and the gional strategy of the new par-transfer of decision-making out ent company. This is less likely ent company. This is less likely in the case of UK acquisitions by EU-based companies which are more cost-efficiency driven. Such deals will be accompanled by post-acquisition rationalisation and big job losses.

The UK government has adopted a laisser-faire approach to foreign takeovers of British companies. Given the scale of the phenomenon and evidence of negative impact, this liberal approach should now be questioned.

J. Hamill, Strathclyde International Business Unit. University of Strathchyde, Stenhouse Building. 173 Cathedral Street,

## Airline aid proposal realistic

From R. Colegate.

acquired.

Sir, In your editorial, "Mostly wise on open skies" (February 2), you criticise the recommendation of the comlast round of state aid should be permitted in the context of restructuring plans that promise to make state-owned airlines viable within a strictly limited time.

Whether or not this recommendation is wise or fair, it is surely realistic. The situation is in many ways analogous to the reconstruction of a public company in administration. BA could not have been privatised had the British government not guaranteed its finances in 1962.

The problem now is that privatisation cannot be made a condition for approving a final injection of state aid to an alling flag carrier. Nothing in the Treaty of Rome, which here faithfully reflects the thinking of the 1950s, would support an attempt by the Commission to issue guidelines limiting the approval of state aid in this way. One must hope that the market place will produce the desired result, as is already happening in Portugal and may yet happen in France. R. Colegate,

40 Lebanon Park, Traickenham. Middlesex TW1 3DG

## Human rights a precondition of trade

From Mr Neil Kearney. Sir, You say in "China and the Gatt" (January 31) that the west cannot ignore gross violations of human rights in its relations with China, but that trade relations should focus only on the policies that affect trade. China's human rights

abuses do affect trade.

The denial of freedom of association and the right to bargain collectively distorts the labour market. The use of children and millions of prisoners in export industries constitutes unfair competition which can hardly be portrayed as a

"comparative advantage". Apologists for China, particularly those European and US investors who have largely abandoned production in their own countries and are now fearful of import restrictions,

argue that the best way to advance social change is through permitting foreign investors in the country to make even bigger profits. Some hope! US pressure over mostfavoured-nation status proves the contrary. For the first time ever, the Chinese have indicated their willingness to dis-cuss human rights. More, not less, pressure is needed. Was it not such pressure that restored democracy in central and eastern Europe?

The continuing arrests of worker activists for "counterrevolutionary activities" and the forcible internment of some in psychiatric institu-tions is an affront to humanity. China's application to join the General Agreement on Tariffs and Trade should be denied until it accepts international standards on human and worker rights. Trade with China should be strictly limited until it eliminates its inhuman abuse of its workforce. Why must we kow-tow to multinationals making expensive toys and training shoes. in abysmal conditions often using workers as young as the chil-dren for which these products are intended in the west? World trade relations should focus on the social dimension. If they move in that direction, then China's economic policies will almost certainly become more market-oriented.

Neil Kearney, general secretary.

International Textile, Garment & Leather Workers' Federation. Ruc Joseph Stevens & 1000 Brussels,

## Ignore county councils' cries of self-interest

From Mr Dennis Benson

Sir, We now have the bizarre spectacle of county councils mounting at public expense a massive last-ditch campaign to influence the local government

As someone who probably fits the media cliché "well known in local business circles". I am intrigued by any claim that there is widespread support for the retention of County Hall here in Lancashire. Most people view it as a tler too many, an unnecessary and extremely expensive

bureaucracy. Even more importantly, it is inevitably remote from the various local communities, be they business or private sector.

if our county halls really believe their own propaganda, perhaps they would like to consider a referendum. My guess is that a vast majority of Lancastrians would demand devolution of power to a number of cost-conscious and accountable unitary authorities.

Here in Chorley our council sets an excellent example in good housekeeping and acces- | Lancs PR7 ILR

sibility to the people. Sadly, many of the major services that affect everyone are outside its remit and are an ongoing frustration to one and all.

Oh that it were otherwise and so says many a frustrated Lancastrian. If the government really believes in cost-effective local accountability, it should ignore the cries of self-interest echoing along vast county hall corridors.

Dennis Benson 6 Balmoral Road.

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## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Monday February 7 1994

## Something must be done

Once again an atrocity, by crossing a new threshold of horror has refocused the world's flagging attention on Bosnia, and in particular on Sarajevo. The Bosnian Serb militia has disclaimed responsibility, alleging that the Moslem-led Bospian government deliberately staged a massacre of its own civilians to provoke outside military intervention against the Serbs. That strains credulity, and does not explain how the mortar-bomb apparently came to be

fired from Serb-held territory.

The UN is investigating, but the overwhelming presumption must be that this was a further escalation, whether deliberate or accidental, of the pressure the Serbs have been applying relentlessly to the city since the war started nearly two years ago. As such, it is a very direct provocation to the UN, which is supposed to be protecting Sarajevo along with other "safe havens", and to Nato, which last August explicitly threatened air strikes "in the event that the strangulation of Sarajevo and other areas continues".

Lord Owen, the European Union mediator, has argued that the latest outrage makes it imperative to bring the city under UN adminis-tration. The problem, however, is not the city's administration but its defence. There can be no justification for removing it from the administration of the internationally recognised government, while leaving the surrounding area under the control of the Serb militia, which has been pounding it to

The issue is not solely or even primarily humanitarian. Indeed, the tendency to analyse the situation in the former Yugoslavia in purely humanitarian terms has perhaps been the biggest mistake that western governments have made throughout. Whereas in Kuwait and in the Falklands governments set aside narrowly humanitarian considerations, realising the disastrous consequences that would follow if aggression were allowed to succeed, in the "close air support" from Nato as former Yugoslavia they have soon as anyone tries to stop him.

bal condemnations and empty threats, while confining their action to a humanitarian effort which is at best a palliative, and

at worst only prolongs the agony.
What is at stake is the credibility of the principles which were supposed to form the basis of a lasting peace in Europe, following the end of the cold war, and -perhaps even more serious - the credibility of the international organisations in which the peoples of Europe had vested their hopes of peace and security: Nato, EU, UN and the Conference on Secu-rity and Co-operation in Europe.

That being so, the worst thing to do now would be nothing, even if it can be plausibly argued that any given action (such as a punitive air strike against Serb posi-tions) will in itself do little to improve the situation, and may in some respects make it worse. It is vital to restore some credibility, at least to Nato and the UN - the two organisations most concerned with military security - by demonstrating that their express orders cannot be defied with

impunity. But clearly an action that achieves some strategic advantage would be preferable, if one can be found. The one that suggests itself is the use of force to reopen the airport at Tuzla, through which the main part of the country still in government hands could be far more easily resupplied than by road.

The UN has been trying to chieve this by diplomacy since the autumn, and Nato at last month's summit explicitly linked its threat of air strikes to the opening of the airport, as well as relief of the UN garrison at Srebrenica. General Sir Michael Rose, the new UN commander in Bosnia, showed last week that he is prepared to risk confrontation with Serb forces if necessary. He should now be told to reopen Tuzla airport without further delay, and authorised to call on "close air support" from Nato as

## Greenspan's lead

Both in its timing and substance, Europe's recovery will depend on Friday's announcement that the how German and French central monetary policy was good news for the world economy. The strength of the recovery and historically low US rates meant some policy tightening was inevitable, although few expected the Fed to move so soon. But by combining an unusual public statement of intent with a modest quarter-point rise in short-term rates, Mr Alan Greenspan, the Federal Reserve chairman, appears simultaneously to have satisfied both the inflation-hawks and the White House, and boosted his already substan-

tial reputation in the process. Poresight in action combined with clarity of explanation are the twin keys to effective central banking. On both counts, Mr Greenspan's handling of the US recession and recovery has so far been exemplary. His willingness to cut rates aggressively as the scale of the US banks' debt difficulties became apparent now means that they are in a strong position to support recovery, unlike their Japanese counterparts. Raising short-term rates back towards their cyclical norm should reassure investors that inflation will not now be allowed

D-Mark depreciation is one oftcited reason why the Bundesbank remains reluctant to cut German rates further, despite the stagnant economy and falling inflation. The combination of a US recovery and higher interest rates could well mean a period of appreciation for

the US dollar. Yet to postpone rate cuts in case the D-Mark or French franc were to weaken further against the dollar would be to draw exactly the wrong conclusions from the Fed's success. Mr Greenspan has certainly not allowed US monetary policy to be derailed as he agonised over charts of almost cer-tainly distorted and backwardlooking monetary aggregates, or worried about short-term dollar

Instead, he has remained consistently focused on the underlying objective of monetary policy: to secure sustained growth with low and stable inflation and inflationary expectations.

If Mr Greenspan were the governor of the Bundesbank or the Bank of France, he would currently be doing nothing. The interest rate cuts that both economies still badly need would have been Whether the move will affect delivered some time ago.

## EBRD's priorities

The last four years have demonstrated that establishing liberal capitalism in eastern Europe and the former Soviet Union will be a task with many interruptions. The fission of the Soviet empire has made the policy environment much more complex. It has exposed a sharp economic downturn, and a kaleidoscopic

diversity of regional structures. The European Bank for Reconstruction and Development was set up in 1991 to assist post-communist transformation. But on this unfamiliar terrain, it has seemed too cumbersome to play an effective role. Mr Jacques de Larosière, who took over last autumn following the resignation of Mr Jacques Attali, has recog-nised the bank's organisational shortcomings, and taken steps to

remedy them. The latest move to increase EBRD staff in its offices outside London, following the operational streamlining announced in November, goes in the right direction. Deploying in the field sufficient numbers of high-grade employees with a talent for channelling the EBRD's funds and expertise towards potential customers is an obvious priority.

Hiring more young deal-makers with on the ground knowledge should allow the EBRD to compete years, to show results.

more successfully with western merchant banks offering advice and loans to the private sector in former communist countries. At the very least, the EBRD's fees can be expected to be less than those of Wall Street and City rivals. More generally, decentralis-ation should allow the bank to gear its activities more closely to countries' varying needs.

At the helm of a bank with 56

public sector shareholders, Mr de Larosière must serve many masters. He cannot avoid dashing some expectations. The EBRD's purpose is neither philosophical nor charitable. It must offer its shareholders a return on its Ecu10bn of subscribed capital. The bank was widely criticised last year for slow disbursement of funds, and has since accelerated distribution of loans and equity. Yet the EBRD's recent request for compensation over its payment of \$30m for a 20 per cent stake in the Czech national airline underlines how judgments can come unstuck. The EBRD's start-up activities may lead to a greater degree of write-offs than revealed hitherto. Up to now, Mr de Larosière's approach has shown the right mix of flair and commonsense. To assure the bank's future, he will also need, during the next few



Just three years something seemed fundamentally wrong with the industrial heart of the US. Vital markets such as cars and electronics were being lost to the Japanese. Auto industry chiefs trooped over to

Tokyo to complain. Tariffs were slapped on Japanese imports of semiconductors. The popular novelist Michael Crichton wrote a best-seller, Rising Sun, portraying the US as the supme victim of a business massacre.

But if business is war, the Americans now seem to be winning it. The Detroit carmakers have made a comeback. The world of high-tech electronics is dominated by US companies such as Intel and Microsoft. Japanese industry is in trouble back home. After a nasty period of doubt, America's self-image is intact.

The obvious question asserts itself. The US was wrong to be so pessimistic before. Is it overdoing

the optimism now? The answer depends a good deal on who you talk to. The big manu-facturers are mostly convinced the change is real. The 1980s, they say. were Japan's decade. Japanese manufacturers enjoyed a booming and largely protected domestic market, virtually interest-free finance and long product cycles that favoured large volumes and aggressive pricing. Now Japanese markets are static or shrinking. The collapse of the Tokyo stock market means the cost of capital in Japan is about the same as elsewhere. At the same time, international pressure has forced Japan to open its markets to more foreign competition. Also, say US industrialists, Japa-

uese corporations tend to be culturally rigid and structurally monolithic. This makes them very powerful when moving along pre-dictable paths. But in the fastmoving world of the 1990s, products and technologies are changing much more swiftly than before. This favours the American genius for improvisation rather than the Japanese luggernaut.

Take the Japanese system of consensus management, whereby everyone has to agree to a decision before it is acted on. Mr Ed Zschau, president of IBM's storage products division, says: "That system works really well when you have a long life cycle for products. But when you have a very short, fast cycle, you have to give more responsibil-

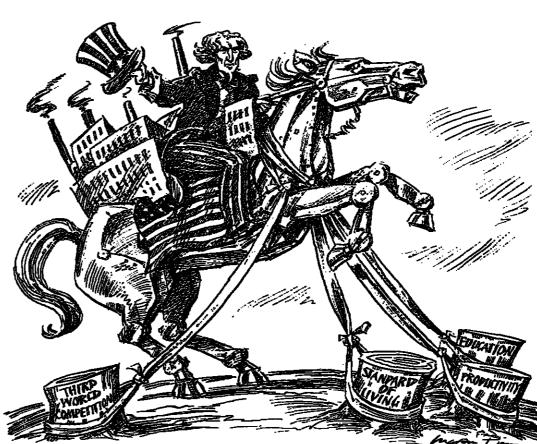
ity to individuals." Above all, Japan's strength lay historically in two crucial disciplines: quality of product, and effi-ciency in manufacturing. Now, the argument runs, America has caught up. Mr Harvey Jones, head of Synopsys, a Californian software com-pany, says: "The Japanese were a source of the idea that quality is a measurement of value. We spent 20 years marvelling at that, and saying that if we didn't adopt it we would be consumed by it. In the end, peo-

into the quality revolution or die." US companies seem to have chosen the former option. Mr John Young, lately retired as head of Hewlett-Packard and an adviser on competitiveness to President Clinton, says: "I give US manufacturers pretty high marks since the mid-1980s for getting to grips with their problems. If you took a tour of factories today, you would find the ideas of total quality management and process re-engineering have become deeply embedded and well executed in a very broad range of

The US, it appears, has learnt Japan's secrets. To get back in the game, Japan needs to learn the kind of creative skills traditionally associated with the US, and Silicon Valley in particular. "The Japanese have seen the religion of creativity. just as we've seen the religion of total quality management," says Mr Jones. "But the cultural factors inhibiting them are much more nowerful. Total quality management is a mechanical process. You have to understand it, engineer it and instil it in your organisation, and none of that is trivial. But it's not rocket science. Creative think-

# Unce more unto the breach

In the first in a series, FT writers ask if the new confidence of US industrialists is hiding America's competitive weaknesses



ing is much more deep-seated." If US industry seems convinced that the future is rosy, US economists are a good deal less sure. Competitiveness, they say, is only a means to an end: raising the popu-lation's standard of living. America may have improved its performance in external markets, but the fact remains that real incomes have been static for the past 20 years. The chief reason for that is poor productivity growth, averaging less than I per cent a year over the same period. There has been a big revival in manufacturing productivity in the past few years. Productivity in the service sector, however,

The obvious question asserts itself. America was wrong to be so pessimistic defore. Is it overdoing the optimism now?

seems scarcely to have grown, even if in absolute terms it remains higher than in Europe or Japan. Besides, manufactured goods count for only some 20 per cent of the US economy. Only 40 per cent of those manufactures are traded internationally. In other words, goods competing in world markets make up less than a tenth of the

There is also the question of how these gains in manufacturing productivity have been achieved. Mr Fred Bergsten, head of the government-backed Competitiveness Policy Council, says productivity growth in manufacturing has been improving for six or seven years now. "But a lot of that is through down-sizing and lay-offs. That is not a satisfactory outcome for the economy, It's essential, and I'm not knocking it, but it's not enough. You also need economic growth if you're going to create jobs." Mr Stephen Roche, of the Wall Street investment house Morgan Stanley, goes further. US industry, he says, has adopted a "slash and burn" mentality. "I believe we're getting overly fixated on costcutting as a means of boosting short-term gains," he says. "The gratification for shareholders is swift, but if you get hooked on cut-ting, you hollow out your ability to compete in the long term. I worry that when the world recovers and the party is held, we may not have enough people to party.

The argument is hotly disputed hy some industrialists. It assumes. they say, that productivity improvement is a finite process. In fact, there has been a revolution in US work practices - particularly among large companies - which makes the scope for improvement practically limitless. Above all, they say, the trick is to involve the entire workforce, from the worker director, in thinking up ways to improve effectiveness.

Mr William Marx, head of manufacturing at the telecommunications giant AT&T, says: "One of the real differentiators is whether you can get your employees engaged. We've worked awfully hard on that at AT&T, and it's a real source of competitive advantage."

On one point, industrialists and

economists are united. Interna-

tional competition means Japan and thereafter emerging nations such as Korea, Taiwan and above all China - but not Europe. Industry in Europe is universally dismissed as ldle, hidebound and trapped in an old-fashioned system of social support. Those industrialists who follow European affairs regard with astonishment such recent events as Air France's capitulation to its unions or Volkswagen's move to part-time working. On the other hand, they are careful to give Japan its due. Indeed, having been convicted of complacency in the 1970s and early 1980s and having been badly scared as a result - they now seem almost superstitious in their eagerness to praise their opponents. Mr Jack

Welch, chairman of General Electric, says: "We are students of Japan here in GE. We think they're marvellous, marvellous industrialists. We like their new product development, we like their speed, we like their quality focus. I put them at the pinnacle, and we're working every day to learn every-thing we can from them."

Mr James Cannavino, IBM's senior vice-president for strategy and development, says: "They're relentless. Relentless. If you tell them the mountain is this high, and they have to run up it, they rum up it. If you say, 'Tm sorry, but it's 10 times the height', they don't say

The price of competitiveness may be the lowering of expectations, not only for wages but for hours and conditions

'hey, that wasn't the deal' - they run up that too." This attitude may prove not merely healthy but essential. In some areas, the US advantage may prove temporary, based on nothing more fundamental than the cyclical weakness of the Japanese economy and the strength of the yen. In the auto industry, for instance, there is an uneasy awareness that the long-term growth market is probably not the US or Europe, but the Asla-Pacific region. "If that turns out to be true," says Mr Wayne Booker, Ford's head of international operations, "the Japanese are sitting in the cathlrd seat."

Autos apart, the US is being inexorably drawn into the world arena by the growth of world trade. Mr Bergsten says: "If you look at exports plus imports in goods and services, that's now equivalent to 25 per cent of America's gross national product. That's identical to Japan and the EC. in the past 20 years that ratio has doubled for us,

whereas for Europe and Japan it hasn't changed. The US has joined the world, and now has to worry much more about the international dimension of its economic perfor-

In any case, Mr Bergsten argues, competitiveness is not merely a matter of the trade balance. "You have to look at productivity, the national standard of living, the fun-damental stuff that makes up the domestic economy. That doesn't look so good."

Thus, the critics repeat, productivity growth for the whole economy is still unsatisfactory. In addition, investment as a proportion of GNP is still very low. So are savings. And - a recurrent theme among the doubters - the average real wage in America is at least 10 per cent lower than it was 20 years ago. The picture is less bad if non-wage benefits are included. Even so, total compensation over 20 years seems to have been broadly static.

Another vital component of competitiveness is human capital, or the quality of education. The worry here is not the American universities, which have a deservedly high reputation. "We have this terrific higher education system," Mr Bergsten says. "It's a big profit cen-tre, a competitive part of America. We export \$6bn worth of education services a year. But people forget that only one out of four Americans makes it through college" (that is, completes a degree).

he real problem, he argues, comes in the schools. The statistical results of the American primary and secondary school system are unimproved from 30 years ago, and may be worse. They are lagging more and more behind every other country (or which comparable data are com-piled: not just industrial countries, but Hungary, Korea and some developing countries."

This raises another fundamental aspect of the competitiveness debate: how far will the US have to compete with the third world by settling for third-world living standards? Everyone you talk to in the US would reject this as unacceptable. But part of the problem is the very technology which the US has done so much to pioneer. In a world in which communications are bringing the true global corporation ever nearer, the threat to the US may come not from foreign competition, but from US companies moving their plants to eastern Europe or

their software research to India. Mr Daniel Burton, president of the Council on Competitiveness (an independent think-tank unrelated to the Competitiveness Policy Council), says: "The US can't run an economy on industries and services where you're not competing with third-world economies on some level. For the first time, a China or Bangladesh can combine thirdworld wages with state-of-the-art technology. It's not that hard. The stuff's around, an investor picks it up and sticks a plant there. We have to compete with that.

The effects of all this on the American psychology are not easy to gauge. Again, it comes back to standard of living. The American tradition is based on the expectation of rising wealth. Large parts of the population are now faced with the reality of being poorer than their parents, or even their grand-parents. The price of industrial competitiveness may thus be the lowering of expectations, not only for wages but for working hours and conditions. In the US, the lesson is proving painful. Europe, for the most part, has yet to confront it. Mr Welch of GE puts the point bluntly: "The world's changing. People in the US and Europe aren't going to live the way they do 100 years from now unless they do a lot of things differently. Who says that because we have 240m people on this big piece of land we should have two cars and second homes, while 800m people in India and 1bn in China should live the way they live? We've only been wealthy in this country for 70 years. Who said we ought to have all this? Is it

Reporting by Tony Jackson, Martin Dickson and Louise Kehoe

## Olympic's **Dutch treat**

■ When Roula Vlachopoulou took the job of joint managing director of Olympic Airways' catering business, little did she think that she would become the focus of attention of an international dispute which is embarrassing the Greek government's attempts to woo foreign investors.

Mrs Vlachopoulou is a close friend of Mrs Dimitra Papandreou, the socialist prime minister's wife, dating back to when they were both air stewardesses with Olympic, the Greek flag carrier. No surprise then to find Mrs V running Olympic Catering following last October's change of government.

However, the idea that the toughest part of her job would be supervising in-flight meals for the prime minister and his cronies has been upset by an ugly legal dispute surrounding one of Greece's first privatisations.

Abela, a Dutch catering company, acquired 49 per cent of Olympic Catering in 1991, and wanted to exercise its option to buy another 17 per cent of the business before last year's elections.

Olympic prevaricated, fresh faces suddenly appeared in the Olympic boardroom, and Olympic Catering's top management team was fired.

Abela is now suing Olympic Airways for \$100m for breach of

Unabashed, Mrs V wants to rehire the 900 Olympic Catering staff Abela had fired in an efficiency drive. Not the sort of action that is going to whet the appetite of other foreign investors pondering

a Greek partnership. Nor for that matter will it enhance Olympic Airways' own chances of getting a sympathetic hearing in Brussels the next time the Greek government tries to bail

## Well spotted

■ Hong Kong's Eastern Express launched last Tuesday with great fanfare, is having a bit of trouble living up to its motto as the paper "you can trust".

One of its first "exclusives" was a revelation that a company controlled by Peter Woo, part of the Sir Y K Pao dynasty, was spying on Li Ka-shing, one of Hong Kong's richest

An eagle-eyed reporter had spotted that a camera situated on the 22nd floor of Wheelock House was pointing at the China Building across the road, where Li and son Victor have their offices, and put two and two together. Sadly, the 10-year-old camera

## *OBSERVER*



'I paid more tax under Labour but I had a job then'

is actually nothing more sinister than an optical receiver for picking up a real-time data feed from the Hong Kong stock exchange.

Nothing ventured

■ Britain's venture capitalists seem to be getting itchy feet. Robert Drummond, 48, the venture capital industry's answer to BBC TV Troubleshooter Sir John Harvey-Jones, resigned as chairman of Grosvenor Venture Managers just before Christmas, and now

Jon Moulton, Schroder Ventures' high-profile managing partner, has

Moulton, who built Schroder Ventures into one of the most successful UK venture capital firms has fallen out with his patrons once too often. Apparently, Schroders Moulton yearned for greater freedom. A familiar story in an industry which spends its time backing entrepreneurs with big

egos. Citicorp reached an amicable agreement last year with its venture capital team, allowing them to set themselves up as an independent company but with a commitment from the bank to continue providing funds. Did this tempt Moulton, 42, a former general manager of Citicorp

Whatever the answer, it sounds like he will not be out of work for long. One investor has already offerred him £50m to play with

Venture Capital, to overplay his

## Claws out

Ruffled feathers in the taxation jungle. The two owls at the sides of the Institute of Taxation's coat of arms are intended to signify the collective wisdom of the IOT, which comprises some 9,000 of the best brains in British taxation.

Why two owls? One represents the wisdom of Inland Revenue officials, the other that of private

sector tax advisers. Malcolm Gammie, the IOT's president, now says the Revenue owl has "fallen off its perch". The tax advisers' owl is squawking about clause 241 of the Finance Bill, currently before Parliament. The private-sector tax industry sees the clause as a backdoor means of the Revenue poking its nose into their offices uninvited, and even heaven forfend – removing key papers.

According to Gammie, the offending clause is badly drafted and must be withdrawn. "It confers unnecessarily wide powers upon the Inland Revenue and provides inadequate protection against their exercise"

So far, the Revenue owl doesn't give a hoot.

Sentence stringing

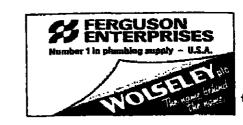
■ Be warned; some of these new-langled talking phrase books are clearly not up to scratch. One was advertised thus in a recent edition of British Midland's inflight magazine: "Stuck for words?

This remarkable gizmo contains over 800 useful phrases in English, French, German, Spanish and Italian . . . just choose the subject. select the phrase and viola!"



## FINANCIAL TIMES

Monday February 7 1994



US and Germany express concern at possible revival of Soviet-style foreign policy

## Russia warned to curb ambition

By Quentin Peel in Munich

The US and Germany issued clear warnings to the new Russian government at the weekend not to seek to create any 'spheres of influence or interest" beyond its borders.

Both Chancellor Helmut Kohl of Germany and Mr William Perry, the new US defence secretary, spelt out their deep concern at any moves by Moscow to revive a nationalistic foreign policy in the former area of Soviet influence. They also promised to do everything in their power to support reform in Russia, including both economic reform, and integrating the military into the reform process.

Mr Perry revealed plans for the first joint US-Russian military exercise, to be held by the US 3rd Infantry division, and the Russian 27th Motorised Rifle Division, in the Volga region next

Both men were speaking at the annual Munich conference on security, where the debate over the future of the Nato alliance was dominated by concern over developments in the former Soviet Union.

Mr Kohl expressed confidence that President Boris Yeltsin "will not listen to those who call for Russia to adopt a nationalistic or even imperialist policy". The Russian leader had confirmed this in a letter in the past few days, he said.

However, he underlined his concern at recent Russian statements suggesting a return to a nationalistic foreign policy. "We all know that in Russia there are deeply rooted fears of encirclement and isolation, and not only

in military circles," he said. "Nato must take these fears seriously . . . if it wants to create a wide-ranging security order for the whole of Europe.'

He said Nato's policy was now aimed at "a real and stable part-nership". He added: "In return, we expect Russia to continue a foreign policy marked by constructive participation in solving international problems." He said The Helsinki Final Act called for "unqualified respect for the sovereignty and integrity of all nations" which "must be adhered to unequivocally by Russia". He said: "Above all, Russia

must foster trust particularly among its neighbours through its own action. Thoughts of creating spheres of influence or interest would not be compatible with

Moscow government's finance

becoming a centre for Russian

flight capital of dubious legality.

Finance, which represents 175

international banks, has drawn

up the estimate of at least \$1bn

leaving Russia each month,

although this includes foreign

currency legally deposited by

Russian companies into Russian banks, which place it overseas.

A Bank of England official said the lack of reliable information

about Russian banks and busi-

nesses made it "easier for the

fraudsters" to operate in the UK.

The Institute of International

Mr Perry warned that Russia

was undergoing an internal transformation which "surpasses even that of the Russian revolution of 1917".

It was natural for Russia to have an interest in the well-being of Russian-speaking minorities in the former Soviet Union, he said. But he warned: "If Russian forces operate beyond Russia's borders, they must do so in accord with international law. Russia's legitimate concerns with stability on its borders must not be dealt with by relying on the old Soviet practices of intimidation and domination, or by undermining the sovereignty and indepen-dence of Russia's neighbours, whether their independence is

old or new.' He urged all the Nato allies to act swiftly to put their plans for partnership with members of the former Warsaw Pact into effect.

## West still divided over air strikes

both called for an urgent Nato ministerial meeting, which Mr Alain Juppé, the French foreign minister, said should serve an "ultimatum" on Bosnia's warring parties to ensure the lifting of the siege of Sarajevo.

Mr Douglas Hurd, the British secretary, remained car tious about western military

Mr Hurd said action should be taken only if those on the spot believed it would help the three UN objectives in Bosnia: to stop the fighting from spreading; to help politicians of all three communities to negotiate a peace settlement; and to make sure that humanitarian aid got through to

asked the UN to find out who was responsible for the massacre as a basis for possible retaliatory action, this will not be easy to

UN experts were unable to determine which of the warring factions had fired the 120mm shell. But Lleutenant-General Sir Michael Rose, the UN military commander in Bosnia, said the Bosnian Serbs had been guilty of a mortar attack that killed nine people in the Moslem suburb of Dobrinja last Friday and that "the world will certainly draw

# on Bosnia

Continued from Page 1

But Britain and France have

That ultimatum should insist that Bosnian Serb troops are pulled back far enough "to make the shelling of Sarajevo materially impossible". In addition, it should specify that all the heavy arms belonging to both Serb and Moslem forces deployed within 30km range of Sarajevo should be gathered together under UN control. Failing this, air power must be used to enforce these

decisions, Mr Juppé said.

the civilian population.

Although all countries have establish.

## Probe into capital flight from former Soviet Union shelved

By Jimmy Burns and Gillian Tett in London

An international investigation into the flight of capital from the former Soviet Union - currently running at an estimated \$1bn a month - has been shelved because of lack of support from the Russian authorities.

The investigation by Kroll Associates, US corporate private investigators, was set up by the Russian government amid wide publicity in 1992. It had strong support from the International Monetary Fund and the Group of Seven leading industrial countries, which were formulating aid plans for the former Soviet republics.

Russian officials proclaimed it as their commitment to cracking down on criminal activity and curbing the flight of capital.

lack of support. One investigator said: "We spent months talking to western companies and banks which have een dealing with Russia...the file we gathered raised our suspi-

But with the IMF in Moscow

He added: "Undoubtedly our

political than was anticipated." News of the abandoned investigation comes at a time when cash-rich Russians are reported to be spending heavily in western

cions about certain players and institutions (in the former Soviet Union). Our problem is that when we sent it to Moscow it was never followed up.

capitals. According to Mr Boris Fyodorov, until recently the

#### again considering further Russian demands for help, Kroll has minister, Russians are moving into the UK property market. London retailers and auction confirmed that the investigation was never completed because of a houses also say there is a keen interest in artwork and jewellery. While a substantial part of the funds are legitimate, UK officials are concerned that London is

report turned out to be more

Mr Ahtisaari, the candidate of the opposition Social Democratic party, won 53.9 per cent of the

Mr Ahtisaari won by a margin of a quarter of a million votes out of 3.2m cast.Mr Ahtisaari, 57, will succeed President Mauno Kolvisto, a fellow Social Democrat who has served two six-year

His victory, predicted as long

ago as last summer, was thrown into doubt three weeks ago when the right-of-centre Mrs Rehn, a member of Finland's small Swedish-speaking minority, took a sur-prise second place in first-round

for a Swedish-speaking woman.

Mr Ahtisaari made his call for

stands at about 20 per cent, his Although the president has lit-

tackle unemployment, which main election platform.

Ahtisaari in the opinion polls. benefits he sees for Finland.

FT WEATHER GUIDE

tle power in domestic policy, Mr Ahtisaari has said he intends to

The main policymaking role of the president lies in foreign

## THE LEX COLUMN

## Constricting bonds

The Federal Reserve's decision to tighten monetary policy is both good and bad news for European bond markets. While its determination to keep the lid on inflation should ultimately be positive for longer-dated bonds, uncertainty over interest rates may create nervousness at the shorter end of the market. In theory there ought to be no reason to prevent transatlantic interest rate trends diverging. The US economy has been recovering, albeit patchily, for some time, but continen-tal Europe remains in recession. Even the UK recovery is not yet entrenched enough to raise worries about capacity

bottlenecks. Yet much depends on how far the Fed tightening is reflected in a stronger dollar. The Bundesbank appears increasingly to take the exchange market into account when making interest rate decisions. It is less likely to cut rates if the D-Mark is weak. Increased caution on this score would raise new difficulties for other continental countries such as France, which continue broadly to follow the German example

The Bundesbank's concern reflects its awareness of the need to attract capital to finance Germany's large public sector deficit. That need exists for the UK too, despite the government's diminishing funding requirement. Bunds would look uncomfortable at a yield discount to their US equivalent if the dollar strengthens sharply. So would gilts at a premium of only around half a point.

#### HSBC Holdings

There is something perplexing about the sharp rise of HSBC Holdings, espe-cially in the light of Friday's tighten-ing by the US Federal Reserve. its shares gained 14 per cent last week alone, with much of the driving force coming from Hong Kong, a market where it has tended to under perform recently. The reasons must lie deeper than good figures from both its US and Australian subsidiaries, which make up only a small proportion of its total business. Yet there are grounds to expect the bank's growth in Hong Kong to slow. At some stage provi-sions, which have been negligible in the Asia-Pacific region, will start to rise again as the Hong Kong property

market cools off. The attraction investor may be that HSBC is insulated by its ownership of Midland as well as by the relative quality of its local loan book. Its out-performance in

Share price relative to

that market could then reflect the idea that more parochial alternatives are becoming relatively more risky as the cycle peaks. But the view from the UK should be different. The impact of the UK recovery should be more strongly felt in the profits of other clearing banks such as Barclays and National Westminster with a more domestic ori-

Admittedly, consensus forecast earnings of around 74p per share this year do not make a share price of £10.99 look particularly expensive. The big uncertainty, though, is how the Hong Kong market will react to the Fed's move when the dust settles. Its small tightening might make little difference, either to US investment flows or to the territory's economy. But as a bank operating in a market whose cur-rency is linked to the US dollar, HSBC is sensitive to US interest rates.

#### KLM

In the light of the European Commission's recent report on the aviation industry, KLM's rights issue raises questions about what constitutes state aid. The Dutch government, which owns 38 per cent of KLM, has agreed to subscribe for its share of the national carrier's Fl 1bn fund raising. This stark change to its previous attitude appears to be a response to the collapse of the Alcazar European collaboration project. Yet rival airlines will scarcely complain. KLM is among the most market-oriented of all European airlines. Its rights issue price has been determined by prevailing stock market conditions.

Air France lies at th the spectrum, being wholly-owned by the government. Yet in the past, it too has raised money by way of a rights

issue. Not surprisingly, its cash call

has been fully taken up by the government. That looks suspiciously like state aid.

But where is the dividing line to be drawn? The picture grows confused in cases such as Lufthansa. The German government has a 51 per cent shareholding in its national carrier and retains obligations over its DM3bn pension scheme. The government may be keen to privatise Lufthansa fully but it retains considerable influence over its commercial destiny in the meantime. The suspicion must be that governments will continue to support national carriers no matter how hard the European Union tries to han state subsidies. Is it really possible to imag-ine Air France going bust?

#### UK stores

There has been plenty of ink spilt recently on the subject of tax rises and their blood-curdling impact on consumers. Yet recent work by James Capel suggests the fears are overdone. While taxes will rise by some £10.4bn this year, consumer spending may rise by £19bn as a result of increases in income and a rundown of savings.

The question is how this extra money will affect prospects for the retailing sector. Retail sales tend to be more volatile than overall consumer spending, since they contain a greater discretionary element. Equally, nonfood retailing tends to benefit from an upturn more because food purchases are pretty stable. So while Capel's estimate of £19bn equates to an increase of 4.7 per cent in consumer spending. the broker thinks that non-food retailing could grow by 6.5 per cent. Large stores may do even better. After inflation, quoted stores volumes may rise by almost 4 per cent, only slightly less than the healthy 1993 figure.

Against that, there is much talk of further pressure on margins. Retailers such as Sir Geoff Mulcahy of Kingfisher have made much of low prices as the way to lift sales. Sir Malcolm Field of W H Smith has said that this competition may be more apparent than real. Capel's statistics seem to support this view. Margins have only fallen slightly in the last three years, and are expected to remain stable in 1994 and 1995. The squeeze on prices has been offset by a mixture of fewer discounted sales, better stock control Kingfisher, which still have much of this work to do, that will find it hardest to offset the pricing pressures.

r<sub>lar</sub>.

tur --

## Ahtisaari clinches victory in Finnish presidential election

Mr Martti Ahtisaari, a senior United Nations diplomat, clinched victory in Finland's presidential election last night, rebuffing a strong challenge from Mrs Elizabeth Rehn, the defence

vote against 46.1 per cent for Mrs On a turnout of 82.3 per cent

terms, next month.

voting and soon outstripped Mr

But Mr Ahtisaari clawed his way back with a tough attack on the government's economic policies. He also appears to have ben-elited from doubts among more conservative Finns about voting greater government efforts to

tion of prime minister Esko Aho to adopt more interventionist policies to end three years of severe

affairs, in which the chief current issue is Finland's application to join the European Union. Mr Ahtisaari has supported EU membership mainly for the economic

He also favours neutral Finland's participation in the devel-opment of EU foreign, security and defence policies, an important concern among Finns that has recently been given added potency by the rise of Russian nationalist forces that have expressed the view that Finland is part of Moscow's domain.

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#### Europe today High pressure will dominate most of

Scandinavia bringing calm but cold conditions. Overnight temperatures will drop to -30C in parts of the north. The northern and southern regions will have low clouds, producing light snow. The central regions of Scandinavia will have sunny periods. A weak front will stall in the Benelux during the atternoon, producing sunny spells in the morning, grey skies and drizzle in the evening. Central Europe will be overcast with some broken cloud, but will remain mainly dry. The southern parts of the Austrian Alpes will have light snow. A depression over southern Italy will bring many showers, some with thunder, ove italy, Greece, the southern Balkan and west Turkey. Strong north-westerly breezes reaching gale force at times will buffet the Algerian coast. Thunder showers will also

Five-day forecast The depression over southern Italy will move towards Turkey. Two frontal systems from the Atlantic, will bring cloud and rain across the British Isles, reaching the continent first by Tuesday and then by Thursday.

## TODAY'S TEMPERATURES

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## **EMERGING MARKETS**

Monday February 7 1994

## Funds pour into new growth regions

While economic progress in the developed countries has slowed seriously, expansion in the rest of the world has generally been rapid, and often accelerating, writes Barry Riley

potentially dramatic new phase in the development of the global economy, in which growth is shifting towards poorer countries, is becoming ever more clearly detectable. It is being matched and stimulated by a massive strategic move by international investors into the so-called emerging markets.

onds

It is estimated that last year close to \$40bn was invested in emerging market equities by international investors, especially Americans; meanwhile, eurobond issuance by emerging markets borrowers

approached \$30bn. Although many of the emerging equity markets are still very small, taken together they now have a capitalisation of some \$1.300bn. For some asset allocation purposes they can be regarded as constituting the third largest market in the world, after the US and Japan. Following the big share price advances typical of 1993, when the average emerging market equity return was nearly 70 per cent, holdings of emerging market stocks by foreigners may now be worth \$160bn.

according to Baring Securities. As for debt instruments, Chase Manhattan estimates that the value of tradeable emerging market debt is almost \$250bn. Of this a little over half consists of Brady bonds, the form into which many billions of dollars in hank loans have been restructured in a securitisation process - notably in the cases of Mexico, Argentina and VeneThese large and active capi-tal markets have developed in the space of only a few years. Until the late 1980s many of the Latin American countries were still insolvent and cut off from the bond market, while international equity interest in emerging markets was limited to a few specialist investors and pioneers. Now even the staidest institutional investors are making significant allocations to what used to be regarded as fringe markets.

The rewards for investors who were quick to spot the potential of emerging markets have been substantial. The average increase in share prices in dollar terms since 1990 has been 120 per cent, and secondary market prices for external debt have doubled

over the same period.

Buoyancy in the emerging markets contrasts with the fact that economic growth in the developed world has slumped seriously as the recession which first damaged the US transferred to Japan and continental Europe. According to the OECD, the aggregate growth achieved by its members last year was about 1 per cent (and zero excluding the US), the worst outturn for the developed world since the second world war. Growth will only pick up to around 2 per cent in 1994, says the OECD.

Yet expansion in the rest of the world has generally been rapid, and often accelerating. China has been generating growth in GNP of 13 per cent, and although this is surely unsustainable, and according to some is statistically exagger-

ated, many south-east Asian nations have maintained growth in the 6 to 8 per cent

range for extended periods. The output gap between rich and poor countries remains immense - but perhaps that is also a measure of the growth potential of the developing nations. China and India today have about a half of the world's population but less than 10 per cent of output, on

Mr Arnab Banerji, chief investment officer of Foreign & Colonial Emerging Markets, enthuses about the potential for the developing countries. Three billion people will have a growth rate of 61/2 per cent for the foreseeable future," he says. "It's the biggest investment theme of our time."

The emerging markets boom can be seen as an inverse consequence of the slowdown in the developed world. As first the US and then Japan and Europe have decelerated, surplus savings have been generated. Now the capital is pouring into the emerging markets. They have always had a surplus of cheap labour but now they have available imported capital and transferred technology, too. This potent mixture is producing a surge of economic growth.

But this is only happening because of the collapse of the barriers which formerly cut off the developing world. Arguably the global economy is returning to normal after many years of division and distortion. Suddenly the late 20th century economy is beginning to look more like that of the



auered history.

late 19th century. "These are not so much emerging markets Mr Michael Howell, global strategist at Baring Securities.

There are clear parallels with the late 19th century when Britain, as the leading industrial nation of the day, began - along with other European nations - to pump large sums into (especially) North and South America. By 1914, British investors owned 27 per cent of the equity market in the US, the leading emerging market of the day.

Britain's share of global industrial production tumbled from about a third in 1870 to only 13 per cent in 1913, while the US expanded its share from 23 to 36 per cent over the same period. A similar transfer of output and capital now appears to be taking place. although these days the US is on the other side of the fence. "Developing country growth

rates are set to rise further. says Mr Sushil Wadhwahi, international equity strategist at Goldman Sachs. "It is not unreasonable to expect the total output in developing countries to exceed OECD output in the next 10 to 20 years."

Many of the emerging markets remain the same as a century ago. Mr Howell points out that the international stocks listed in the first Financial Times in 1888 included Western & Brazilian Telegraph, Central Uruguay Railway and Imperial Ottoman Bank.

o why is this shift tak-ing place now? It seems that the political environment has changed fundamentally. The event that more than any other symbolised the change was the fall of the Berlin Wall. Soviet communism collapsed, and with it the model of centralised state economic planning that

had held so many poor country American equities. governments in thrall - if only for the opportunities such an Other factors have played an important part. The ending of

approach provided for the exer-cise of political power and the UK controls on overseas investment in 1979, for practice of corruption. Most instance, stimulated cross-borthird world nations are now der flows to an important turning to market-based ecodegree. In contrast, most Continomic policies, with varying nental European investment degrees of enthusiasm, but institutions remain shackled with little practical choice. by controls. There is some irony in that Now American and, to some Latin American countries degree, Japanese investors are regarded the tearing down of becoming active buyers of

the Berlin Wall four years ago with dismay. Capital would flood from western Europe and emerging equity markets, seeking better growth prospects than are available in their the US into eastern Europe, sluggish domestic economies. they reasoned, and would be They are also seeking higher diverted from Latin America returns in emerging bond marbecause of its financially chekets, as an alternative to the very low interest rates in their

It has not worked out at all domestic bond markets. like that. Political clouds still It is all very reminiscent of loom over eastern Europe and the approach of the managers the former Soviet Union, while of Foreign & Colonial, Britain's in the third quarter of 1993 first closed-end investment alone US investors poured trust (and after 125 years now some \$3.8bn net into Latin its biggest) when it was floated

in 1868. Its £1m portfolio of emerging market government bonds yielded 8 per cent, compared with only about 3 per cent on UK Consols at the time. Now, late 20th century American pension funds are chasing high returns in much the same way and in much the same countries. F&C today ing markets offshoot, managing assets of \$1.3bn

One other essential condition for the triggering of the newemerging markets boom was that the Latin American debt crisis should be resolved. The tangle arising from the mis-guided bank lending of the 1970s was finally unravelled in

most cases by 1990.

According to the Institute of International Finance in Washington, commercial banks now hold no more than 40 per cent of emerging markets debt. down from 55 per cent in the early 1980s. The dangerous concentration of risks within the banking system has been largely dispersed.

However, six significant debtor states with total commercial bank liabilities of \$135bn, including Brazil, Peru and Russia, have still to agree restructuring deals. If and when they do, the scope for activity through the international capital markets will be still further enhanced.

It is now back to basics in the finance of emerging markets. The theory is that it is much sounder for the securities markets to finance private sector organisations than for banks to lend to governments. All the better if foreign investors can ride alongside domestic investors and thereby gain political security. This can be achieved through voucherbased privatisation schemes, as in eastern Europe, mutual fund promotions, as in India, and the growth of domestic pension schemes, as in Chile.

The US and Japan have matured from emerging to developed status during the 20th century. The emerging markets boom reflects the increasingly confident view of global investors that many more poor countries will follow the same path to prosperity during the next few decades.



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**Emerging Markets** 



## ■ INVESTMENT: INSTITUTIONS AND MANAGERS

## Third world reaches for the big-time

nly a few years ago investors regarded third world securities as being of interest only to specialists and speculators. The International Finance Corporation, the Washington-based development institution. ploughed a lonely furrow in formulating stock market indices and generally promoting the potential of the emerging

equity markets. Now emerging markets have emerged into the big-time. "The early investors were only the sophisticated ones," says Mr Narayan Ramachandran, of the Connecticut-based pension consultants Rogers, Casey & Associates. "Today this is widely accepted as a legitimate asset

He reckons that emerging markets now account for about 10 per cent of the international allocation of equities by US pension funds. Other investors may be more adventurous: the US Securities Industry Association estimates that in the 1990s US investors of all kinds have directed nearly 15 per cent of equity outflows into emerging markets, against 4 per cent of a much smaller total in the 1980s.

In London, Mr Michael Howell, global strategist with Baring Securities, reckons that even this is an underestimate. because a significant part of the US outflows pass through London before being invested in emerging markets and are not clearly reported to the American authorities.

Baring estimates that from a tiny base in the 1980s - only \$3.2bn from all international sources went into Latin American and Pacific Rim equities (excluding Japan) in 1988 – the total soared to almost \$20bn in 1992 and to \$38bn last year. This year the figure is likely to rise further, to some \$45bn.

At the end of 1993, says Mr Howell, international holders owned emerging market equities worth \$160bn. US investors accounted for two-thirds of this

A variety of factors lies behind the surge in interest. The growth of market-oriented economic policies has opened up many countries to serious foreign investment, and in Latin America the ending of the

debt crisis has been crucial to the restoration of international

so are looking further afield. kets is high returns," says Mr

**US** investors

for emerging markets the projection is 15-20 per cent."

Mr Howell takes this a stage further by arguing that mature market equities are likely to provide much less attractive returns in the future because of slower economic growth in the developed world. Accordingly a third of mature market equity portfolios should be shifted into emerging markets. For a typical US defined benefit pension plan this would imply that a fifth of its overall portfolio should be in

eign & Colonial Pensions Mannt, argues that the exposure of UK pension funds to what are today defined as emerging markets will climb from 2 to 20 per cent over the next two decades.

It is certainly true that many investment institutions are seeking to raise their exposures sharply. Several pioneering emerging markets fund managers have therefore been in a strong position to cash in on the mushrooming demand for

their expertise in this area. The biggest is probably the Capital Group, the Los Angelesbased firm of global money managers that linked up with

For institutional investors, however, the slowdown in western economies and the accompanying sharp fall in long-term interest rates, especially on dollar bonds, may have been vital US pension funds cannot

meet their actuarial rate of return targets by investing in top grade domestic assets, and "The principal rationale for investment in emerging marrate of return expectation for a

**Emerging markets now** account for about 15 per cent of the international allocation of equities by

pension plan is 10 per cent, but

emerging market equities.

Mr Nigel Morecroft, of For-

Emerging Markets Growth money. In London there are Fund, a US closed-end fund many other contenders for a

now worth some \$3bn. A London consultancy firm, Fund Research, conducts highly detailed research on emerging markets fund managers, both on a global and regional basis. It says that the top-ranking managers are to be found in the US, the UK and

Hong Kong.
Among the top firms, besides Capital Group, is Emerging Markets Management, of Virginia. This was founded in 1987 by Mr Antoine van Agtmael. himself a former executive at the IRC. EMM is described as a "leading edge" manager which has recently been exploring the potential of the more esoteric markets in Africa and eastern

Another ton manager is Templeton, like Capital Group a bottom-up stock-picking global investor which has been drawn into emerging markets by the values to be found there. Mr Mark Mobius runs Templeton's emerging markets funds out of

Back in the US, Morgan Stanley Asset Management has been very prominent in the recent institutional charge into emerging markets, under the chair manship of Mr Barton Biggs.

As for the UK. Schroder Investment Management is a highly- rated participant, along with GT Management and Genesis Investment Management. The first two have the advantages of being substantial international organisations: GT, for instance, runs all its emerging markets funds out of Hong Kong, while Schroder operates primarily in London, although with the benefit of an international network.

Genesis, however, is a young (less than five years) specialist boutique which has quickly built up a presence of approach ing \$1bn in emerging markets. Hypo Foreign & Colonial is probably about the same size in emerging markets: it built un its presence under the name Latin American Securities, but it now trades as F&C Emerging Markets.

This is not, of course, an exclusive list. Giants such as Merrill Lynch and Fidelity run the IRC in 1986 to launch the a lot of emerging markets

slice of this booming sector. including Baring Asset Management, Mercury Asset Manage ment. Kleinwort Benson and Robert Fleming (the latter especially through Jardine Fleming

in Hong Kong). Nowadays there are even emerging markets index-tracking funds, for instance the IFC Investable Emerging Markets Index Fund which was launched last October. It is run by State Street Asset Manage-

ment out of Boston According to Mr Peter Jeffries of Fund Research the best emerging markets managers tend to be quite senior people Because general research in this area is so scant you need to have very experienced people,"

"Stock selection is becoming terribly important," he says. "There is a huge performance disparity among managers."

A question for the future, perhaps, is whether the emerging markets specialists will continue to remain a distinct category among global managers. In a rapidly maturing scene, the picture of the sturdy pio-

with a survival pack who is the first foreign investor to

investor to hit town is becoming rather irrelevant

This shows the scale of the boom. But how robust will the

emerging stock markets prove to be in a more demanding

The recent successes have been achieved in the context of a continuous rise in share prices on Wall Street for more than three years, and a pumppriming monetary policy by the

In a rapidly maturing scene, the picture of the pioneer with a survival pack who is the first foreign

hit town is becoming rather US Federal Reserve, which led Much of the emerging mar-

irrelevant. kets investment is now conducted through deals in the principal financial centres such as New York and London. For instance, turnover in the American Depositary Receipts of Mexican companies is running at \$30bn a year.

to US capital outflows of well over \$100bn last year into all global securities markets. When the Fed tightens will there be a dangerous emerging markets panic as foreigners retreat? Probably there will not be any serious exodus on the part

of the US pension funds. Mr Ramachandran of Rogers. Casey accepts that there is some concern among institubility of a short-term correction. However, he adds: "Our investors all realise they went into these markets for the long

Retail investors who have bought emerging markets mutual funds or (in the UK) unit trusts could be another matter, however. They have often been chasing short-term profits: for instance, several unit trusts investing in southeast Asia achieved 100 per centphus returns last year, as did one or two global emerging markets funds.

In December 1993, net sales of unit trusts in the Far East excluding Japan sector reached £114m, and there were also big sales of international growth funds which include the global emerging markets specialists. Emerging markets funds may have therefore accounted for something like a fifth of all unit trust sales for that month.

But these open-ended funds can rapidly go into net redemption when conditions worsen and investors try to take their

Fund managers are forced to sell at any price to meet the demands of their investors for immediate cash

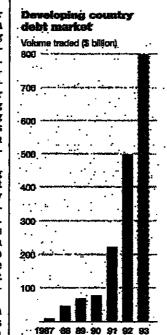
When the Fed finally hikes US interest rates and slows savings flows to US mutual funds, some of these emerging markets could experience larger corrections than New York,' warns Mr David Hale, international economist at Kemper in

In the space of a very few years many third world securities markets have emerged from volatile obscurity into the mainstream of global investment. But the emerging markets may not yet have left their often turbulent past completely behind them.

Barry Riley

#### ■ INVESTMENT BARRIERS AND RISKS

## Technical problems not insurmountable



Investing in emerging markets is not purely a stock-picking process. As well as poring over balance sheets, investors must also examine government regulations, tax rules and the share settlement process

before making their decisions. The type of restrictions varies from market to market. In China, for example, foreign investors are only allowed to buy special B shares. There is a 10 per cent withholding tax on gross income from dividends, interest, leases of properties, royalties and other income. In Pakistan, according to the GT Guide to World Equity Markets, foreign investment is not permitted in

agriculture, forestry, irrigation, real estate, radioactive minerals, insurance or health. A common tactic for international investors is to try to bypass the regulations. The most frequent route is via global depositary receipts

(GDRs) or American denositary receipts (ADRs), which are traded on principal stock markets.

According to Mr Kenneth King of Kleinwort Benson "the market generally has an enthusiasm for ADRs and GDRs. The enthusiasm can be judged by the extent to which they go to a premium to the

Dr Arnab Banerji of Foreign & Colonial Emerging Markets gives a practical example. "In Chile, investors face a fiveyear lock-up clause on their capital. Profits and dividends can be remitted, after a 10 per cent tax, but the mechanics are pretty complicated and bureaucratic." Instead of investing directly, foreign investors use funds and ADRs, tradeable on the New York Stock Exchange. "When you look at the premiums at which the ADRs stand to the domestic stocks," says Dr Banerji, "von can see the price investors are prepared to pay for liquidity."

Mr Giles Neville of Schroders says his company is always going to be led by the custodian. "We have to have confidence that the custodian has settlement procedures worked out in the market. We will buy ADRs and GDRs if we

A common tactic for international investors is to try to bypass the regulations

cannot get custody in the local market.

The restrictions may thus only succeed in driving the capital markets offshore, rather as US banking regulations in the 1960s led to the development of the Euromarket. Dr Banerji points to India, where there is a short-term capital gains tax of 30 per cent. "Of the \$3bn raised in

India last year, some \$2bn was in the form of global deposi-tary receipts," he says. "If the authorities changed the tax structure, that money would flow to the domestic market." Restrictions can be side-

stepped by investing in another, more open, market which has close ties to the chosen economy. With only a limited number of Chinese quoted companies, for example, most investors still prefer to gain access to China via those Hong Kong companies which have strong links with the People's

Another favoured tactic is to invest via a fund which has particular tax privileges. According to Mr King, "Mauritius has a more favourable tax treaty with India than the rest of the world. Funds based there avoid the capital gains tax problem." Restrictions on ownership can also lead to the

Continued on page 3

1240

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#### THE INVESTORS

Institutions and managers: the big-time beckons for third world. COUNTRIES Investment barriers and risks: rules

and regulations need to be studied

Mark Mobius (right): a travelling man in search of wealth for ermchair investors





Hong Kong; an Englishspeaking, senitised shop front for the mainland (left) Singapore: caught up in the

teeth may need sharpening. Thailand: a fair share of insider trading has not deterred

South Korea: the Secul bourse reflects the nature of the economy protectionist and subject to intrusive government meddling. Page 6 Malaysia: Kuala Lumpur has become known as one of the world's more exciting - and volatile - markets

indonesia: forging shead cautiously as memories of the 1991 shake-out linger shake-out linger Tarwan: Itre conservative Benix of China seems-determined to keep the stock market all but thermetically sealed

India, Pakistan and Srl Lanka: about one third of all companies on the Karachi stock exchange are in biggest industry



LATIN AMERICA

Brazil: stock market soars to dizzying heights Argentina: one of the most open and least regulated markets Chile: shaking off its image as being safe but dull Page 10. Vanezuela: All eyes on the new president after a roller coaster year. Mexico: a sophisticated market but one that can still spring surprises for ill-prepared investors...

Eastern Europe: The speed with which commodity and financial. markets have gained in size, scope and efficiency has been

Turkey: Istanbul has clsen over the past 14 months to culperform all.

the world's emerging markets Portugal: a change in premises signals

WIDDLE EAST The magic carpet is not yet ready for.

take-off but all eyes are now on Being Page 18

South Africa: not so much an emerging but a re-emerging market. The Johannesburg stock exchange (right) ranks just outside the world's top 10



## **W** EMERGING BOND MARKETS

adventurous in their quest for higher yields Brady bonds: after unsure beginnings, they have become one of the most actively traded sectors of the international bond markets

## III ISSUES FOR INVESTORS

Performance measures: Calculated risks for higher rewards Specialist funds: Investors are spoilt for choice Trading: Out of the disaster of the Latin American debt crisis, bankers have created a booming new business Page 15

Privatisation: with the rise and rise of the world's emerging markets, foreign investors have been taking stock
Accounting and reporting: figuring out the differences in standards
poses a challenge to investors

Page 16

Editorial production: Roy Terry Design: Robin Coles Graphics: Robert Hutchison Froat page Mustration: Ingram Pinn ...

## Technical problems not insurmountable

Continued from page 2

use of a fund by international investors. "In Korea, the for-eign registers for attractive companies are more or less full," says Dr Banerji, "which means you have to find a fund with a local partner to avoid the constraint."

Using a fund, which has already received regulatory approval from an emerging market's authorities, can save a lot of administrative hassle. One fund manager has commented that its application to invest in India was a 21/2-feet

paper. Another reported that it took more than a trade in

regulations will inevitably encourage capital to go elsewhere

Venezucla. But there is a limit to the use of these devices. "If people use Mauritius too much," says Mr King, "eventually the Indian authorities will get upset and close the loophole." If there are only a limited number of funds in a market. they can often trade at a premium to asset value, adding an extra clement of risk to the

investment decision. Furthermore, there is a constraint on ADR and GDR pre-miums, says Mr King, "Even-tually so many ADRs will be issued that the premiums will

go down." It may be possible to deal with those regulatory and tax problems which are already in place but, of course, there is always the threat that once foreign capital has been

impose new regulations. How-ever, Or Banerji says: "The international investment community has communicated pretty clearly to governments, that if the rules are changed disadvantageously, they can kiss goodbye to foreign capital

for some time." The tide towards liberalisation and free markets is certainly running pretty strongly at the moment and Mr King thinks a general move to tighten regulations is unlikely. The whole evidence is that demand for fresh capi-

that countries Over-burdensome are pressured into facilita-

> And overburdensome regulations will encourage capital to go elsewhere. The emerging markets index-makers tend to underweight those markets with restrictions to reflect the lack of availability of stocks. Given the tendency of investors to weight their portfolios in rela-tion to the index, this factor may encourage government to open their markets further.

So although the technical problems involved in investing in emerging markets can be complex, they are not impossible. The issues of settlement. tax and possible regulatory changes are all part of the investment decision, says Mr Neville of Schroders. "It's a risk control process," he says.

Philip Coggan

Internationale

Nederlanden

Bank

Profile: MARK MOBIUS

## Wide quest for pot of gold

For nearly 10 months of the year the 57-year-old bachelor is on the road in far-flung parts of Asia, Africa and Latin America in pursuit of would-be wealth for armchair investors back in the industrialised markets funds.

He now covers more than 30 countries, helped by a team of consultants in situ, exploring mining operations, digging up agricultural investment opportunities and inspecting produc-tion plants in search of the potential pot of gold in some of the developing world's more unlikely spots. Recently he returned from a

Mark Mobius, president of

Templeton Emerging Markets

Fund, gives two addresses on

his business card - one in

Hong Kong and one in Singa-

pore - but he might more cor-

rectly take a leaf out of the

book of Truman Capote's hero-

ine Holly Golightly in Break-fast at Tiffany's and simply put

"travelling"

tour of a pasta flour mill in Botswana. The flour is used to make spaghetti and cookies, big business in that part of the world in spite of the dearth of Italian mamas and big-eyed Botswana's proximity to

South Africa - the two are neighbouring states - where there are government controls on the sale of flour, allows Botswana traders to ship in higher quality flour at competitive prices. This is good news for the South African bakers, who otherwise have to put up with

quality is extremely difficult to

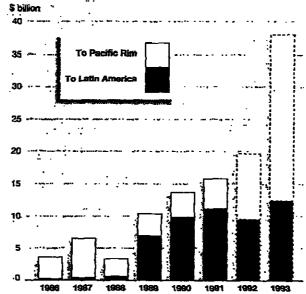
What is good for the bakers is also good for the factory. which has a ready stream of husiness. And what is good for the factory must also be good for any investors - the clinching factor for Dr Mobius, one of the leading lights in emerging

Templeton's Emerging Markets Fund, over which he pre-sides and which stood at US\$364m at the end of last year, has risen an annualised average of 61.6 per cent over the past three years. Last year it rose 97 per cent. The fund has a portfolio which spans citrus fruit plantations in Swaziland and tyre manufacturers in Indonesia, and is complemented by the \$1.39bn Temple

ton Developing Markets Trust. In 1987, when Templeton launched the Templeton Emerging Market Fund it was the world's first such fund listed on a stock exchange with investments in emerging markets as its specific objective. Altogether, the group now has some US\$4.6bn under management in 20 emerging markets' funds and portfolios.

Of course, Dr Mobius has a wide horizon: the emerging nations cover 77 per cent of the world's land area and repre-

**Net equity flows** 



sent 85 per cent of its popula-tion, he says - although only 23 per cent of the world's gross domestic product. In spite of this, when it

comes to strategy, painstaking research and attention to detail are paramount. Not for nothing does Dr Mobius quote Sir

Arthur Conan Dovle: "It has long been an axiom of mine that the little things are delinitely the most important." It is also for this reason that he spends so much of his own time travelling extensively.

Very often the kinds of information we need cannot be

dig for it. We have about 24 analysts, but not all travel as much as me. The idea is for us to understand what's happening on the ground," he says.

Dr Mobius - who has not married and has no children has speut 25 years working in Asia, Africa and Latin America, operating his regional economics and research consulting firm based in Hong Kong

In 1980 he moved to international securities firm Vickers da Costa (which has subsequently merged with Citibank). again starting off in Hong Kong but moving three years later to Taiwan to open the firm's office there and direct operations in India, Indonesia, Thailand, the Philippines and Korea. From 1983 to 1986, he was president of Talwan's first and biggest investment management firm, International Investment Trust Company. and joined Templeton International in 1987.

Equally peripatetic as a student. Dr Mobius has augmented his bachelors and masters degrees from Boston university with further studies in the US - at the Massachusetts Institute of Technology, where he obtained his Ph.D. in economics and political science, and at the University of Wisconsin - as well as at the University of Mexico and

Kyoto University of Japan. Nowadays the stops are shorter and - contrary to most people's post-student travelling experiences - possibly conducted in more rudimentary lodgings. Speaking to him a week apart will often mean calling different countries.

While eschewing black-and-white alternatives of picking countries or companies the bottom-up approach; "We look at stocks first then look at the country through the eyes of the company and how it is being affected by the macropolitical economic social financial not just in that country but in that nart of the country

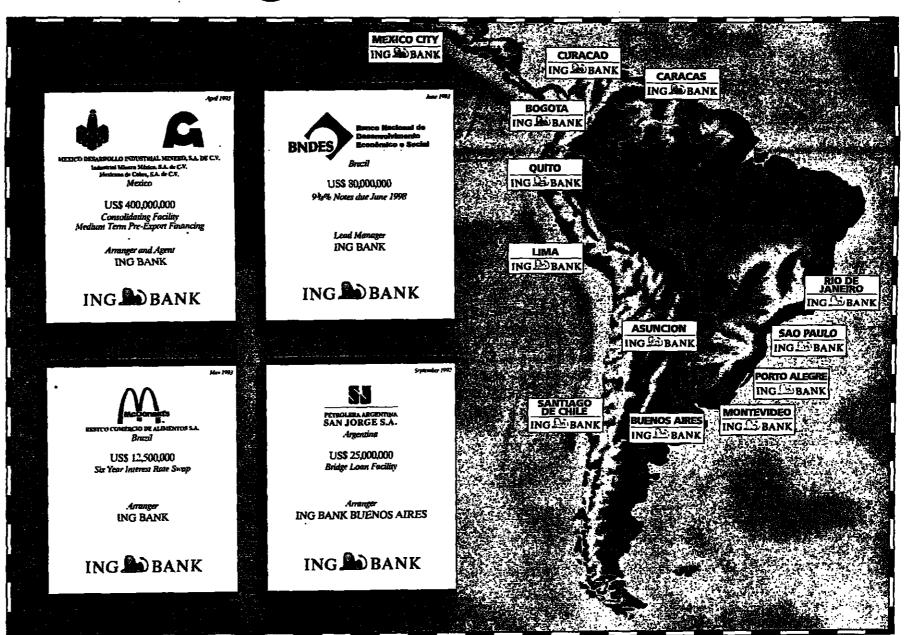
For example, Botswana is as big as France so you cannot make ceneralisations. Then we look at the political suitability because it may be favourable depending what side of the fence one is on."

While emerging funds have proved to be voguish vehicles - on the back of their often impressive returns - Dr Mobius is quick to stress these are long-term investments and not without risk.

There is a lot more interest in emerging market funds and for that reason we have to make sure we warn people of the dangers, and don't mislead them into thinking this is manna from heaven." he says.

Louise Lucas

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**EMERGING EQUITY MARKETS** 



Most countries are moving rapidly up the development curve

**Exciting investments with a rosy glow** 

ASIA

sia provided some of the world's most exciting investments US institutional inv in particular, became more aware of the economic prospects for the region, as markets in the developed world appeared less

East and south-east Asian countries, after years of rapid growth, do increasing amounts f business with each other. Their development is therefore more self-sustaining and less reliant on the health of the ndustrialised world - though they still depend very much on keeping their exports competitive. Most countries

are moving rapidly up the development curve, seeking to focus on higher technology and expertise and leaving labour-intensive, low-cost production to emerging countries such as China and

South-east Asian markets saw large inflows of foreign cash at the end of 1993 and a number have since seen price corrections. However, their economic outlook remain:

Hong Kong, too, saw a big nflux of investment from abroad in spite of the Sino-British row over its political development. nvestors are attracted to the Hong Kong market as a proxy for China, which is seen as the world's most promising coming decade but still offers only limited means of direct portfolio investment.

The exchanges in Shanghai and Shenzhen, however, are likely to see many more companies listed in the next

South Korea and Taiwan are d as attractive markets by foreign institutions. However, the governments

in Secul and Taipei severely

restrict the amount and means of investment from abroad. The Indian subcontinent has seen economic reform and

already boasting a large and

well-developed stock market which is increasingly catching attention abroad. Governments in New Delhi, Islamabad and Colombo still have to overcome chronic politica problems before they can boast the kind of economic growth rates seen further east. But there is considerable potential.

economic reforms may soon lead to the establishment of a stock market. Mongolia. mired in economic problems boasts a stock exchange which has been used to haste

#### HONG KONG and CHINA

## Shop window for red chips

Big-time investors are not normally renowned for toeing the same line as die-hard communist governments, but when it comes to Hong Kong both groups are united in their failure to recognise the place as a separate country distinct

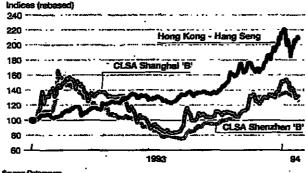
from China. To the Chinese leaders, Hong Kong is a victim of evil colonialism. To the investors who recognise it in so far as they pour money into it -Hong Kong is an Englishspeaking, sanitised shop front for the mainland, which is precisely where their money is

Mr Eugene Law, Hong Kong research director at Standard Chartered Securities, said: When we market Hong Kong equities to clients, we market Hong Kong just as part of the China concept. A lot of the new money coming into Hong Kong is coming in with China

The attractions of Houg Kong as a gateway to China embrace not only westerners who are more comfortable with the banking and legal framework operating in the English - but also to overseas Chinese, particularly in Taiwan where direct links with the mainland are still

prohibited. Corporate Hong Kong has been quick to cash in on this change in sentiment, just as the economic infrastructure has evolved to address new demands on its service industry. Of the 64 new companies that were listed in Hong Kong last year hardly any neglected to devote serious column inches in the prospectus to China plans.

Investors with a foothold in Hong Kong can participate in China's growth via equity, debt or venture capital. So far the share market is the most China and Hong Kons



vibrant, although there is a significant number of funds invested in unlisted China projects and many businesses are also taking this route, injecting funds into land and plants across the border.

Equity investors have a number of options ranging from the purest form of B shares (shares specially designated for foreigners which are listed on one or other of China's two stock markets) through to Hong Kong-listed companies which carry out the bulk of their activities across the border: the so-called red chips.

In between are H shares, former state-owned enterprises

ASIA



now listed on the Hong Kong tively, US\$1.7bn and US\$952m, while the total for H shares stock market; American Depositary Receipts of China

and Hong Kong-listed companies traded on Wall Street; convertible bonds based on Hong Kong shares and listed on Luxembourg or London stock exchanges; and Hong approaching US\$15bn, he said. Kong-listed China funds.

Six of an initial nine state enterprises earmarked for H shares are now listed in Hong Kong; a second batch is due to be announced by Beijing any

The popularity of China exposure is reflected in over subscription levels of stocks touting China links: the first H share. Tsingtao Brewery, was oversubscribed by 110 times and saw its share price rise 28.57 per cent on the offer price; China Travel Service

was 411 times oversubscribed. Mr Douglas Eu, an investment manager with Jardine Fleming Investment Management, says: "It has always en my view that Hong Kong is China. It will indisputably be China in three and a half years, and any investment stretches past that time frame. So what people are paying for today is China, and the market has already put a value on Hong Kong shares that is 100

per cent China based." For foreigners, there is a greater availability of China shares in Hong Kong than there is in the mainland itself. As of January 7, the market capitalisation of the B share markets in Shanghai and Shenzhen stood at, respec-

was US\$2.32bn. Adding in the wealth of pure China companies traded in Hong Kong -such as China Travel Service and Guangdong Investments gives an aggregate market capitalisation of something

Mr Robert Lloyd George chairman of Lloyd George Management, reckons the Hong Kong market - which now has a capitalisation of around HK\$2.97 trillion - will

Kong and Chinese plays by Foreigners will find that the time the there is a greater colony reverts to China in availability of China shares

in Hong Kong than there "If you take is in the mainland itself

the market as a whole, we reckon that now something investors find it difficult to go like 80 to 100 companies could be defined as China plays: mostly smaller manufacturing culties because of the shortage

and China shell companies. he said. The last category is a more recent phenomenon where China companies - many of which are PRC government-related - back into listed entities. Recent examples of these so-called backdoor listings include Shougang International and Shougang Grand (both belonging to Shougang Beijing); Continental Mariner and Beijing Development

CITIC Beijing) and the World Trade Centre (CEROIL). Part of the appeal of buying a Hong Kong-listed entity regardless of what its origins might be - stems from problems attached to more direct China investment. B shares are illiquid, in limited supply at the moment there are just 19 B shares in Shenzhen and 23 in Shanghai - and expen-

(Even when B shares are chosen they are broadly transacted through Hong Kong offices as it is not only investors who prefer the colony: brokerages say staff transbe split equally between Hong ferred to offices in Shanghai

often respond resigning on the spot.) Mr Law said: "When

comes investing into China, a lot of into the market itself. Even B

shares and H shares pose diffiof information.

Bread-and-butter disclosure is sketchy by international standards, and UK or US-based fund managers can find it tricky to make informed decisions on the material available. More often first-time investors will look to Hong Kong-based researchers to interpret the data, or simply stick their money in a China fund and leave the fund manager to do the worrying.

There are some 17 China funds managed by Hong Kong registered companies, with a total net asset value of around

Alexander Nicoli

There is also the comfort

factor. The Hong Kong stock

exchange, which has been on a

roadshow to woo overseas

investors, prides itself on its

internationally acceptable reg-

ulatory standards. Much of the

perceived risk and volatility is

ironed out and investors buy into a more sanitised China.

Mr Herbert Hui, head of the

Hong Kong stock exchange's

listing division, says share-

holder protection is a key pri-

ority. "The shareholder, be he

a fund manager in London or a

taxi driver in Hong Kong.

should be able to rely on the

same standards of protection,

Also important for interna-

tional institutional investors

is Hong Kong's more stable

currency, which is pegged to

the US dollar, Swings in Chi-

na's Yuan, as demonstrated

last year, can still wreak

havoc on a China operation's

receipts and outgoing, but

where the scrip is denomi-

nated in Hong Kong dollars

the face investment is not

But while Hong Kong has

carved itself a unique niche

role for now, brokers say it

has a limited shelf life. Shen-

zhen and Shanghai are now as

important stops on visiting

fund managers' Asia circuit as Kuala Lumpur and Bangkok.

Given a year or two. Mr Law

reckons Shanghai will becom

point as Hong Kong itself.

as important a stopping off

**Louise Lucas** 

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# LATIN AMERICA NORTH AMERICA EUROPE **BARINGS**

## Singapore

## Caught up in the bull run

A year ago Singapore brokers were bemoaning the unexciting nature of the local market. All that changed in 1993 as Singapore was caught up in the bull run

that swept through the Asian markets. The Singapore main index went up 59 per cent in 1993 and total market capitalisation increased by more than 150 per cent to S\$219bn (\$138bn).

Singapore is heavily influenced by the Kuala Lumpur market. The two were once joined but split in 1990. However, Singapore can still trade in Malaysian stocks through CLOB (Central Limit Order Book) International, an over-the-counter market for trading securities listed on foreign

It is estimated that up to 60 per cent of Singapore's daily trading volumes are in CLOB-listed Malaysian stocks. Out of the 30 most active stocks traded last year in Singapore 24 were Malaysian companies.

Singapore has the reputation of being an open and well regulated - some would say over-regulated - market. In spite of recent government moves to partially privatise a number of state companies and encourage share ownership among the public, the market is also still a narrow one.

Though 21 companies went public last year, raising a total of S\$6.85bn compared to 15 initial offerings in 1992 raising only \$\$514m - almost 60 per cent of total funds raised in 1993 were in connection with the October listing of Singapore Telecom (ST), the telecommunications and post utility.

Analysts say it is unlikely that any more large, state entities will come to the market before early 1995.

Foreign ownership: The Singapore government jealously guards what it considers to be key industries and places limits ranging from 15 to 49 per cent on foreign ownership of such companies.

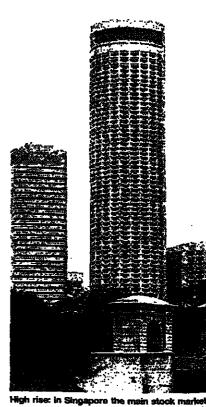
These include Singapore Airlines, Singapore Press Holdings and the four big local banks. There are separate quotations for foreign shares in these companies. Names of foreign owners must be declared when shares are registered. Individual foreign investors must declare their interest if they hold 5 per cent or more of any one

Foreign exchange/repatriation: There are no controls on such funds in or out of Singapore. Singapore deducts at source a 27 per cent withholding tax on dividend income earned within the country. There is no capital gains tax in Singapore.

Settlement procedures and other regula-tions: Singapore is moving towards a fully scripless trading system. Dealing costs are payable by both buyer and seller on a downward sliding rate starting at I per cent for the first \$250,000.

Trades on the Ready Market are due for settlement on the same day in the week following the date of transaction. The SES enforces a buy-in on the day following a failed settlement. The regular trading lot is 1,000 shares.

Kieran Cooke



index went up by 59 per cent last year

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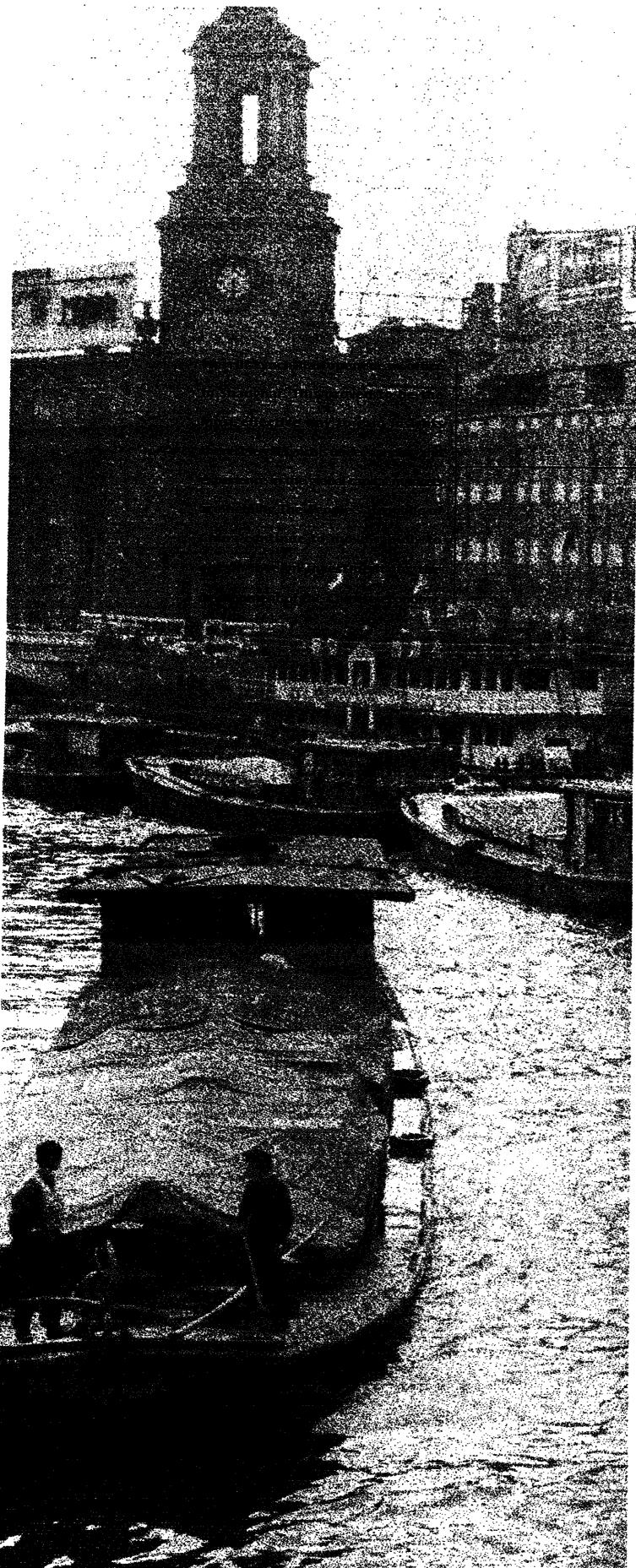
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FINANCIAL TIMES MONDAY FEBRUARY 7 1994



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# THE DIFFERENCE BETWEEN BEING INVOLVED AND BEING COMMITTED

Many investment firms are trying to become involved with one of the world's largest potential markets — China. But Merrill Lynch has been committed to China over several decades and this year we became the first American securities firm to open an office there, in Shanghai.

Asia has been the fastest-growing sector of the world economy, and, in many ways, the most complex. We believe, the best way to understand it, is to *live* there.

Since we have been in China, we have been responsible for several major transactions, including the first global equity offering for a Chinese issuer listed on the Hong Kong and New York stock exchanges, Shanghai Petrochemical Company Limited.

We managed a Eurodollar bond transaction for the People's Construction Bank of China, the first such transaction by a Chinese issuer. We also advised the Ministry of Finance on Moody's upgrade of China's sovereign rating.

And we lead-managed our first Chinese convertible, China Travel International Investment.

To be able to serve the growing needs of clients who are interested in China, Merrill Lynch now lives there. It's proof of our growing commitment to a country full of opportunities. We think that makes a difference.

The difference is Merrill Lynch.



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## Watchdog vigilant

among brokers. However, expectations of economic resurgence, along with political and economic

reforms, have produced sharp gains for the market. A government watchdog agency, the Securities and

Exchange Commission (SEC), oversees the conduct and development of the market, but it has weakes. While it is a quasi-judi-cial body, the without police

powers, so that cannot enforce implementation of some of its con-

instil discipline. It bas been involved in upgrading the level of professionalism; and these efforts have been capped by the recent unification of the two active stock exchanges into a Philippine Stock Exchange, though the two trading floors (PSE-Avala, in the Makati financial district, and PSE-Tektite, at the fast-developing Ortigas Center) were

There are 285 issues from 182 companies listed simultaneously on both exchanges, though only about 100-110 of these issues are traded daily.

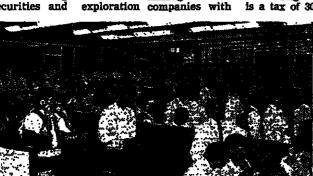
Foreign investors may buy only the Class B shares. Philippine nationals may acquire both A and B shares. Local companies usually allocate up to 40 per cent of their equity to foreign investors.

However, since most companies going public only offer up to 15-20 per cent of capital on the market, the amounts actually made available to foreigners are small. Thus, liquidity problems arise in many counters whenever there are huge inflows of foreign funds, as

happened in late-1993. The exchanges have two major sections: the big board and the small board. Big-board

The Philippine stock market is issues, also referred to as "blue". There is no capital gains tax, is still largely rumour-driven, chips", are from companies but a transaction tax of 0.25 despite the emergence of proand dividend payments to shareholders. These include the country's leading commercial, industrial and mining

> The small board is for speculative stocks, mostly newly established mining and oil



troversial rul- The SEC has tried to instil discipline on the Philippine stock market

small irregular production or none at all, and which therefore have no dividends to declare yet.

On each of the two exchanges, 90 broker members currently operate. - Eventually, all 180 will be members of the new entity.
Unification will not bring the

two exchanges' activities under one roof, but their computer systems will be linked, providing each other with realtime prices and allowing match-ups of bids and selling prices from either exchange.

Trading on the exchanges starts at 9.30am and ends at noon, with 15-minute extensions allowed but using only 12-noon closing prices. Current SEC rules prescribe a freeze on the trading of a particular issue when its price moves up by 50 per cent or down by 40 per cent during any single day. Trading on such issue resumes only after the SEC has ruled that such fluctuation there is

Sales are done in lots of five to 200,000 shares, depending on the price range of a particular stock. The lots become bigger as the price level goes down. Brokers charge commissions of usually 1.5 per cent of the

total cost of each transaction

tion cost is charged - which the government is seeking to increase to 0.5 per cent.

There is no tax on dividends received from Philippine companies by resident individuals or corporations. For non-resi dent foreign individuals, there

is a tax of 30 per cent, while that for foreign non-resident corporations is

Paperwork on transactions involving forhas become simplified in recent years. For an investor who maintains a custodian bank, the pro-

cess about four After confir-

mation of the sale, the investor may instruct the broker to register the shares in the custodian's nominee name and informs the custodian of the arrangement Payments fall due in four

days. The custodian bank is to be paid in foreign exchange, converts this amount into pesos and pays the broker that amount in local currency. The custodian bank issues a registration document (a requirement from the Philippine central bank) and gives two copies to the broker. One of these copies is sent to the transfer

After competion of the proce dure, the certificates are delivered by the transfer agent to the broker, who delivers the same to the custodian bank. For investors who do not maintain custodian banks, all transactions are centralised with the broker, who coordinates with a local bank in fixing the local currency equivalent of the foreign exchange requirements on the deals. The shares certificates may be kept by the broker for the investor, or they may be delivered elsewhere upon instructions of the inves-

Jose Galang to do so quickly. The first

## ■ THAILAND

## Manipulators targeted

Ekamol Kiriwat, head of Thailand's Securities and Exchange Commission (SEC), was only half joking when he explained recently how Thai stock manipulators had developed their use of bogus nominees to influence share "They used to use their drivers." he said. "Now they use their golf

The rapid expansion of the 19-yearold Stock Exchange of Thailand (SET) more than 360 companies and mutual funds are now quoted and volume on a busy day exceeds \$1bn - has been accompanied by a fair share of volatil-

ity and insider trading.

The Thai market, however, remains popular with foreign investors. Active and wealthy local speculators ensure that most stocks are liquid, the disclosure of financial information by Thai companies has improved, and foreign currency transfers in and out of Thailand have been simplified.

Recognising the need for greater regulation, the Thai authorities established the SEC in 1992.

Under Mr Ekamol, the SEC has taken the pragmatic view that it cannot hope to abolish all insider trading overnight

■he Secul bourse reflects

the nature of the South Korean economy: protec-

tionist, and subject to intrusive

Only since January 1992 has

the stock market been open to direct foreign investment. For-

eigners are limited to buying

10 per cent of a company's

shares, and must go through a

cumbersome identification pro-

This has proved frustrating

for foreign investors who want

to take advantage of the coun-

try's buoyant economy, which

s expected to grow by at least

The foreign shareholding

ceilings for Korea's leading blue-chip companies were filled

long ago, forcing tardy inves-

tors to pay premiums of

between 25 to 100 per cent for

attractive Korean stock on the

over-the-counter market. Over-

seas funds specialising in Kor-

ean equity, which are not sub-

ject to the shareholding limits,

have also seen their premiums

The government has promised to raise the foreign share-

holding ceiling by an unspecif-

ied amount in two stages by

1997. But it appears reluctant

rise sharply.

6 per cent this year.

cess before being registered.

government meddling.

and should concentrate on eliminating deliberate, large-scale conspiracies to create false markets in particular shares. The SEC has fingered three groups of alleged share manipulators since it was founded, and although noone has yet been convicted (such convictions are hard to achieve even in developed markets) the SEC's vigilance has embarrassed the accused and helped to cool the speculative fever in Bangkok's trading rooms.

Foreign investors have learned to cope with share-ramping; when the word is out in Bangkok that such and such a stock will rise, they are happy to buy shares which they themselves believe to be ridiculously overvalued on fundamentals (and then sell the stock quickly).

Of more concern to foreign investors is the future of Thailand's foreign ownership limits. Foreign ownership is restricted under a variety of laws, usually to less than 50 per cent but to 25 per cent in the case of banks.

Such restrictions create "foreign premiums" when certain stocks - Bangkok Bank for example - reach their foreign ownership limits; in other

Roaring ahead: the Thai market remains

rises above the price of the "local"

share in the same company.

As in other countries with foreign limits, the possibility that limits might soon be eased in line with Thailand's financial liberalisation policy has caused volatility in premiums.

The problem is complicated by the fact that many foreigners do own "local" shares through nominees. This is a grey area, but it is supposed to be illegal to pass on dividends or rights to someone not registered as the beneficial owner of the shares. At least one custodian bank continues to pass on such dividends via nominees to foreign holders, but others have decided not to, although they are pre-pared to hold the stock itself. Most US institutional investors shun "local" shares in any case, because their internal rules prevent them buying stock

without voting rights. The dangers were highlighted recently when some foreign holders of shares in National Finance and Securities were denied access to a rights issue by their custodian and saw the value of their investment in the company halved overnight.

Foreign investors are thus faced with a dilemma: if they buy "foreign' shares, they risk losing money if the premium falls; if they buy "local" shares, they risk losing dividends and rights. Only the 80 per cent rise in the value of Thai shares since June last year makes these dangers bearable.

Thailand is considering a system of so-called Mexican trusts, which would allow foreigners to buy "local" shares, without voting rights, through the trusts. However, the lack of voting rights would still be unacceptable to US institutions, and the establishment of the trusts might still cause a drop in foreign premiums as non-US investors moved from the foreign board to the

Victor Mallet

## SOUTH KOREA

## Protectionist policy

second half of this year at the earliest, and may be only a

slight rise to 15 per cent. The government justifies its caution by arguing that a sudden and rapid inflow of foreign capital would destabilise the economy, increasing the money supply and boosting inflation, while threatening to cause wide swings in share

Foreign brokers complain that simple xenophobia is the real reason for keeping foreign investment at bay.

Ironically, foreign investment in the past two years has probably stabilised the stock market, which previously had been driven by short-term speculation, with domestic investors paying little attention to fundamentals.

Foreigners have tended to be long-term investors, and, by example, have encouraged Koreans to do the same. But analysis of fundamentals is dif275 -

Philippines, Talwan, Singapore and S Korea

ficult because accounting and corporate disclosure rules need to be improved. Recent government efforts to

curb anonymous stock accounts have also contributed to a less volatile market, having reduced apportunities for the so-called "big hands" - the main investors that dominate the market - to manipulate

share prices. But this has not discouraged the government from trying to play its part in manipulating the market for political rea-

The crash of the bourse in 1989 forced the government to intervene as small investors complained about losses. The government created a

stock market stabilisation fund, to buy shares and boost prices. Financial institutions. which operate under tight state supervision, were also ordered to become net buyers. "Korea would like to have the world's first no-fault stock market," said one western banker.

Those efforts have paid off. the share index having almost doubled in the last 18 months. But the government slammed on the brakes in mid-January. as small investors complained that they were losing out to big institutional investors in the

Individual investors, for example, claimed they had been handicapped by a requirement that they deposit 40 per cent of their buy order before shares are purchased; while institutional investors have not been forced to make an immediate payment guarantee. The government promptly ordered institutional investors to made a 20 per cent deposit.

Foreign institutional investors will be subject to the new deposit requirement, which could further complicate their purchase of shares.

January 20, 1994

John Burton

## **GENESIS EMERGING** MARKETS FUND LIMITED

INTERIM RESULTS (unaudited)		
for six months to 31st December 1993		
	1993	1992
	US\$	USS
Total net assets	320,268,765	102,867,874
Net asset value per		
Participating Share	31.62	19.05
Earnings per Participating Share	(0.12)	0.04
Note: The Fund does not pay an interim div	idend	

## A SUBSTANTIAL ADVANCE

A combination of strongly performing stocks and the proceeds of two share issues in the course of 1993 have substantially expanded the asset base of the Fund, Since inception, net asset value per Participating Share has risen 216.2% compared to an increase of 17.0% for the Morgan Stanley Capital International World Index.

## **EXTENSIVE DIVERSIFICATION**

Controls the risks. The Fund has always followed a policy of being widely diversified within emerging markets, and now holds approximately 130 securities in 30 countries. In the last six months investments have been added in the Czech Republic, Ecuador and Zimbabwe.

## STILL MANY OPPORTUNITIES

Rising demand for emerging markets securities is being met in part by rising supply from primary and secondary issues and the opening of new markets. Valuations are also being pushed higher, suggested a growing need for selectivity. As political and structural change continues, the investment universe is steadily widening, creating further opportunities and the conditions for well managed companies to develop and prosper.

## **MANAGER**

The Fund is managed and advised by companies within the Genesis group, an independent company specialising in emerging market investment management.

behalf of Genesis Emerging Markets Fund Limited by Genesis Investment Management Limited, a mem



21 Knightsbridge, London SW1X 7LY Telephone 071-235 5040 Facsimile 071-235 8065

Asahi Breweries, Ltd.

ITOCHU Corporation

jointly acquired a 75% equity interest in

**CSI Brewery Limited** 

from

## China Strategic Investment Limited

CSI Brewery Limited owns majority interests in Hangzhou Zhongce Beer Co., Ltd.

Quanzhou CSI Beer Co., Ltd. in The People's Republic of China

The undersigned acted as financial advisor to Asahi Breweries, Ltd. and ITOCHU Corporation in this transaction.

Lehman Brothers

#### MALAYSIA

## Volumes skyrocket

In terms of market capitalisation, Kuala Lumpur is now the largest market by far in south-east Asia. As the index of the KL market raced upwards in 1993, finishing the year nearly 100 per cent up on January, totai market capitalisation increased more than 150 per cent to nearly M\$500bn

The top 10 companies on the KL exchange account for about 45 per cent of total market capitalisation: the top two, Tenaga Nasional, the partially priva-tised electricity utility, and Telekom, the telecommunications company, account for 17 per cent of the market.

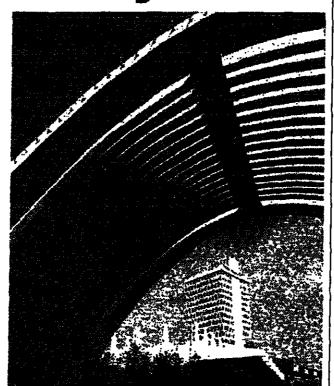
Kuala Lumpur has become known as one of the world's more exciting – and volatile – markets. In common with many Asian markets, large amounts of foreign funds - mainly from the US - flooded into Malaysia in early 1993. Retail investors within the country followed the foreign lead and now account for about 70 per cent of trading

As a result of the increased liquidity in the market trading volumes have skyrocketed; in January 1993 Kuala Lumpur's average daily turnover was M\$200m. In the first week of 1994 average daily turnover was around the M\$4bn mark. Such growth in market activ-

ity has created regulatory and logistical problems. KL is moving towards a scripless trading system. At times the present mixed system has been unable to cope. There have been several cases of share scrip going missing. There have been allegations of syndicates rigging share prices, particularly on the second board, the focus of much of the retail trading.

As in many Asian countries, politics and business in Malaysia are closely related. Stock assessments often focus on a particular company's political connections rather than on its balance sheet.

In March 1993, a Securities Commission was appointed to take action against market abuses. "The Securities Commission wants people to make money," said Mr Mohamad Munir, its chairman. "However, they should not make



Kuala Lumpur: one of the world's more exciting markets

Some market abusers have been brought to court. The authorities have also insisted on more transparency in share transactions and better disclosure - often a problem within tightly run, mostly Chinese, family companies.

Meanwhile, brokers have been told to improve their back-office operations to deal with sudden surges in volume. Foreign ownership: Foreign-

ers have to check on the shareholding limitations of particular companies. A limit of 30 per cent on foreign ownership applies to many of the older listings. But on newer listings deemed to be strategic companies by the government - such as Tenaga and Telekom - the limit for foreign ownership is 25 per cent. However, on some companies, particularly those listed on the second board, there is no ceiling on foreign ownership. Share acquisitions of more than M35m or of 15 per cent of a company have to be first approved by the government's foreign investment

Foreign exchange/repatria-tion: While Malaysia operates foreign exchange controls these are fairly liberal. Profits, dividends, capital, royalties, fees and commissions can be freely transferred abroad in any currency. The Central Bank requires forms to be filled in for payments above M\$10,000: this is principally designed to monitor monetary flows in and out of the coun-

Foreign investors do not need special permission to invest in Malaysian shares. There is a 34 per cent tax on income from dividends. A 20 per cent withholding tax is imposed on foreigners whose countries do not have double taxation agreements with Mal-Settlement procedures and

other regulations: Settlement

has to be completed within

seven days of the transaction on normal or "ready" deals. The regular trading lot is 1,000

Kieran Cooke

ndonesia's stock market has steadily gained equilibrium. after problems arising from overheated share prices caused foreign investors to flee, in many cases with heavy losses,

Though it rose steadily throughout 1993 - ending the year 115 per cent up in local currency terms - memories of that shake-out, coupled with low liquidity, protected the stock market from some of the excesses of the flood of foreign money into south-east Asia in the later months of the year.

Many brokers and fund man-agers believe this means that Indonesian shares remain attractive. Mr Mike Balfour, overseas investment director of Edinburgh Fund Managers, which runs the EFM Java Trust, says: "Of all the stock markets in Asia, Indonesia's is the most attractive, because it has not had such a speculative run-up as other markets

Liquidity is low, because many companies remain close-ly-held by family owners, with only a small portion of their equity really available to be traded. According to Baring Securities, average daily trad-ing volume is only \$33m, com-pared with market capitalisation of \$39bn. However, both when they were \$13m and \$19bn respectively. The number of new listings

nalysing Taiwan's mercurial

stock market has never been

easy, but it is simpler than divin-

ing the mood of the country's central

bankers. Citing concerns over an app-

reciating currency and impending

chaos in the financial markets, the pow-

erful bank moved to quash a year-end stock rally by mopping up liquidity and cutting off foreign investment, writes a

Until a few months ago, none but the

strictest of asset managers went to the trouble of investing in Taiwan's histori-

cally overvalued stock market. But

when neighbouring markets became

dangerously top-heavy, fund managers

flocked to invest in Taiwan, which after

several sluggish years looked compara-

Most of them will be disappointed.

While other Asian countries have cho-

sen to capitalise on the deluge of for-

eign funds pouring into the region,

Talwan's conservative Bank of China appears determined to keep the local

stock market all but hermetically

At about 2 per cent of total market

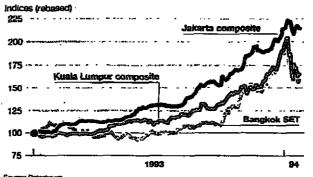
capitalisation of \$183bn as of January

14, foreign investment remains a force

of inspiration more than substance in

orrespondent in Taipei.

tively cheap.



#### Indonesia

## Learning from misfortune

picked up last year, after a Iull. Barito Pacific Timber immediately became the largest company on the Jakarta Stock Exchange, and saw its shares move to a large premium as soon as they were issued in October.

Foreigners are limited to pany's listed stocks. This means that investors must monitor foreign holdings closely. It also means that, as in some other Asian markets, the price for foreigners can differ from the local price quoted on the Jakarta exchange. Shares in demand among foreigners may be at a substantial premium.

In other respects, however, there are few restraints on foreign investors, and regulation has become far more effective since the debacle of 1991.

Jakarta: the market has recovered from its whirtigin days

Analysts believe that the economic outlook underpins a healthy outlook for the stock market. The economy is expected to grow at around 7 per cent in 1994, slightly up on 1993, with inflation declining to around 7 per cent from 10 per cent in 1993. Interest rates are expected to fall.

Growth in exports and in corporate earnings are fore-cast to be strong, and aid

rupiah is expected to continue to depreciate by about 5 per cent a year.

Though there is uncertainty about the longer-term political future. President Suharto, who has managed the country's economic development for 26 years, remains firmly in control at the age of 72,

Alexander Nicoll

#### ■ TAIWAN

## Foreigners risk disappointment

Taiwan's bourse. "In the context of Asian markets, Taiwan is successfully becoming a non-market", says Mr Mark Mobius, president of Templeton Emerging Markets Fund. "Taiwan has got to join the world. That's the bottom line".

Long-standing promises to liberalise financial markets appear designed more to enhance Taiwan's bid to join the Gen-

eral Agreement on

Tariffs and Trade than to attract foreign investors. Unlike South Korea, Taiwan has yet to set a timetable for its reforms, which for the most part have been painfully slow and fitful.

The central bank has set an overall ceiling of \$5bn on foreign investments in the local bourse. Each would-be foreign institutional investor (foreign individuals are not allowed to buy local shares) must apply to the central bank for an investment quota of no more

than \$200m. Foreign investors have been If approved, virtually frozen out of the market funds may be remitwhich promises some of the best ted, usually in growth prospects in the region small tranches, into

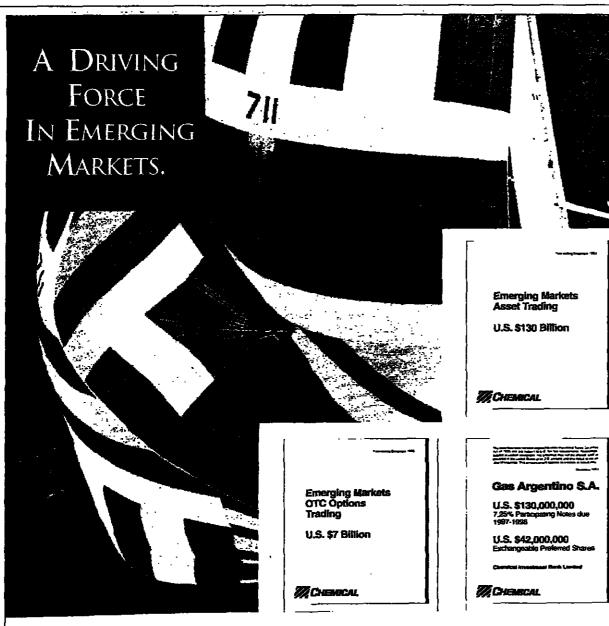
the country at the discretion of the central bank. The entire process can take several months. Investors must wait at least three months before profits may be repatriated again, at the central bank's discretion.

As of mid-January, foreign institutions had brought a net amount of roughly \$3bn into the country since the equity market was first opened to outside investment in early 1990. Approved quotas worth \$1.3bn awaited the central bank's green light to be remitted into the country. Applications pending at the central bank totalled \$1.5bn.

The total now exceeds the cap on foreign investment. But fearful that the runaway bourse, stoked by underground financing, would career out of control and destabilise the financial system, authorities recently ruled out raising the ceiling. Foreign investors have thus been virtually frozen out of the market which promises some of the best growth prospects in the region.

This situation may eventually change, but the process will likely be slow, punctuated by back-tracking and muddied conflicting signals. Ultimately, Taiwan may open up to foreign invest-ment only if it is forced to do so as a condition to GATT entry, or when it decides that it needs foreign capital to upgrade its industrial base and develop infrastructure.

For the time being, planners feel they have the luxury of turning foreigners

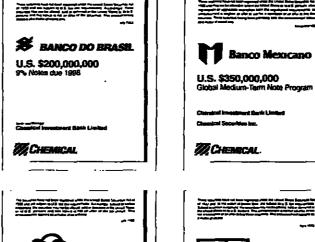


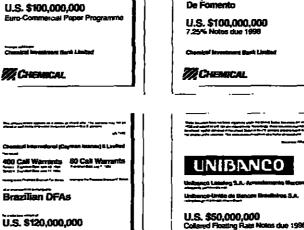
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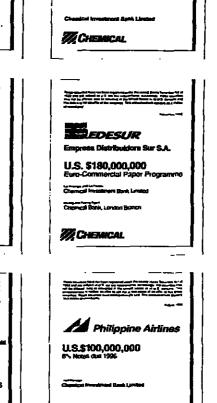


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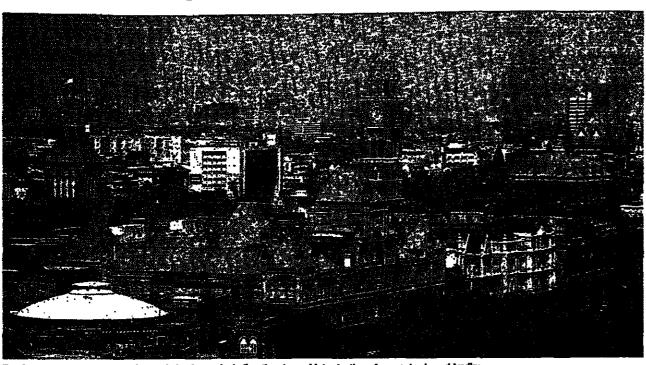
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■ INDIA, PAKISTAN and SRI LANKA

Pakistan and Sri Lanka have all fallen under the spell of the foreign buyer in the past year. International fund managers, flush with money for emerging markets, have put money into all three countries, pushing equities to record levels in Karachi and Colombo and close to record levels in Bombay. The Karachi Stock Exchange's index rose by 74 per cent last year, the Colombo Stock Exchange index of leading stocks by 73 per cent and the Bombay Stock

tock markets in India

shares by 29 per cent. Each country has its attractions for foreign investors. India is in the throes of its biggest economic reforms since independence; it has weathered many political shocks, includ-ing the assassinations of two prime ministers and last year's religious riots; its markets are potentially the largest in the world after China. Moreover, foreign portfolio investment has been permitted only since late 1992 - so international fund managers must build their holdings virtually from

Exchange's index of 30 top

A single foreign investor may not hold more than 5 per cent of any Indian stock. Foreign investors as a whole are limited to a combined 24 per cent. Foreign investors enjoy special concessionary tax rates - tax on short-term capital gains is levied at 30 per cent on

## Foreign buyers cast a spell

foreigners (51.75-57.75 per cent for Indian investors). Gains on stocks held for more than a year are taxed at just 10 per cent for foreign investors (46 per cent for most Indians.). The taxes are payable prior to repatriation of profits, which can then be freely converted into foreign exchange. India offers investors a large

market with some 7,000 listed companies, quoted on 22 stock exchanges of which the biggest is the Bombay Stock Exchange, accounting for about two-thirds of total turnover. The BSE's total capitalisation exceeds US\$100bn. However, only about 2,000 shares are actively traded and only about 200 of these are traded in volumes large enough to attract foreign investors.

The Bombay Stock Exchange is run largely by its member brokers, who have been repeatedly criticised for alleged insider trading, mis-pricing investors' transactions for their own benefit and ignoring accounting rules. Most recently, the parliamentary report into the 1992 Bombay securities market scandal dealt extensively with the BSE's alleged regulatory shortcomings. The Securities and Exchange Board, the markets watchdog established in 1992, has recently forced the BSE to raise its standards of service for investors. At the time of writing, it had ordered brokers to suspend an untransparent informal forward market, curb abuses.

Internationallyminded brokers pressing the BSE for and its markets are reforms, including the potentially the largest in planned introduction of com-

trading, which should eventually speed transactions and settlements, reducing the scope for cheating. Today, settlement periods run to one week for the most actively-traded stocks and two weeks for others. The exchange has been hit by sev-eral brokers' strikes in the recent past, which cause delays and undermine confi-

puter-based

Investment by foreigners is limited to institutions which have secured prior approval caused by power struggles in from SEBI. Non-resident the ruling elite. Ms Benazir Indians, treated as a special

category under many Indian authorisation. About 130 institutions have secured SEBI approval, but only around 15 of these are investing actively. The others are in the process of preparing and launching funds. Bombay has a long traknown as badla, in an effort to dition of western-style commercial ser-

vices, such as

India is in the throes of book-keeping and legal big economic reforms advice. Nevertheless, services geared to the world after China the needs of foreign portfo-

> are still in their infancy. There is, for example, a grave shortage of custodial services. Pakistan has been open to large-scale foreign portfolio investment since the early 1990s and foreigners now own an estimated 5-7 per cent of Pakistani equities. Pakistan has undertaken considerably more radical pro-market reforms than India, but its attraction for foreign investors is clouded by the disruption

Bhutto's recent return to the

prime ministership has prompted a sharp rally in equi-ties, though doubts remain about her ability to bring long-term political stability. The Karachi Stock Exchange

lists about 650 companies with a combined value of about US\$12bn. About one third of all companies are in textiles, Pakistan's biggest industry. Settlement takes place on Mon-days, with at least seven days break between trading and set-tlement, a period which runs to a maximum of 13 days. The cumbersome trading and settlement procedures give rise to lio investors complaints of brokers mis-pricing trades and of insider trad-ing. Foreign investors are free to buy up to 100 per cent of any stock. There is no tax on stock

> restrictions on the repatriation of profits. Sri Lanka has been carrying out market-oriented reforms since the end of socialist-inspired policies in the mid-1970s. Thanks to its relatively small size, it has become by far the most internationally-oriented economy in south Asia, with exports accounting for about one third of GDP. Foreigners

market capital gains and no

account for half the trading on the Colombo Stock Exchange. Shares rose rapidly last year in spite of the assassinations of an opposition leader and of for-mer president Mr Ranasinghe Premadasa and an escalation in the civil war with Tamil separatists in the north, Investors are impressed that none of these events seemed to disturb the country's political stability.

There are no limits on foreign shareholdings in Sri Lankan companies, with the excep-tion of banks and a few other companies regarded as strate gically-important.

There is no capital gains tax on stock investment profits, but investors who make a business of buying and selling shares in Sri Lanka might be liable for income tax (if they are individuals) and corporate tax (if companies). There are no restrictions on repatriating

The Colombo Exchange is fully computerised and a model of efficiency in south Asia. Settlement takes place in five days for buyers and seven days for sellers. There are 201 listed companies with a total market value of just under US\$3bn.

Stefan Wagstyl in New Delhi with contributions from Farhan Bokhari in Karachi and Mervyn de Sîlva in Colombo

# Pakistan and India

Market ation (\$m)* 31,815,75 95,490,45 39,319,18 42,836.67 670.85 10,844.32 89,945,39	Average daily volume (\$m) 42,22 178,96 14,19 308,36 4,71 11,51	No of shares traded (m) 454,04 984,020,75 n.a. 4,362,06 224,76 29,78
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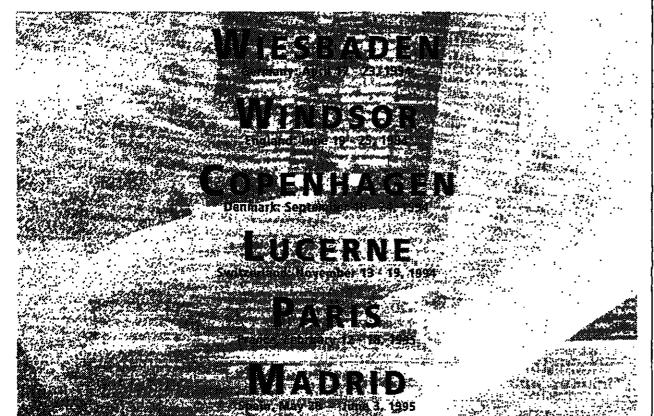
## SIX VENUES

TO MEASURE

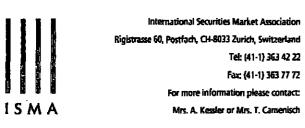
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The General Certification Programme (GCP) is a one-week examinable training course with an extensive pre-course home study requirement using computer based training (CBT). This CBT is designed to ensure that all participants commence the structured teaching programme with the same level of knowledge. The CBT covers the elements of bond arithmetic, bond futures and options, swap market pricing and

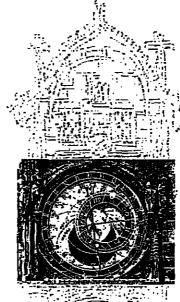


mechanics and equity concepts. The one-week seminar includes a two-day workshop on the application of the concepts learned from the CBT and in addition covers trading mechanisms, ethics and regulation, determination of interest rates and exchange rates, capital flows and the elements of international portfolio management. ISMA General Certificates are awarded to successful candidates.

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The markets are viewed as being less frothy than they were a couple of years ago, writes Stephen Fidler

# Great expectations reinforced

f 1993 was the year of Asia's emerging stock markets, many investment analysts believe the attention of international investors will swing more towards Latin America in 1994.

These expectations were reinforced in January, when many investors apparently took profits on their sizeable gains in Asia last year, to build up their exposure to Latin

Mr Michael Howell. investment strategist at Baring Securities in London, estimates that close to \$40bn in new funds swept into the emerging stock markets last year. Of this 60 per cent went to Asia

and 20 per cent to Latin

The Latin American share of the total fell from about 60 per cent in 1992 and 80 per cent in 1991. Mr Howell believes that international investors will allocate a higher percentage in 1994 to Latin America, which - along with rising commodity prices should support the region's

What happened in 1993 was that US institutional investors whose interest in the emerging markets had been almost exclusively concentrated on Latin America woke up to the Asian markets and rapidly increased

their exposure. In 1994, some strategists are expecting UK institutional investors to wake up to Latin

Susanne Carrington, manager of Latin American funds at Flemings Investment Management, says that the passage of the North American Free Trade Agreement in November last year triggered an important change in UK investor attitudes "Nafta has been incredibly important for focusing people's attention on the whole region," she said. Furthermore, the

continuation and deepening

of economic reform have

impressed investors, and markets are viewed now as being less frothy than they were a couple of years ago. Growth in the region should average 3 per cent this year (3.4 per cent excluding Brazil), according to the latest forecasts from the London-based Consensus Economics, compared with

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3.5 per cent last year. Still, investors have their problems across the region. Front-running – where brokers fulfil their own orders before those of clients and insider dealing – is common. "It's a real problem," said one equity analyst, who also said

there was a perception that the Mexican market had improved in this respect over Many companies in the

region are run by families who remain unwilling to cede control to outside investors. This means some companies are positively unhelpful about providing information. This is changing in Mexico, where disclosure is improving all the time, but in many other

markets remains an important The Venezuelan market gets the wooden spoon for being the most difficult market in which to deal: settlement and

custody are usually problems.

Of Venezuela, Ms Carrington of Flemings says: "There's only one stock that I'll buy in the local market."
Such difficulties - and other

factors, such as Chile's restrictions on sale of stock and a 35 per cent withholding tax – drive many investors into the New York market for ADRs.

Nonetheless, some investors think these ADRs show a strong correlation with the New York market and are therefore not completely satisfactory for the purpose

The biggest question about Latin American stock markets is: how long can the current

inflows continue? More specifically: what will happen when US interest rates the low levels of which have had a big impact in encouraging the flows of funds to emerging markets - take

a decisive turn upwards?
Many strategists think the flow of funds – assuming continued economic and political stability in the region's key markets - will continue, though perhaps at a lower level, while investors build up their holdings to desired levels. There has, say some analysts, been a step-change in institutional investor attitudes to the region's stock markets which

should sustain flows. Mr Roger Palmer, director of emerging markets at Kleinwort Benson Securities in London, says the money flowing into mutual funds in the US - currently important - would not slow the moment that US interest rates turned upwards. Furthermore, even if interest rates turned high enough to tempt bolders of mutual funds back into bank

deposits, certificates of

deposits and the like, the

investors should help to

sustain a continued flow of

growing interest of pension funds and other institutional

BRAZIL

## Stock market soars to dizzy heights

When a stock market doubles in a year in US dollar terms, then rises a further 40 per cent in the first few weeks of January, warning bells usually get drowned out by the alarms.

But in Brazil, where just such a dizzying rise has occurred, things often happen differently and there is still no consensus on whether the market has been overbought. "Judging by historic Brazilian standards stocks are now expensive. But compared to foreign markets, where most of the new money is coming from, it's still cheap," one local broker claimed.

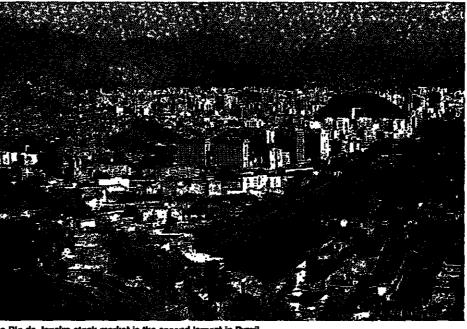
Of Brazil's nine stock markets, the Sao Paulo exchange accounts for about 65-70 per cent of trading and is the most modern. Rio de Janeiro accounts for most of the remaining volume. Sao Paulo's main Boyespa index, which tracks the market's 54 largest companies by capitalisation, has gained about 180 per cent in dollar terms in the past 12 months. But, as an indication of the market's volatility, the index has only recently IFC indices (rebased

returned to its 1986 level and there have been months in between when it has moved 40 per cent either way.

What has driven the latest rally has been an expectation that the government's economic "shock" plan will bring inflation sharply down from last year's annualised rate of 2,500 per cent. Foreign money has been flooding into Brazil, partly in anticipation of the

plan and partly reflecting the worldwide trend towards emerging markets. Finally, there is evidence the private sector is at last becoming more competitive and less reliant on

an interventionist state. Foreign holdings more than doubled last year, according to the Sao Paulo exchange, from 8 per cent to 19 per cent of the market's value. The inflow has continued with central bank



The Rio de Janeiro stock market is the second largest in Brazil

figures suggesting about \$260m of foreign investment flowed into exchanges in the first two weeks of January alone, a record start to the year.

These investors face a probiem, however. There are comparatively few large and liquid Brazilian companies quoted. Meanwhile, a poor but improving level of corporate disclosure among smaller second line companies means the race for stock has made the well outcry or through one of the known shares very expensive. two exchange's real time The government-controlled screen systems. All trades are oil company Petrobras, for example, which is Brazil's largest company in terms of turnover, is a key holding in any portfolio. But its shares added 40 per cent in just five days'

trading at the start of January,

before falling back slightly. Orders in Sao Paulo and Rio

can be executed through open

monitored by the exchanges, which have a reasonable supervisory reputation among foreign investors. Physical settlement is due on the first working day after the trade and financial settlement

is made on the second working day. Sao Paulo's clearing house, known as Calispa, also



Petrobrás building: a key holding in any Brazilian portfollo

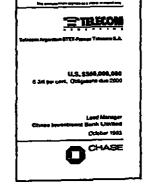
guarantees settlement through its Operations Settlement Fund. Rio has the same regulations, although its Custody and Settlement Chamber is independent and profit-making. Commission fees due to brokerages vary according to transaction size, while there is a fixed 0.05 per cent transaction fee levied on every trade. Most foreign portfolio invest-

ment, is made under Annex 4

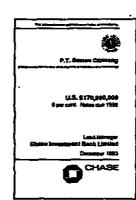
of the March 1987 investment resolution 1289. This allows direct foreign investment as long as funds are not used to acquire control of local companies and a Brazilian administrator is appointed. Foreigners are not subject to capital gains or corporate income tax. Withholding tax on dividends is 15

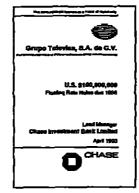
**Angus Foster** 

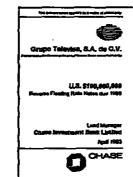
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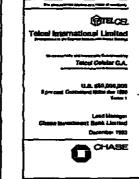


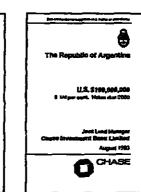
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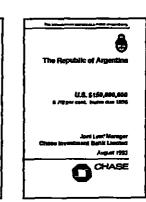




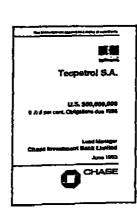


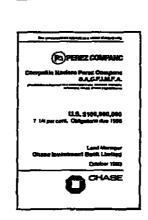


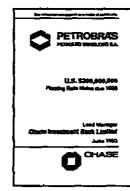




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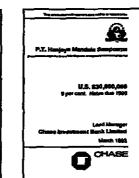


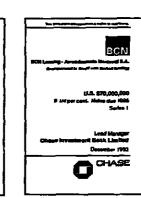


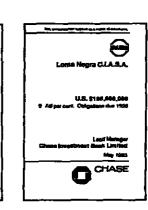












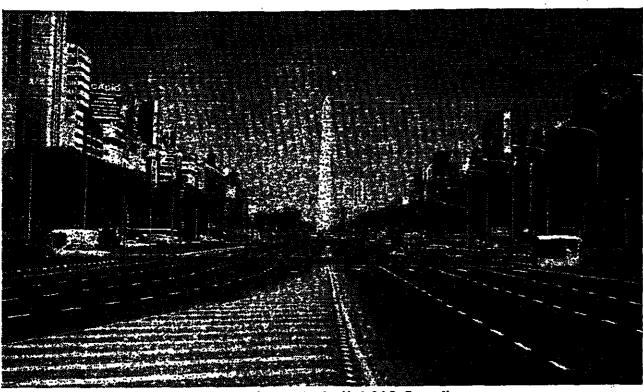
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ARGENTINA

## Lenient but lopsided

Argentina now has one of the tion has doubled in less than a world's most open and leastregulated financial markets. This, plus a fast-growing economy and the pegging of the peso at par to the dollar, has drawn flight capital back to Argentina and attracted genuinely foreign money into the equity, debt and banking systems.

The government has removed nearly all investment barriers, to encourage development of the capital markets and finance economic growth. The Argentine economy has grown by over a quarter since reform began in earnest in 1991, and is expected to expand at 5-6 per cent a year for the next six years.

The Buenos Aires Stock Exchange's market capitalisa-

year to over \$33bn, the result both of rising share prices and flotation of big privatised utilities. Most analysts expect prices to continue rising, though perhaps not at the same rate as last year's 36.5 per cent rise in the Merval market index. They forecast above-average growth for sec-

tors like construction, food, energy, cars and banking. Entering, trading and leaving the market is straightforward. Argentina has no exchange controls. Investors need not register with the government. Brokers' commissions are not fixed, and vary between 0.5 and 1 per cent, plus a 0.12 per cent stock exchange levy. Capital gains

and dividends are not taxed.

There is no stamp duty. Companies are not subject to foreign ownership limits. No sectors are closed to foreigners. Settlement and custody is handled by the exchange's computerised Caja de Valores

settlement system. Users say it is reliable and cheap. Although most investors obviously like light regulation, there is concern that the market's existing insider trading. disclosure and reporting rules are poorly enforced. The Comision Nacional de Valores, the

points to substantially increased fines for offences and more aggressive policing. The market may have grown strongly, but it is still heavily

lopsided: five stocks account

capital markets watchdog.

rejects the complaints and

for three-quarters of market capitalisation. There are no marketmakers, so liquidity in all but the largest companies is limited. The bulk of trading in the largest stocks, such as the semi-privatised oil company YPF or the two privatised tele phone operators, has moved to New York, where they are listed in ADR form.

Although a dozen companies

have listed since the market took off three years ago, just as many have delisted. Most of the departing companies were small and illiquid, with small floats. The listing of big priva-tisation stocks and a few private industrial companies. such as the carmaker Sevel (licensee of Peugeot and Fiat) and fast-growing Pepsi bottler Baesa, has made the market increasingly representative of

the economy. Most companies are majority-owned by families, and still prefer raising debt to selling equity. Hyperinflation virtually eliminated debt, leaving companies room to borrow. This may change as gearing between listing, merging or selling to larger competitors.

Brazil -11.3%

The lure of equity may increase with the launch in July of private pension funds. At the moment, institutional investors are conspicuous by their absence. Foreign investment funds and institutional investors are increasingly important, Deregulation makes it hard to measure the foreign presence, but foreigners probably account for 20-30 per cent

of the market float. Political risk is considered reaches international levels, small. President Carlos forcing owners to choose Menem's decisive handling of rioting in December calmed investors' nerves. Devaluation

before next year's presidential elections is ruled out by most analysts. Mr Menem - who wants to lift the constitution's ban on re-election and stand for a second term - appears too committed to reform to backtrack.

Economy minister Domingo Cavallo, the architect of Argentina's reforms, is entrenched in power. However, commitment to reform still does not extend much beyond the economy ministry or the Casa Rosada presidential palace.

John Barham





Tuckey 7.0% Argentina 6.0% Talwan 6.0% 8% H Kong 5.5% 4%

■ CHILE

## New sparkle to market image

The Chilean stock market has, already posted gains of more further 12 companies are for the moment at least, than 10 per cent. planning issues this year. shaken off its image as being "safe but dull" after a year end surge compensated for months of sluggish activity, producing real annual gains of 50 per cent on the IPSA selec-

More than 18 per cent of that rise came in December alone as traders reacted positively to firm economic indicators, smooth presidential elec-tions and the upgrading of Chile's risk rating by Standard & Poor's to triple B plus, the

highest in Latin America. That new-found confidence. also spurred by hopes of an early free trade agreement with the US, has been sustained in 1994. Daily volumes, at \$20m-\$30m, remain high by Santiago standards and by mid-January the IPSA had

Market capitalisation is now ng \$50bn, compared with Chile's gross domestic product of around \$40bn. Of this, \$1.55bn is held by foreigners through 17 registered funds, one way of by-passing foreign investment regulations which prohibit the repatriation of capital for one year. Investments through registered funds pay capital

gains tax of 10 per cent.

An increasingly popular way
of investing in Chilean stock is through the purchase of American Depositary Receipts on the New York exchange. **Eight Chilean companies**, all of which have overcome rigorous guidelines laid down by Chile's central bank, have issued ADRs. Chilean paper is heavily sought after, though a

electronic bolsa where transactions instantaneous, is regulated by

the securities and exchange The commission has the power to investigate unusual share price movements, which it can refer to court where necessary. Mr Michael

Harcombe, a Kleinwort

Benson representative in Santiago, says: "The way things operate here is fairly close to how a market would work in any European capital. only on a smaller scale." New capital markets reform.

which has been dragging its way through congress for the past year, should tighten up regulations still further. Among proposed reforms are measures to discourage the sometimes incestuous relationships between large companies and powerful

**David Pilling** 

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The Santiago exchange,

underplaned by private pension funds (AFPs) which

have accumulated around \$15bn since the early 1980s, is

one of the most solid and best

run in Latin America. Trading,

more than 30 per cent of

which takes place on an

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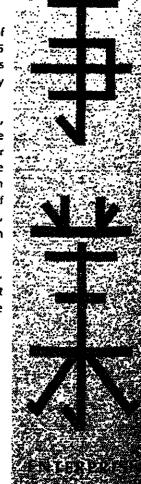
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#### VENEZUELA

## All eyes on new president after a roller-coaster year

In many respects, 1993 was another bad year for the Venezuelan equities market. After three years of strong growth, the economy of this South American oil exporter went into a recession in 1993, and inflation rose to 46 per cent.

The country continued to suffer political instability, including the removal of a president to face corruption charges, a series of terrorist bombs in Caracas, and recurring rumours of a coup d'etat. (There had been two frustrated

coups in 1992.) Added to this was the uncertainty associated with elections, held last December, to choose a new president and national and state legislatures. Moreover, Venezuelan equities had to compete with high real interest rates that could provide holders of savings accounts with a 30 per cent

As a result of The country continued to all this, the suffer political instability, Caracas Stock Exchange index bad fallen in real terms by 17.5

a president to face corruption charges, a series of terrorist bombs per cent at the in Caracas, and recurring (-71.5 per end of a rollerrumours of a coup d'etat coaster year. (Nominally, the index rose by 10.2 per

cent.) This was a far cry from 1990, when the Caracas exchange posted the world's highest gain in dollar terms. Trading activity in shares, as measured by the number of

operations, rose by 11.2 per cent to over 165,000 trades; but trading volume in dollar terms dropped by over 28 per cent, to \$1.85bn, according to figures released by the exchange.

The Venezuelan bolivar lost 25 per cent of its value last year against the dollar. Trading remained highly concentrated, with 10 issues out of 157 companies listed (up from 139 companies in 1992) accounting for 85 per cent of shares traded. These 10 issues are: La Electricidad de Caracas (the most active stock), Mantex Vencemos (Class D. Banco Union. Sudamtex (Class B). Mavesa, Siveusa, Sudamtex (Class A), Banco Occidental de Descuento and Venaseta (Class

did very well. "Investors who picked up blue chips on dips were treated to very large gains," wrote Mr Alex Dalmady, editor of InvestAnalysis Stock Guide.

"The market was very volatile during the year, reversing trends about a dozen times. High interest rates made sharp rallies, since the opportunity cost of holding a stock that

wasn't rising (or wasn't rising fast enough) became unbear-able. Trend-following traders, expecting powerful rallies, got burned time in and time out. The contrarians, who bought when nobody wanted stocks and who sold when everyone was in the market, raked in

profits." According to Mr Dalmady. the top five performers in 1993, with overall gains in dollar terms, were: Corimon, a diversified indus-

trial group (+107.6 per cent); Proagro, an agribusiness com-pany (+106 per cent); Venepal (Class B), a papermaker (+49 per cent); Vencemos Class I, a cement company (+43.6 per cent); Electricidad de Caracas, a util-

ity (+33.7 per cent). The five worst performers in 1993 of the 51 issues analysed by InvestAnalysis were: Tordisca

(~65.6 per cent); per cent); Grupo Zuliano including the removal of (~68.7 cent); Inverdica

> cent); and Torvence (-77.8 per cent) During 1993, the Caracas exchange attracted a significant number of foreign investors, who had been absent

from the Venezuelan equities

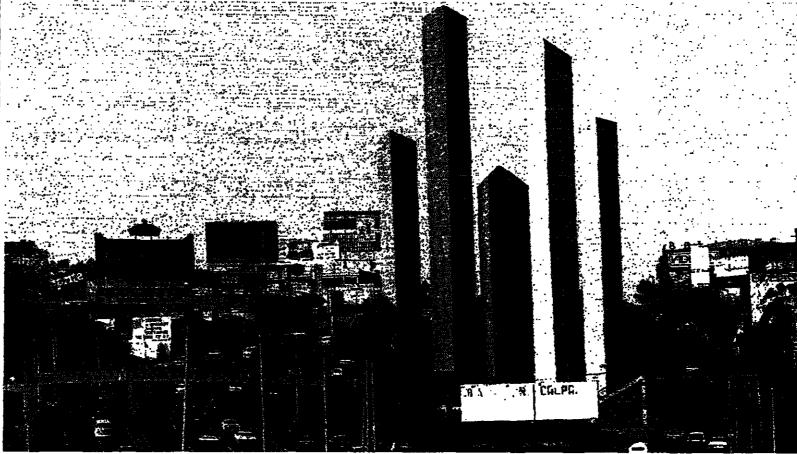
market since 1992. Moreover, the exchange improved the efficiency of its operations, increased automation, and was managed in a more professional manner than in previous years.

At present, the economic outlook for 1994 is poor. The economy continues to be in recession, and inflation is rising. The failure of a large commercial bank (Banco Latino) in mid-January has sent shock waves through Venezuela's financial system. Most Venezuelans, battered by inflation over the past few years, say they want to abolish market reforms initiated in 1989.

Investors are waiting to see how the new president, Mr Rafael Caldera, who has just started a five-year term, will confront these problems. A 78-year-old politician, who

reforms during his presidential campaign last year. But as inauguration days drew nearer, he and his advisers indicated that, while the country's free-market policies will be altered, they will not be scrapped.





MEXICO

## Edging closer to US standards

trading, and poor management

Cementos Mexicanos, the

cement company, for not warn-

ing investors it intended to use

money from an equity offering

Foreign investors criticised

of investor relations.

Mexico's financial convergence with the US is forcing its stock market to adopt US practices of accounting, disclosure and financial analysis. The result is the most sophisticated and liquid emerging market in Latin America, but one which can still spring surprises for ill-prepared investors.

The financial integration,

which is expected to intensify with implementation of the North American Free Trade Agreement, is having a profound impact on the way Mexi-can companies manage their businesses. Companies that used to be controlled by one or two families, and could afford to ignore outside shareholders, are now keeping in touch with domestic and international investors, and are highly sensitive to their criticisms.

However, the harmonisation far from complete, and the Mexican bolsa is much more volatile than that of a typically mature market. As was demonstrated at the time of the New Year uprising in the state of Chiapas, daily movements of 5 per cent are not uncommon.

For many companies, liaison with investors is already as served as president from 1969 close as that of the US. "There to 1974, Mr Caldera took a strong line against market the highly sophisticated Mexican companies quoted on the New York Stock Exchange and what is happening in the econ-omy as a whole where average incomes are only \$4,000 per capita," says Mr Timothy Heyman of Baring Securities in Mexico City.

The main pressure for Joseph Mann | change has come from Mexican

companies that have raised capital internationally, and have sought listings in the US. To attract foreign money, these companies have had to adopt US rules of disclosure, and to accept US focus on short-term earnings performance. American Depositary Receipts (ADRs) of practically every large Mexican company are now traded in New York, while a growing number of Mexican companies enjoy full listing on the New York Stock Exchange

- including Telmex, Vitro, Televisa, Dina, ICA, Radio Centro While some companies have managed the change fairly painlessly, others have found i difficult. Many barely conceal irritation at having to answer to a group of foreign analysis who often show little understanding of the cultural differ ences between the US and Mexico. Foreigners in turn are still critical about lack of timely information, insider to buy two Spanish cement investigating several cases of companies. Sanson and Valenciana. Cemex says at the time

of the offering it was not planning to buy the companies. Telmex, the largest quoted company in Mexico, is one of the few US-quoted companies without a professional firm of public relations, and occasionally its management's inexperi-ence has created difficulties with international investors. At a conference in New York last June, the company finance director caused the Telmex stock price to tumble after making what he thought were innocuous remarks about low

earnings prospects. Investors also complain that information about a company often reaches some participants before others. Mexico's stock market watchdog tightened rules on insider trading last year. It says that it is

participants using privileged information for gain.

"Mexico has the problem of every emerging market. There exists the ability to acquire information ahead of public announcements," says Jeremy Campbell-Lamerton, managing director of the London branch of Inverlat, a Mexican broker. Most fund managers in Mexico are also stockbrokers,

and investors have complained that they shuffle money between mutual funds they rum and the stockbrokers' own accounts to the disadvantage of some clients. "When you are the operator, distributor, evaluator and seller of the fund there is a conflict of interest.' says Mr Carios de Laborde. general director of Covap. Mexico's largest mutual fund

The government last Decem

## Emerging markets total return – 1993

	*
Baring E.M. Index	70.81
Asia	101.40
Europe	69.20
Latin America	51.93
Argentina	57.96
Brazil	63.50
Chile	38.92
Greece	28.00
indonesia	78.67
Korea	26.03
Malaysia	102.51
Mexico	39.87
Philippines	165.18
Portugal	38.90
Taiwan	103.98
Thelland	121.27
Turkey	215.84
Source	Restrict Secretion

ber passed new regulations make it more difficult for fund mangers to buy and sell shares for a mutual fund at less or more than the true market value. Covap, which is an independent body, now evaluates about 140 of the 230 mutual funds in Mexico.

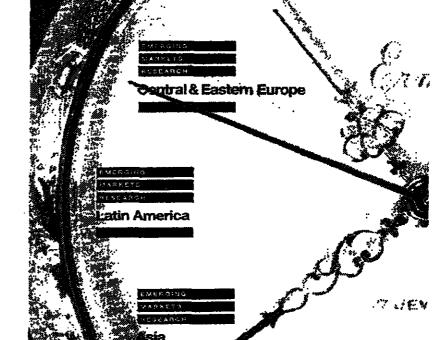
Mexico is slowly moving to US accounting standards, says Jorge Mariscal of Goldman Sachs. The latest example is the decision of banks to adopt US rules of evaluating good-will. Mr Mariscal expects eventually there will be few important accounting differences between the two countries.

While Mexican accounting can confuse Americans by expressing numbers in constant terms (i.e., eliminating the effect of inflation), this is becoming less important as Mexican inflation falls to US levels. Eventually, Mexico is expected to abandon inflation accounting.

For Mexico, the cost of harmonisation with the US is that it is losing control of its own capital markets. Because dealing costs are lower in the US than in Mexico, and liquidity of trading often higher in the US than in Mexico, many foreign investors prefer to buy stocks in New York.

The research on Mexican companies by foreign broker-ages is considered better than that published by Mexican brokerages, although this is gradually changing. In a recent Institutional Investor poll of foreign money managers, no Mexican broker was among the top five researchers of their own country's markets.

Damian Fraset



Africa

## WHEN MARKETS EMERGE, TIMING IS EVERYTHING.

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soup" of a command economy

- a system with no place for

The speed with which com-

modity and financial markets

alike have gained in size, scope

and efficiency has been phe-

nomenal, certainly as dramatic

as the equally under-appreci-ated structural changes in the

Leading the pack have been the "fast track" reforming

economies of central Europe.

the Czech republic, Hungary,

Slovakia, with the addition of

Slovenia - and Estonia, the

first of the former Soviet states

Whole swathes of the econo-

mies of the fast-track reform-

ers - including politically sen-

sitive heavy industries such as

steel making and mining -

to establish a viable currency.

economies of the region.

markets, or real money or eco-

nomic logic.

#### EASTERN EUROPE

## Creating capitalism without capital

have been scaled back, leading owhere is the term "emerging market" to heavy unemployment which the fast growing private sector more apposite than in central Europe emerging from local entrepreneurship and foreign investwhere markets of all kinds ment has been able only parhave emerged over the past two or three years from what tially to prevent turning President Lech Walesa of Poland once called the "fish politically dangerous.

As a general rule, markets have developed pari passu with privatisation, although in the specific case of financial markets, with a certain delay due

> The speed with which commodity and financia markets alike have gained in size, scope and efficiency has been phenomenal

to the time needed to train staff in the hitherto arcane arts of buying, selling and valuing securities and for putting in place the necessary physical equipment, from security printing of share certificates to stock exchange screens.

But 1993 saw emerging financial markets come into their own. First Warsaw, then Prague and then, with greater caution, Budapest, experienced extraordinary stock market booms as a wall of local and

foreign investment hit fledg-

Stock Exchange (WSE), the star performer on world stock markets last year, was sparked off by a sharp fall in the interest paid on local bank deposits in the first half of the year. As Poles cautionaly at first, and then with abandon, piled into the 22 stocks quoted on the electronic board in the former

lists of quoted stocks.

The boom on the Warsaw

of a handful of western inves-

tors. Among the first in were

veterans of other emerging

markets in Asia and Latin

America such as Salomon

Brothers and J P Morgan, and

the Boston-based Pioneer

Group, which set up the Plo-

neer First Polish Trust Fund

and invested heavily in the fast

rising market. Lift-off began just after

Such is the weight of local money, however, that shares have continued to find local buyers so the year started on a high note, although a sure proof of two-way trading was the way that trading was characterised by high volume communist party central committee building in central Warsaw, the rising tide of share prices attracted the attention rather than higher prices.

Significantly, Poland's new left-of-centre government has decided that a healthy stock market is too important to jeopardise by imposing punitive taxation or too many restrictions. Strapped for cash, and obliged by the IMF to keep the deficit around 45 per cent of GDP, the government is looking to a combination of mass privatisation and the flotation of the shares of selected

1993 low of 1,040 at the start of

the year to 11,760 at the end of

1993. Convinced of the unsus-

tainability of such a meteoric rise, which pushed p/e ratios

into the high 30s in many

cases, many foreign investors quietly took profits over the

latter part of the year and

waited for what could be a sub-

stantial market correction.

Easter and brought Warsaw's state enterprises, especially the WIG index racing up from a banks, to roise revenue. The flotation late last year of 30.1 per cent of the shares in

Bank Slaski, the second of nine state-owned commercial banks in line for privatisation, was massively over-subscribed with 800 000 would-be investors clamouring for six times more shares than actually on offer. The 500,000 zloty offer price is expected to more than triple when the banks' shares are first quoted in a few weeks. With existing shares at their present high level, investors are looking for a steady flow of reasonably priced Initial Public Offers (IPOs) to sustain their interest in the market.

While Warsaw was last year's star performer, however, Prague looks poised to take over the mantle this year. The success of the first round of mass privatisation has put most of the shares of the 1,300 companies into the hands of a dozen investment funds. The shares were offered at way below book value to the 8m citizens who took up the gov-ernment's offer of privatisation vouchers costing \$30. More

than 70 per cent of voucher holders deposited them with the funds who have been busy building up significant, and in some cases controlling stakes, on their behalf. The funds are the biggest participants on the Prague scene, buying and selfing shares both on and off the Prague Stock Exchange and the rival electronic over-the-

counter R-M system. Marginally bigger than the

> Warsaw stock exchange, with 28 quoted stocks to Warsaw's 22, Prague also has a handful of very hig companies. CEZ, the electricity utility company, is the biggest with an end-year market capitalisation of \$2.7bn equivalent to the total capitalisation of the WSE. It is followed by the two biggest commercial banks, the Sporitelna and Komercni banks, and a couple of foreign-controlled companies, Tabak, the former state tobacco monopoly now controlled by Philip Morris,

and Cokoladovny, controlled by Pepsi-Cola. With a further 800 companies at present being privatised in the second round of the mass privatisation scheme (MPP), and fund managers anxious to raise liquidity by issuing new equity, the Prague hourse seems set for a phase of rapid expansion in the vears to come.

Somewhat ironically, Budapest, whose budding financial

While Warsaw was last year's star performer with the WIG index racing up to 11,760, Prague looks poised to take over the mantle this year

> entrepreneurs were the first to set up a stock exchange, has been the least expansive stock market to date. Early investors suffered substantial paper losses on the initially overpriced first issues and several shares remain below 1992 levels in real terms in spite of the 50 per cent rise in the market over the last weeks of the year.

The relatively slow development of the Budapest bourse is largely conditioned by the fact that much privatisation has been through trade sales to foreign investors rather than mass privatisation schemes or stock market flotations. But. with elections looming in May. Hungary too is heading for a limited form of MPP as the realisation dawned on politicians that schemes which gave ordinary citizens a material stake in former state industries

were politically popular. Whatever the original moti-vation, however, the development of stock exchanges and other financial institutions such as pension funds, insurance companies and revamped. self-financing health insurance funds, is providing an answer to the basic question which hovered over post-communist Europe only four years ago how to create capitalism without capital? The answer seems to be: through a combination of foreign investment and the mechanisms and markets nceded to tap the domestic savings generated by rising income differentials and structural reforms which eliminate the wasteful and irrational old

Anthony Robinson

**■ TURKEY** 

## Istanbul bounces to the top

After spending the whole of 1992 at the bottom of the table, Istanbul has risen over the past 14 months, to outper form all the world's emerging markets, according to the World Bank's International Finance Corporation. Thanks to robust retail demand, an expansionary fiscal and monetary policy and timely legal changes, giving tax breaks for those funds investing in equities, the 85-share index has been pushed to record heights.

The market lists some 150 companies, and is capitalised at around US\$30bn. Daily trading volume is around \$80m. The best performers are those companies with low debt and a strong franchise in the local market, such as Arcelik, the white goods manufacturer, companies such as Ege Biracilik. Brokers say there has been a marked deepening in the market, with the arrival of foreign investors and more tentatively the local institutional buyers. But trading still suffers from a shortage of liquidity, a restrictive settlement system, and the lack of good research facilities.

For the buil market to continue, the government will have to contain its own appetite for funds which has had a damaging effect, not only kets but undermining corporate profitability as borrowing costs have been pushed higher. Today, treasury bills and other official debt instruments still account for 80 per cent of capital market activity.

There also remains some concern about the permanence of the government's interest rate policy after the Central

devalue the lira by 12 per cent after raising interbank rates which at one time reached 200 per cent. If interest rates are to settle at these new levels, equities may find it harder to entice funds away from fixed interest instruments. This could force the small retail investor, who has provided much of the momentum of the bull market, to reconsider his portfolio options. For all that, there remains an underlying confidence in the market. Brokers point out that in dollar terms, the index still has some way to go to attain the levels enjoyed in the 1990 bull mar-

into Kuwait. The market has made conlatory side and in improving settlement and clearance systems. Under the Turkish practice, on any transaction. the physical delivery of stock must be completed before the end of the following day. This is a direct result of Turkey's high inflation. It is also an attempt to encourage trading

in larger volumes and take

ket, which lasted until the day

Saddam Hussein's tanks rolled

of speculative dealing. But for foreign investors, particularly those dealing from far-flung markets such as Hong Kong, where there is a time difference, it can present a serious

In an effort to ease this problem, the exchange has now introduced a new centralised custodian system which accounts for 70 per cent of transactions. In addition, a new electronic trading system was inaugurated in early December, on some 50 shares. The whole exchange shifts to screen-based system later this year when trading moves to its new premises.

The market's other constraints bave more to do with Turkey's particularly conserwhere equity finance remains a small part in the thinking of many companies. Private concerns are wary of the disclosure requirements and the dilution of ownership. However, all that may soon

Reforms have been introduced to allow companies to float non-voting shares. In

change



Ricing high: the 85-share index has been pushed to record heights in istanbu

addition, the new tax law included incentives for companies going public. Brokers anticipate a wave of new issues as companies seek to rationalise the spread of their empires, ahead of the move to a customs union in 1995. Equity finance could also be useful as companies apgrade technologies, in a bid to keep pace with the renewed compe-

tition from imports. The number of public offerings has already increased as hanks seek to float subsidiaries in a bid to meet new capital requirements set by the Basle-based Bank of International Settlements. A less welcome prospect is that the market might be flooded with government stock as Turkey's privatisation speeds up. If only for political reasons, Turkey ns destined to offer some part of the state corporations now being considered for pri-

How well the market digests this will depend largely on whether big Turkish institutions are attracted. The fund managers of insurance companies and state enterprises have traditionally remained averse

vatisation to local investors.

to risk, preferring government securities to dabbling in the more uncertain waters of the equity market. However, rule changes introduced in 1993. now make it easier for banks and brokerages to establish funds. The law also provides tax breaks for those A-type funds invested in equities. According to figures from the Capital Market Board, the government's securities watchdog, government has approved

under consideration It is still a relatively immature area. Many banks, for

23 funds, with a further 13

example, make use of funds they establish to buy stock in their own industrial affiliates. As one leading broker put it: That's not fund management, that's price fixing."

But on one thing the brokerage community is agreed this is the only way forward. For only with the ballast provided by long-term institutional investors, will Turkey's market attract fresh interest and enable the index to reach new heights

John Murray Brown

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Farewell to the old: after 250 years, the Lisbon stock exchange moves into a sleek, new office block later this year

PORTUGAL

## Lisbon shapes up for change

The Lisbon stock exchange will this year mark its 250th anniversary by moving out of the arched 18th century building where it began, into a sleek office block in the new financial centre taking shape on the outskirts of the city.

The change signals a coming of age for the exchange after putting into place sweeping operational and administrative changes that officials believe place Lisbon on the same efficiency level as the most advanced exchanges in Europe. Recent reforms include the adoption of a continuous trading system, a computerised

national stock registration house and a 700-section administrative law that governs insider trading, company disclosure rules and many other

"The reforms have inspired new confidence in investors who have seen the exchange taking great strides towards becoming more efficient, transparent and well regulated," says Mr Jose Cardoso de Matos, director of marketing and organisation for the Lisbon bourse.

This confidence was a contributing factor to the positive performance of the exchange ume rose by 97 per cent to Es2,849bn (\$16.2bn) in 1993 while the value of the market more than doubled to

It is true that bond trading accounted for 85 per cent of total volume while shares represented only 15 per cent. But share trading volume nevertheless rose 58 per cent on 1992 to Es417.9bn. The 183 companies quoted had a market capitalisation of Es2,193bn in December, 1993 compared with

Esi,431bn a year earlier. Share prices also increased substantially, with the Bolsa

de Valores de Lisboa (BVL) share index rising 55 per cent in 1993 to a year-end high of 848.54. The index has continued to rise steadily this year, reaching 922.37 on January 24.

Sharply falling interest rates that made the return on bonds and bank deposit increasingly less attractive were the main reason behind the solid performance of shares in 1993. Oneyear bond rates fell to 10.5 per cent compared to 19 per cent two years earlier. Bank deposit rates dropped from 15 per cent to 7 per cent in less than a

Continued on next page

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MIDDLE EAST



## Magic carpet not ready for take-off

Equity markets in the Arab and its agencies hold substanworld are not yet in a position to offer a soaring magic carpet to international investors. The swathe of states from Morocco to Syria have no roaring economic "tigers" and there is as yet no golden prospect of a capitalist rebirth - though progress towards Middle East peace has quickened the pulse of many investors. Most countries remain in the very earliest average. As important, in Mr stages of liberalising reforms which might eventually pres-

ent profitable opportunities. But the region is far from being an equity desert. Most states have stock markets of varying maturities and development - the exceptions being Libya, Syria, Yemen and, for the time being, Lebanon. And although most markets are either closed to foreign investors, or difficult to penetrate, international interest is rising. A survey by Kleiman International Consultants last November found that half of the 40 institutions it surveyed had holdings in Middle Eastern or North African markets in 1993,

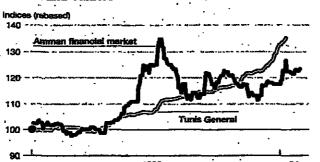
against just 7 per cent in 1990. The trick, according to the growing number of institutions showing an interest in the region's generally pre-emerging markets, is careful picking and choosing. And while none of the region's markets makes it for instance, into The Roonomist's new premiership league table of 24 markets to watch, investors have already begun to pick some regional eaders and laggards. Two markets, in particular, are already being singled out for particular attention.

Chief among these is Jordan's market. The Amman financial market, with more than 110 listed companies and capitalisation of JD3.5bn is among the region's most profitable and ably-run. Buoyed by two successive years of strong real economic growth, sustained government commitment to International Monetary Fund reforms, high liquidity and, most recently, by optimism over the peace process, the market's index rose by 30 per cent in 1992 and was a further 23 per cent up by the

end of last year.

tial stakes in many Jordanian companies - notably in tourism and minerals companies it is nevertheless among the most highly traded markets in the region. Mr Miles Morland.

of Blakeney Consultants, one of the few Middle East market specialists, says at least half of total issued stock is tradeable - far higher than the regional



Morland's view, is the degree of local participation in the there are around 100,000 participants. Few if any Middle Eastern bourses can compare on

Such buoyancy has attracted considerable outside interest. even though direct non-Arab the market

After Jordan, Morocco requires govwas a star performer in into a privatiernment approval - a the region procedure

which can take months. Official figures suggest, however, that at least 15 per cent of the market is in non-Jordanian, mostly Gulf Arab, hands. Only 2-3 per cent is reckoned to be held by non-Arabs. But this should change given the degree of interest being shown by western insti-

Ten leading institutions, including Lehman Brothers, Goldman Sachs, Baring Securities and Citicorp recently won approval from the prime minister's office to operate in the market and, according to Mr Dan Smaller of Lehmans, the Although the government market can expect "substan-

tial" inward investment during 1994. "The peace process has taken away a big risk. Even if the details of peace take time to negotiate, the breakthrough has removed a big obstacle. he says, adding that he expects Lehman to commit up to \$25m to the market during the first quarter of this year. The second regional star per-

former is Morocco, where investors are impressed less by

the maturity of the local stock

market than by the govern-

ful commitment to privatisa-

tion. The Casablanca hourse

remains lethargic, suffering

the common regional ailments

of a shortage of scrip - only 69

companies are listed - and low

liquidity. But this has not

ment has been seeing through

with untypical energy for the

remarks: "Privatisation is the

key - because that's what

forces governments to look at

Last year the Moroccan gov-

ernment exceeded by 40 per

cent its target of state asset

sales, with total receipts hit-

ting \$250m. By the end of 1995

the government aims to have

sold a further 112 companies or

assets worth almost \$2bn, and

foreign buyers are being

embraced. At the end of last

year, for example, a French

subsidiary of Holderbank

their stock markets."

region.

impeded large influx of

sation

As Mr Morland

foreign capital

sation pro-gramme which

the govern-

bought a 51 per cent stake in CIOR, the state cement group in an offering which was five times oversubscribed. The sale last summer of CTML a state transport group, also injected 40 per cent of its capital into the equity market, and analysts are confident that privatisation will substantially add to the supply of new scrip

Elsewhere in the region. however, prospects appear more mixed. In North Africa, Tunisia is seen as offering some opportunities, again because of the government's commitment to IMF-guided liberalisation policies and its

Most markets are either equal desire to attract foreign capital However. Tunisia's

privatisation programme continues to move more cautiously than in Morocco, where some analysts also consider that the absence of any history of socialist administration is also giving Casablanca an enterprising

Egypt is perhaps the greatest disappointment in the region. Although the government has made remarkable progress with broad macro-economic reforms under two years of IMF tutelage, its own privatisation programme has become heavily bogged down by a combination of bureaucratic inertia and profound government caution over the potential political effects of selling off large parts of the sprawling

The result has been to deprive Egypt's market of the new issues it requires to establish a properly liquid bourse one which before the 1950s was the world's fifth busiest. Although more than 450 companies are technically listed on the exchange, no more than 35 or so are ever traded and Kidder Peabody includes only 24 of these on its market index as truly liquid stocks. These. according to Mr Aladdin Saba, vice-president of Kidder Peabody Egypt, represent a capitalisation of around E£1bn (US\$297m).

public sector.

Direct foreign participation is possible - though some com-

panies retain a statutory ban on foreign ownership - and according to Mr Saba, some foreign money has been entering the market over the past 18 months, mainly from the Gulf. The result has been to lift the Kidder index by more than 60 per cent over the past year. But, as Mr Saba concedes, this was from a low base.

There is also some disappointment in the market over the new capital market regulations introduced last year. which abolished an historical imbalance in the taxation of dividends and bank deposits. Many consider the new rules. which also gov-

ern the creclosed to foreigners, or intermediaries, remain too difficult to penetrate restrictive.

> ment looked at these rules as a regulatory instrument, rather than as a business opportunity," says one market player, who believes Egypt is in danger of losing out to Jordan and other regional bourses. For the time being, this

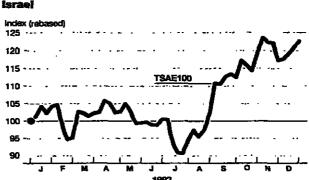
'The govern-

excludes markets in the Gulf states, which remain closed to foreign investment But this too, may soon change. The biggest and healthiest Gulf market, in Saudi Arabia, boasts a capitalisation of around \$50bn and vigorous trading. So far, have resisted any temptation to open their floorless and increasingly sophisticated market to foreign investors. Other Gulf states, however,

may prove less cautious. Oman and Bahrain, in particular, are already examining ways to open their small bourses. For Mr Morland and several other analysts, these markets may well be among the most inter-

mittee is expected to consider from the outset the option of opening the market to international investors.

Another newcomer over the next year could be Syria, where a draft bill for the coun-



esting of 1994. Falling oil prices, diminishing state revenues and the attendant appeal of attracting foreign capital into non-oil industrial ventures might all spur a greater opening, Mr Morland suggests. "My guess is this is the year when these markets will begin to

try's first stock exchange has been awaiting submission to the People's Assembly since last Spring. Informal share trading thrives in the Damascus souk and many businessmen in the country believe an

month, the government of the

United Arab Emirates set up a

cabinet committee to examine

formalising and centralising its

kerb share market. The com-

however, the Saudi authorities emerge," he says. Just this tious economic liberalisation though little financial infrastructure exists at present in what remains a highly centralised state-based economy.

But perhaps the most exciting prospect in the region lies in Lebanon, where the stock market has been closed since it was abandoned at the height of the civil war in 1983.

The successful offering to Lebanese and Arab investors in Solidere, the company established to rebuild downtown Beirut, has created the basis upon which the Lebanese government will restart what many in the region consider likely to be the Middle East's most promising market, Andersen Consultants in London are already working on creating the framework for a secondary market in the \$1.5bn company's shares and the central bank says it hopes to see trading in up to eight companies' shares within eight months.

Few doubt the appeal of a resumed Lebanese stock market, which is likely to be open to outside capital. Those with the greatest faith in the inherent trading ability of the Lebanese predict the new market will be among the highest fly-

> Mark Nicholson and **James Whittington**

## Lisbon shapes up for change

Continued from page 12

year. This compared less than favourably with earnings of around 20 per cent offered by

share investment funds. For the first time in the recent history of the Lisbon bourse, domestic investors. particularly pension, mutual and other investment funds, led the movement into shares from May, 1993. Foreign investors, who have previously dominated share rallies and still account for an estimated 30 per cent of total trading, followed closely in their footsteps.

A second reason for Lisbon's strong performance in 1993 was the official listing of the

exchange on the Morgan Stanley index of emerging markets. with a 5 per cent weighting.

"Lisbon had been trying unsuccessfully to establish itself as a developing but traditional European market," says Ms Elizabeth Rothfield, a director of sales and research with Lisbon-based independent stockbrokers Midas Investimento. "By becoming an emerging market, the bourse has attracted new investment from the growing number of emerging market funds launched mainly in the US and

the UK." Most analysts see continued growth for share prices in 1994, though it is unlikely to be as

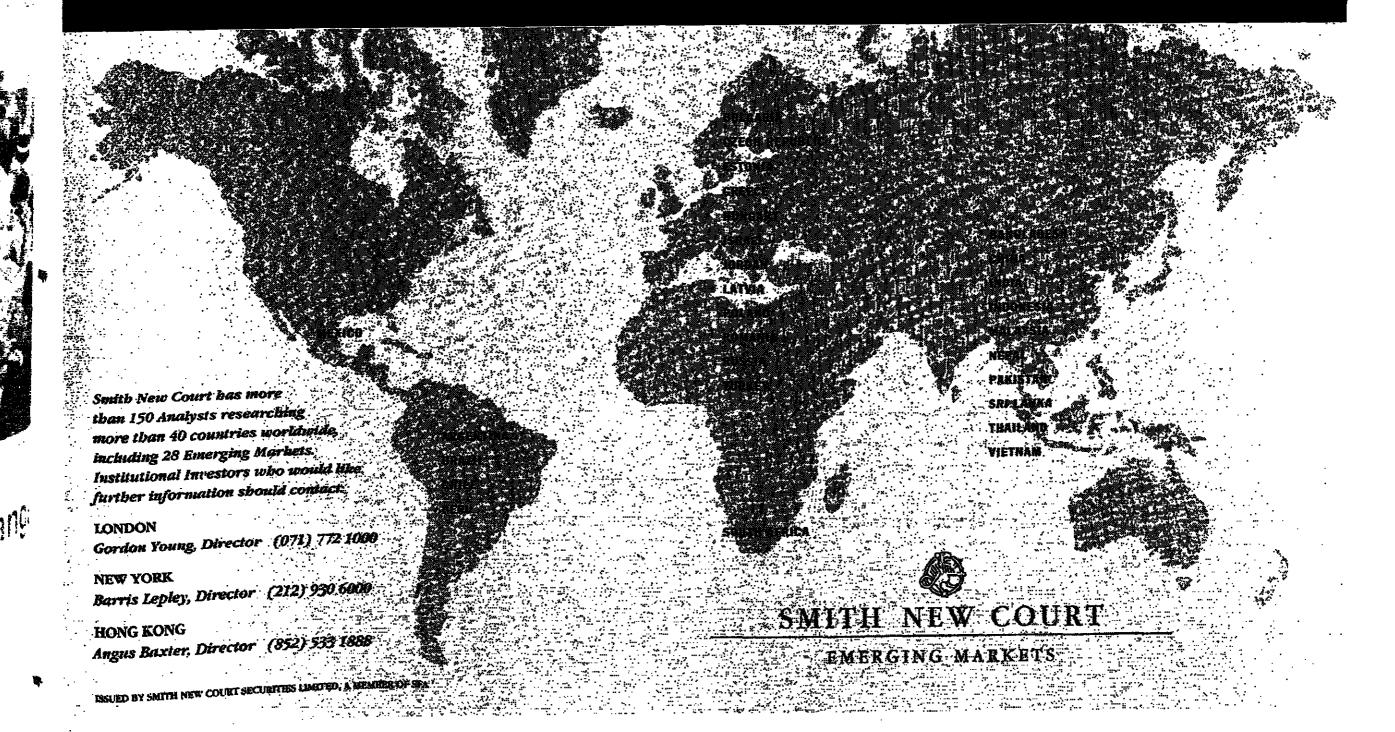
strong as last year. They are also agreed that a price correction is almost inevitable. "If share prices continue to climb over the next few months it is very likely there will be a spell of profit-taking that will set the index back," says Mr William Cunningham, a Lisbonbased partner with consultants Arthur Andersen.

Mr Joao Rendeiro, president of fund managers Gestifundo, forecasts that shares prices will rise between 20 to 30 per cent this year. He says industrial companies have the greatest potential for price gains, which could reach 100 per cent, while banks may show a 10 per cent fall in price. He sees

Banco Comercial Portugues and Banco Portugues do Atlantico as the only positive exceptions in the banking sector.

**Peter Wise** 

A GOOD TIME TO LOOK AT OUR EXPERTISE IN EMERGING MARKETS



**EMERGING EQUITY MARKETS** 

AFRICA



hich of the world's emerging markets can boast an investment fund where a \$1,000 stake a year ago has risen to nearly Surprisingly, the answer is Prices for the region's exports such as cocoa, coffee, gold are

Africa. Even more surprising, the country concerned is Nigeria, where the economic reform programme has col-lapsed - but a shrewd purchase of Nigerian debt is paying off for investors. The New York-based Interna-

tional Asset Transactions decided in 1992 that Nigerian promissory notes (issued in the mid 1980s to clear \$4.2bn in trade arrears) and par bonds (which discounted commercial bank debt at 40 cents to the dollar in a 1991 settlement with the London Club) were under-

Gus Udo and Donna Young of IAT noted that servicing these deals cost Nigeria comparatively little – around 14 days a year of the country's 1.4m-barrel daily production of oil. They reckoned that no sensible government would alienate the banks and the trading houses by defaulting on the terms of the two settlements.

So, in January 1993 they launched the Nigeria Emerging Market Fund, an open-end mutual fund registered in the Cayman Islands, with about two thirds in Nigeria Central Bank promissory notes and most of the balance in Brady par bonds. The results have been remarkable.

Behind the general view that Africa's debt instruments are generally undervalued lies a fundamental reappraisal of the continent's prospects.

"Africa is poised for growth," declares Morgan Stanley, (excluding South Africa) is

which has launched a \$40m Africa Investment Fund. Its bullish 50-page appraisal of the continent argues that the economic and political reforms under way for the best part of a decade are coming good.

recovering, and industrial metals are bottoming. Africa, argues the report. which includes a useful guide to the dozen stock markets operating and the 20 others being developed, "harbours undervalued assets, particularly in the natural resource

and manufacturing sectors". "Where stock markets are up and running," says Morgan Stanley, "investors can find attractively priced issues, both on a price-earnings and priceto-book basis."

By international standards the African market - excluding South Africa, which ranks just outside the world's top 10 - is tiny. Its exchanges have a combined market capitalisation of around \$12bn compared to India's \$91bn.

Nevertheless, the belief in the resurgence of Africa's for-tunes, led by hopes for a thriving post apartheid South Africa, has caught the imagination of international fund man-

Mr Miles Morland, of London-based Blakeney Management, calculates that at least \$3bn of foreign money is being targeted at South Africa and a further \$1bn at the rest of Africa in 1994: "Peanuts in Mexico or Hong Kong, but they are liable to blow the African market apart at the seams." The total amount of stock available in the whole of Africa

about \$2.2bn, he reckons: "If almost half of this turns over in 1994, a huge increase on the 1993 levels, there will still only be \$1bn of African equities to be fought over by local investors, global investors and all

Established stock market

\$9.5bn

Sao Tomé & Princi

Population (1991)GDP

25.1m \$25.2b

102.8m \$37.5bn

11.9m \$9.9br

11.6m \$12.3br

25.7m \$2.2br

\$1.7br

\$2.8br

\$102br

34.5m \$102bn

Zambia

8.2m

\$6.3bn

15.1m

the new Africa funds." The continent's heavyweight is South Africa. With a market capitalisation of some \$150bn. South Africa is not so much an emerging market but a reemerging market, comments Nigel Scheckter of Micropal, the Boston-based fund performance measurement service.

which monitors 26,000 funds. But "the true float is tiny relative to the wave of US guilt money that will elbow its way

African countries engaged in economic reform programmes

Foreign buyers have already made their mark on Diagonal Street. Figures supplied by Baring Securities show that for the foreign investor, who benefited from a 13.3 per cent strengthing in the financial rand, the investment currency for overseas investors, the overall index rose by 63.4 per cent, the gold index by 184.1

per cent and the industrial index by 41 per cent. "The market is the best one-way ticket I can think of. barring the 20 per cent blood-bath prospect" - a reference to into the market this year, says Mr Morland.

is the excitement warranted, are the risks appreciated, and how well do the analysts know Africa?

ble the industrial index.

Morocco and Tunisia.

**AFRICA** 

Continent of hazard and opportunity

8.1m \$9.5bn

53.0m \$36.4bn

16.6m \$2.1bn

,24,9m \$8,8bn

10.1m \$5.7bn

0.8m \$0.6bn;

1.1m \$2.6bn

\$waziland

Mauritius

fears that the April elections

may trigger destabilising vio-

Elsewhere, Mr Morland sin-

eles out Ghana, a tiny market

but likely to grow rapidly as

the privatisation programme

ahead, Zimbabwe, where for-

eign buying in the second half

of 1993 helped more than dou-

by Ashanti Gold moves

BOND MARKETS

Venturing in search of higher yields

52.3bn

Uganda

Кепуа

Morgan Stanley's upbeat view of the continent does not overlook the problems - pointing among other things to weak management, and what it calls Africa's "fear and distrust of foreign husiness influence" But the overall picture that

emerges may strike some readers as too rosy. The assertion that "tribal tension in most of black Africa is probably less of a problem than racial tension in the US" may simply be an unorthodox view. More serious is the assertion that 28 of Africa's 50 states "have economic reform programmes in

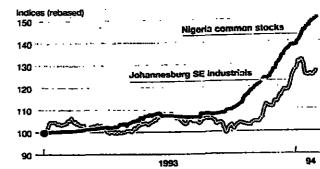
This list is based, says Morgan Stanley, on World Bank evaluations - not always, it should be said, the best judge of its own reform efforts.

Some examples of reform listed by Morgan Stanley are risible - such as Zaire, where the political and economic mal-

aise deepens by the day. Also on the list is Burundi. where the recent coup (which took place after the report's publication) illustrates the volatility of the African condition. The inclusion of Sao Tomé, little more than a dot in the

ocean, trivialises the list. Nigeria - "a powerhouse waiting to happen", according to Morgan Stanley - "perseveres with its structural adjustment programme. iaunched in 1986", writes the

analyst. At the time the report was published (October 1993) it was clear that Nigeria's erratic Nigeria and South Africa



attempt to implement the programme was the reason an IMF agreement lapsed some two years ago.

Any hopes that Nigeria's mil-

itary regime would revive the lapsed programme were set back last month, when it fixed the exchange rate and local interest rates at unrealistic lev-

Africa's performance in general has been weak. As Professor Tony Hawkins of the University of Zimbabwe writes in a recent paper: "More than a dozen years after the launch of aid-funded structural adjustment programmes, it is impossible to identify a single mainland sub-Saharan country that has made a success of eco-

"The best that can be said." he continues, "is that in countries such as Ghana and Uganda, the spiral of decline has been reversed, but it will take well into the next century before earlier living standards are regained."

A somewhat tougher investment appraisal comes from the Meridien BIAO group which

runs a network of banks in 20 countries across Africa, led by Andrew Sardanis and Colin Goodwin, two veteran Africa hands.

The investment climate is improving, says Colin Goodwin, president of the group. but by nothing like enough.

"Investment through individual African stock exchanges is not the best route for the emerging market fund." he adds, "as these exchanges are still too small and surrounded by too many restrictions".

The response of Africans with resources abroad may well prove the acid test of whether an African investment makes sense: if the continent's politicians, businessmen, civil servants are not risking their capital, foreign investors may suspect that Africa's elite knows something they do not.

\*Africa: Wrestling with the stigma of history. Moryan Stanley, 1251 Avenue of the Americas, New York, New York 10020 Tel: (212) 703 100tl

Michael Holman

#### THE EMERGING **BOND MARKETS**

turous in their quest for

higher yields, turning to the

world's more exotic emerging

market locations to invest

While the yields on US Trea-

sury bonds, Japanese govern-

ment debt and European gov-

ernment bonds have declined

steadily over the past couple of

vears, bond issues from some

of the emerging economies

have provided fixed income

investors with an attractive,

are already familiar and com-

fortable with the idea of invest-

ing in emerging market debt

which is denominated in US

dollars, yen, or one of the core

European currencies. But

recently the trend has been for

the more adventurous inves-

Many international investors

high-yielding alternative.



tors to explore the domestic debt route, investing in govern-

looking for opportunities, and an increasing number of emerging market debt funds are looking at these domestic debt markets," says Ms Elizabeth Morrissey, managing partner of Kleiman International Consultants, which specialises in emerging markets and which publishes data on the emerging bond and money markets\*. While emerging market debt funds already invest in Brady bonds and eurobonds. some are turning to the domes tic bond markets of emerging

economies as well. Of the various domestic debt markets, Mexico has already seen considerable interest in 1992 and 1993, international

corporate - bond markets.
"Lots of people are out

Mexican "cetes" or short-dated paper to obtain double-digit

"North Africa is attracting a countries such as Morocco and Egypt you can obtain double-digit yields tax-free, and it's really not that difficult to buy the paper," says Ms Morrissey. In Ghana, short- and medium-dated paper yields "over 30 per cent", she adds. Given that the yields on US Treasury bonds reached their lowest levels in nearly 20 years last year, it is easy to see why double-digit yields are such a

Other markets which are attracting investor interest include the Peruvian corporate bond market, where the paper is denominated in US dollars.

as an "evolving" market, given that there have been several new issues, although she maintains it is still easier to invest lot of international investor in Peru via the eurobond mar-

> "The problem with some of these emerging bond markets is the currency risk: as an investor you have to feel confident with the government's overall economic policy and interest rate policy," says Ms Morrissey.

Mr Justin Cormack, an emerging markets fund manager at Guinness Flight, points out that "many of these domestic bond markets are quite large, but can be difficult to invest in, for example, South

Guinness Flight recently launched an Asian currency and bond fund, which has

investors so far and which invests in the domestic bond markets of Malaysia, Thailand, Indonesia, South Korea, Hong Kong, and India (which is seen as particularly attractive because of the high yields available), as well as more developed markets in the region such as Australia and

New Zealand. Mr Cormack believes there are several good reasons to invest in the region's bond markets. Many of these countries will need to borrow heavily for substantial infrastructure projects. At the same time, some of the domestic stock markets are relatively expensive, while the currencies are cheap and have scope to

appreciate, Mr Cormack says. For some international investors these domestic hand markets may still seem rather esoteric. Their route into the emerging markets tends to be through the international bond market where there has been a plentiful supply of new issues, particularly from the Latin American countries.

Last year was a bumper year in the eurobond market, with record new issuance of \$412bn, up from \$279bn in 1992, according to figures compiled by IFR.

rom unsure beginnings

■ Brady bonds have actively-traded sectors of the

international bond markets. The bonds emerged from the

ashes of the 1980s developingcountry debt crisis and the debt initiative launched in 1989

by the then US Treasury Secretary, Nicholas Brady. Brady bonds were conces sional bonds issued to holders of bank debt which had been

subject to restructurings

throughout the 1980s; often the

bonds were backed by guaran-

tees of some interest and prin-

Now the universe of Brady

bonds is around \$95bn, of

which issues amounting to

something less than \$80bn are

actively traded. A large propor-

tion of these bonds are no lon-

ger held by banks, and are

traded among individual and,

increasingly, institutional

in new issuance, \$35.9bn equivalent to 8.7 per cent of the total - was issued by emerging market names, with the bulk of this (\$29.7bn) issued in dollars.

The volume of new issues from emerging market borrowers - especially Latin American ones - has surged. Total new issues from the emerging

The more adventurous investors are exploring the domestic debt route, investing in government bond markets

markets has more than doubled, from a total of \$14.4bn in 1992 to \$35.9bn last year, and total issuance from Latin American names has increased from \$9.88bn (106 issues) in 1992 to \$19.2bn (187 issues) in 1993, according to IFR Securi-

investors eagerly invested in Ms Morrissey says this is seen attracted about \$11m from Securities Data. Of the \$412bn issues have gradually nar-

30-year Vankee bond with a

coupon of 8% per cent last

ties Data. Mexico, Brazil and Argentina remain the most important source of new issues, and as investors have become more familiar with the individual corporate names, the yield spreads (in other words, the yield pick-up over the relevant US Treasury bond) for new

rowed, while yields in the secondary market have continued to decline.

At the same time, there have been several exciting new developments in the Latin American sector in the past year, partly aimed at enhancing their appeal to investors. These include the launch of larger, more liquid issues; the issuance of bonds in a wider range of currencies; and a noticeable trend towards longer maturities. Five- and 10year bond issues have become a more common occurrence, and Pemex (the Mexican state oil company) issued a \$250m,

Cemex, the largest cement company in Mexico, set the trend for larger issues with the launch of a \$1bn. five-year eurobond issue in May 1993. issue ever by an emerging market name. Since then, the Republic of Argentina has raised \$1bn with a global bond issue, and at the start of 1994, Bancomext. Mexico's stateowned import and export bank, launched the first global \$1bn 10-year deal for a Mexican bor-

Larger bond issues are obviously more liquid in the secondary market, a factor which is appreciated by international investors who tend to complain about the poor liquidity of \$100-200m issues. Emerging market specialists point out that there is much more investor interest in these large liq-

uid issues In addition, the more frequent Latin American borrowers in the international bond market have become more adventurous currency-wise. braving the non-dollar currency sectors: for example, the Republic of Venezuela has issued D-Mark eurobonds, while Pemex has issued Canadian dollar, sterling and

French franc eurobonds. Mr Ian Tweedley, director at West Merchant Bank, points out that by issuing in other currencies. Latin American borrowers have been able to reach a wider range of investors, and this process of diversification seems likely to con-

\* Emerging Bond and Money Market Guide, published by Kleiman International Consultants, 6215 32nd Place, NW Washington, DC 20015.

Sara Webb

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FT Surveys

BRADY BONDS

## Analysts point to pricing anomalies

some investors have begun to ouestion whether there is anything left for investors in the Brady bond market. To argue that there is, many analysts are pointing to what they say are pricing anomalies between the Brady bond market and comparable Eurobonds.

Typical of these anomalies is the yield gap between the \$1bn

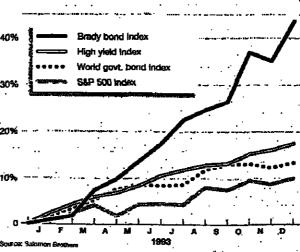
For much of the 1990s, helped by the improved economic performance of countries such as Mexico and Argentina, the prices of Brady bonds have moved relentlessly upwards. As yields fell on the bonds of these well-performing governments, investors began to cast the net wider, seeking high yields. Even poorly performing countries such as Nigeria and countries without a Brady deal, such as Peru, have seen the prices of their

debt rising sharply.

The rises - JP Morgan calculates total 1993 return from fixed-rate Brady bonds last year were 48.99 per cent and floating-rate Brady-bonds 38.37

Bancomext in January and so-called Aztec bonds, issued by the government under a debt which anticipated the Brady initiative. The issue for state-owned Bancomext was launched at around 160 basis points of 10-year US Treasury note rates: the Aztec bonds which mature in 14 years' time

Total rate of return indices



the Treasury yield curve. Yet. because of the US Treasury collateral, the yield, stripped of its US Treasury element, is calculated at 400 basis points or more - significantly more than the Bancomext issue.

Mr Shahriar Shahida, head of emerging market debt trad-ing and sales at Paribas Capital Markets in London, argues that, not only do many Brady bond issues yield more than equivalent Eurobonds, but they are also often more liquid and easy to trade.

Mr Paul Luke, at Morgan Grenfell, and others say that Brady bonds may be a superior risk to comparable Eurobonds. He argues that, in Latin American restructurings arising from defaults in the 1930s, bondholders that had already been forced to take a write-down were treated better in subse-

quent restructurings. Furthermore, the "specialness" of the Latin Eurobond issues, which meant that there were no significant defaults through the 1980s (because there were hardly any outstanding bonds), is disappear-

Continued on next page

#### ISSUES FOR **INVESTORS**



## Calculated risks for higher rewards

■ PERFORMANCE MEASURES

t is not difficult to see why access for foreign investors. emerging market investments have caught on: the best performing emerging market funds last year made returns of more than 100 per cent, while the top 20 funds over the past three years have all returned more than 200 per cent, according to Micropal, which tracks funds' performance. Meanwhile, interest rates in developed countries are approaching their cyclical lows, and although economic growth is starting to pick up in

expected to remain slow. Investors are becoming increasingly willing to venture further afield to enhance their returns. But the rewards offered by emerging market investments are, inevitably, accompanied by greater risks, and the first-time investor may find it difficult not only to select a market but also to track performance.

some western countries, it is

Emerging markets are both less liquid and more volatile than investments in established stock and bond markets. They are also less transparent, and often subject to restricted

fund manager, investments in emerging markets are a complicated affair. While a fund manager in the UK stock or bond market can, if he so desires, replicate the FT-SE index or a gilts index, and then try to outperform them, indices on emerging markets are more

Among existing bond indices, JP Morgan's liquid Brady bond index and Latin American Eurobond index are widely followed. But these, and other bond indices, include only a relatively small portion of the potential universe of investments.

In one sense, this has favoured the performance of bond fund managers, because it has made it relatively easy to outperform such indices. This is because the indices tend to cover the most liquid. least volatile, and therefore lower risk bonds. However. investors need to be aware of the risks involved in investments in markets where, for example, there may be a high level of political instability.

Even for the institutional

"No index is perfect," says Mr Marc Wenhammar, head of fixed income at Latin American Securities, the emerging markets division of Foreign and Colonial. "The problem is that the markets change so quickly, and have enormous access and liquidity constraints. You can't have an index that reflects all that." For example, he points out

that many Latin American bond indices are heavily weighted towards Mexican bonds, and may not include more esoteric paper such as

want to sell a good risk/return investment," he says. "Some people don't necessarily want the highest returns, but are keen to have controlled volatility. Agreeing the parameters of investment in emerging markets is therefore a vital part of

ing. Third, they try to set tar-

gets in terms of the type of

risks, return on investment

volatility, and so on. "We are

not just selling returns, we

the fund manager's service to a client. "It's a difficult thing for Indices tend to cover the most liquid, least volatile, and therefore lower risk honds. However, investors

need to be aware of the risks involved in markets where, for example, there may be political instability that of Peru. Latin American Securities adopts a three-

pronged approach, to achieve a balanced measurement of its performance.

First managers do not use a single index, but look at a number of benchmarks. Second, they look at their "peer group" - that is, similar funds

a fund manager and an end-investor to get to grips with," agrees one London-based emerging markets salesman. What risk is the fund manager allowed to take? The eurobond and Brady bond indices are just a guide stick. You have to decide whether the fund manager will be able to

with which they are competthrow in Algeria and the Ivory Coast."

He points out that the prospectus for a specific fund always sets out in detail what the constraints on investment

But, for both bond and equity markets, the problem is not merely one of selection but also of access. Many markets, particularly equity markets which tend to be more politically sensitive, are partially or largely closed to foreign inves-

"In many emerging markets, much of the market capitalisation is not available to a foreign investor," says Mr Bruce Johnson, head of global research at Baring Securities. whose emerging equity market indices are among the most widely followed

In setting up its index, Baring tried to take account not only of market size and volume, but also of whether stocks are "investable" or available.

Many markets have a series of legal restrictions - on the total amount a single investor

SPECIALIST FUNDS

Emerging market fund performance during 1993\*

102.77

94.10

Barclays ASF Malaysia Fidelity Fds Malaysia

> Morgan Grenfell Lat Am Brad Fidelity Fds Asean J F Philippines Trust Genesia Malaysia Maju Ganmore I F Assan

> > " Up to end of November

Equity Fund of Brazil

the total amount foreigners can hold in any one company, and the total amount all foreigners can own in the market overall

other difficulties, for example forcing investors to hold stocks for as long as three years, or treating capital gains inconsistently. Other issues include the convertibility of the domestic currency, and the fact that some foreign-held stocks trade at a premium.

Mr Johnson points out that although stocks may be legally available, there may be practi cal restrictions on their availability due to illiquidity. There are some ways round

restrictions and illiquidity problems, such as buying American depositary receipts (ADRs).

However, there is a danger of a mis-match between ADRs Other methods of circumventing regulations include having country funds or using swaps. or bonds with embedded

The Baring index places some importance on the ease of replicating the index. To this end, the market turnover has to be at least \$2bn a year. Pakistan, for example, is a borderline case.

Other leading equity indices, such as those compiled by Morgan Stanley, place greater emphasis on economic criteria. The smallest market

Capital International Index is Sri Lanka, which has a market capitalisation of \$2.5bn. Our indices are broadly

based," explains Mr Mark Sladkus, who publishes the index. "We are trying to provide a benchmark. Some investors do try to buy every stock, but they will have problems.

For investors keen to venture into the emerging markets, there are no simple

Individual country funds have been a popular choice, and have often performed well, but are risky if they do not form part of a more diversified

Generally, it is safer to try to find an investment vehicle which gives exposure across a range of emerging markets, taking the view that, while individual market moves will be hard to call, in the longer term, the developing economies are likely to offer falling vields on bond investments and strong equity markets fuelled by economic growth.

Tracy Corrigan

## Ountab

he investor who decides to back his or her favourite emerging market is smoilt for choice. According to Micropal's emerging markets monitor, there were nearly 500 emerging markets equities funds at the start of 1994. Twenty-one funds were devoted to Indonesia alone.

These funds are often based "offshore" centres such as Luxembourg or the Cayman Islands to maximise their tax efficiency. The majority are denominated in US dollars. although some are in sterling and some in the local cur-

Emerging markets funds fall into three obvious categories: the global, the regional and the single country. The former have been both extremely popular and successful; they have a number of attractive arguents on their side. The first is that there are simply so many emerging markets that it is difficult for individuals. or even institutions, to keep track of them all. It makes

more sense to sub-contract the

The second argument is that individual emerging markets are highly volatile. By investing in a spread of emerging markets, via a global fund, one can reduce this volatility. This factor is reinforced by evidence which shows that emerging markets are not correlated with each other: in other words, there is no reason why the Brazilian and the Turkish stock markets should move in the same direction.

There are three categories of emerging markets funds - the global, the regional and the single country

Therefore, an investor can benefit from the phenomenon of greater economic growth, and therefore faster increases in corporate profits, without increasing risk. Regional funds also have

some advantages for investors

task to a specialist manager.

Investors spoilt for choice who do not feel confident enough about choosing individual markets in Asia or Latin America. Single country funds have a

more mixed reputation. Inevitably, they will be more volatile than global funds. But they offer a focused investment route for those who want to back the growth of a particular market, say, Mexico in the wake of the North American Free Trade Agreement.

The reputation of the single country sector was damaged by the establishment of a number of closed-end funds in the late 1980s. These funds, often based offshore but with a London listing, were designed to tap institutional investor enthusiasm for individual. usually Far Eastern, stock

markets. Problems arose because such funds were often launched when an individual market was the height of fashion. In some countries, a few authorised funds represented the only route for outside

exposure to the market. In their early days, some funds moved quickly to stand at premiums to asset values. However, when such markets subsequently fell out of favour, the asset value of the fands dropped. Furthermore. the closed end nature of these funds meant that investors could only sell their shares in the market. A combination of

illiquidity, and out-of-favour

markets meant that shares

dropped to discounts to asset

values. These could be as wide

institutional investors to gain

In the early 1990s, there

were rumblings of discontent from some institutions, who felt that brokers were neglecting the needs of existing investors. Some believed brokers were interested only in the substantial fees available for launching funds: they were less concerned about doing something to rescue investors when their holdings stood at a

One or two attempts were made to unitise closed-end funds which stood at a discount, a device which would allow investors to realise their holdings at asset value. But the discount factor was also attacked by a number of predatory investors, who built up large stakes in funds at high

voking managers into action and earning a handsome profit.

A general narrowing of dis-counts followed, enhancing investors' returns at a time of generally buoyant stock markets. City of London Emerging Markets, a unit trust which specialises in buying the shares of single country funds, produced returns of 236 per cent over the two years to Jannary 1, 1994, (offer-to-bid with net income reinvested; source Hardwick Stafford Wright) making it the best performing international growth trust over the period. It is also top of its sector over one year, and second over three and five

Nevertheless, the volatility

of the discounts in the single country fund sector inevitably raises the question of whether it is better to construct such funds on an open- or closedend basis. An open-ended fund, constructed as a unit trust or mutual fund, avoids the discount problem. However, were an emerging market to crash sharply, the open-ended fund manager would have a problem. His investors would be rushing to redeem their boldings and he would have to offload stock on

Investors who are less confident about choosing individual markets can opt for regional funds

to an illiquid and fast-plunging market. The manager of a closed-ended fund can sit tight, however, since his investors cannot sell their shares back to him.

In essence, the closed-end structure passes the liquidity risk on to the investor, in the form of the danger of a discount. However, the fans of closed-end funds argue that the freedom given to closedend managers should improve their performance (and thus the return to the investor) in the long run. The debate could become

louder if the Securities and Investments Board goes ahead with proposals to replace its list of approved securities and derivatives markets with a general duty on unit trust managers to ensure that the markets in which they invest meet certain criteria.

The old system has restricted the freedom of UK unit trust managers to invest in certain emerging markets, and thus has limited the number of onshore single country funds. The new system may help pave the way to a plethora of Brazilian and Argentine funds, aimed at the British

Philip Coggan

## **DEBT TRADING**

## new asset class created

Out of the disaster of the Latin American debt crists of the 1980s, a number of big international banks have created a booming business in issuing and trading emerging markets

The skills learned have been transferred to the Far Eastern markets, and now some of the banks hope that the same pattern can be repeated in eastern Europe.

From the rubble of the sovereign lending boom that originated in the petrodollar recycling bubble of the 1970s, the international banks have ingehigh-yielding international debt instruments. They may be of uncertain creditworthiness in the long run, but they are immediately attractive to

## Continued from page 14

year alone.

Some investors still believe that the biggest gains are to be made in that shrinking number of countries yet to achieve a Brady deal. Brazil, which has scheduled a closing for its Brady deal by April 15, Peru, Ecuador, and Poland have all to complete Brady reschedul-

The price of Peru's debt, for example, has risen sevenfold in the past couple of years, and is now trading at 70 cents to the dollar. Roughly half of this is accounted for by unpaid interest. Some investors are still excited by the opportunity for profit through an expected active debt-for-equity swap programme in the mould of Argentina's privatisation plan.

amassed a holding of at least \$1.2bn face-value of Brazilian between the banks and the government, which threatens to hold up the agreement. The Darts, bankers reckon, may have important positions in other pre-Brady countries.

income-starved investors.
"We are at the forefront of recognising that emerging

markets are global," says Mr Jorge Jasson, senior vice-president in charge of the emerging markets group at Chase invest-ment Bank, in New York. "We have dedicated our resources to the asset class."

Chase is by no means alone. Big US banks such as Citicorp and J.P.Morgan, which sweated for years over their Latin American exposures, are now cashing in.

Elsewhere, one of the few European banks to have persevered in during the bad times is the

Dutch-based 4 ING; and it is now seeking to make its experience count in Europe, where it has, for instance, just bought a stake in Bank Slaski, in Poland.

"ING expanded in Latin America while other interna-tional banks were retreating," says Mr Jacques Kemp, chairman of its international division. "Now we are doing the same in eastern Europe."

He adds: "There is a global transformation as multinationals transfer to emerging countries. For the next five years there will be more growth in the non-OECD economies, especially in comparison with western Europe. The next generation will talk about the problems of the First World rather than the Third World."

The trading of emerging markets debt has now become an important activity, based principally in New York and London. There are indications that trading teams are also being established in Hong Kong to develop the Far East

An Emerging Markets Traders Association has been established, to provide a self-regulatory framework in which common standards can be developed.

And, to complement the 15 or 20 international banks which handle most of the trading, a network of inter-dealer brokers has sprung up to improve the flow of information. Brokers are in the process of installing live screens, a reflection of the fact that emerging markets debt is no longer a thinly-traded fringe market but now operates on a comparable basis to the main-

ing at Intercapital, in London.

says that the Latin American The Latino failure was a one-

become an important activity, based principally in New York and London. There are indications that trading teams are also being established in Hong Kong to develop the Far East market

the banks to trade loans. "If there is another crisis like this elsewhere, you already have

teams are being lifted."

Mr Jacques Kemp, of ING, comments that a lot of bank

One of the leading brokers, Mr Martin Quintin-Archard, says that the development of the legal documentation by the market has been a significant advance. "You can assign a loan without a thought," he

Mr Quintin-Archard, who is managing director of debt trad-

The trading of emerging markets debt has now

crisis was of fundamental is an over-enthusiasm to bring importance, in that it taught

the blueprint," he says. Bank regulators may regard this with misgivings: the reported readiness of certain banks to trade distressed debt in cases such as Euro Disney may hamper crisis management. Yet the banks are making considerable fortunes out of Latin America. One result, however, is that there is a serious shortage of skilled traders. 'There's tremendous movement in the market," says Mr Quintin-Archard. "Entire

The big boom came last year. Although the climate had been rapidly improving since 1990, and many Latin American governments and corporate borrowers regained access to the international markets in 1991. it was in 1993 that the big payoff was seen in emerging mar-

A cascade of money (mainly from US institutions) arrived, seeking high returns in the face of slumping yields on US Treasuries and similar top-The inflows generated their

own lucrative price spirals, and the average return on Brady bonds, for instance, was around 44 per cent. The action more recently has been shifting to still more speculative debt, in anticipation, for instance, of Brady-type restructurings yet to come.

provisions are being written back; and, in fact, Latin Amer-

stream securities markets such ica's overall credit record in as First World government the past 10 years has been the past 10 years has been quite good, certainly in comparison with the extensive bad debts which banks suffered in the developed countries

between 1989 and 1992. But are investors losing sight of the credit risks? The collapse of Banco Latino, Venezuela's second-largest commercial bank, a few weeks ago provided a reminder of the

> off, insists Mr Jascon Rut he agrees that a lot of paper is market without a credit rating.

consistent to market issues that don't meet international standards," he says. "You should be very selective."

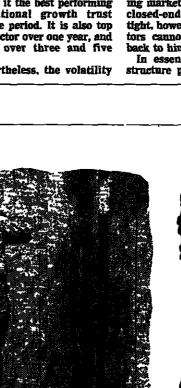
Mr Kemp is also wary about the extent of the securitisation of the debts, which raises questions about who exactly will be holding the paper when future defaults occur. "We are concerned that there will be an over-extension of credit in the next few years," he says. "But private sector, which has a much better record than the public sector. The markets major issues for the govern-

Now the game moves on. Once international emerging market debt - much bettersounding than junk bonds has been established as an asset class, there is enormous scope to supply an everbroader range of product. "There is rapidly increasing interest from global investors who have a greater need to diversify their holdings," says

Mr Jasson. Mr Kemp has his eyes on the potential of eastern Europe: his bank has 2,000 staff there, and it hopes to open a branch in Moscow later this year.

"Latinos are now investing in east European debt, because they feel there are some common trends," he says. A rise in status can be very profitable for investors, as Latin America has shown. "East Europe will have to start at spreads of 300-400 basis points, but they

will fall," Mr Kemp predicts.



Sometimes an opportunity looks right because it's the only one you can see.

PERSPECTIVE IS KEY TO SMART DECISIONS, SO

WHERE MEXICO'S LEADING INVESTMENT BANK-

TALK WITH THE SERFIN FINANCIAL GROUP

ERS WORK WITH EXPERTS FROM THE MOST EXPERIENCED COMMERCIAL BANK, WHICH

MEANS YOU DON'T HAVE TO NARROW YOUR

CHOICE OF OPPORTUNITIES UNTIL YOU'VE HAD

THE BENEFIT OF THE WIDEST POSSIBLE VIEW.

INVESTMENT BANKING

ing. Some \$25bn of new bond market debt was issued by Latin American issuers last

Investors in this pre-Brady debt have emerged as an increasingly important force: the Dart family of the US which made its fortune in the 1960s through the invention of the polystyrene cup - has debt - 3.5 per cent of the outstanding medium-term debt not beld by Brazilian banks. The family is unwilling to join the agreement carved out

#### PRIVATISATION

## Foreign investors take stock

ith the rise and rise of the world's emerging markets foreign investors have naturally been showing keen interest in privatisation

In Singapore last October, for instance, the government's flotation of a 10 per cent stake in the telecommunications utility was some 10 times subscribed and the stock exchange extended its hours on the first day of trading to cope with the demand. Offered at \$\$2.00 the shares initially rose to \$\$5.00 and now trade at around S\$3.60, making it by far the largest company in terms of market capitalisa-

Nearby, in Bangkok, TelecomAsia also became the largest capitalised company on Thailand's stock exchange when its shares were publicly traded for the first time in December, the shares closing the first session more than double the Bt55 (\$2.15) offer price. The shares are now trading around the Bt130 level.

While there was considerable domestic interest in these two issues, demand was really fuelled by overseas investors, looking for opportunities in what became a spectacular rally from the third quarter onwards for emerging markets in general. Kleiman International Consultants, a US-based consultancy which monitors investment from the west and Japan "climbed by half in 1992 [the last time data was available] to \$94bn, outstripping offi-

cial finance of \$60bn for the first time". The main reason for this was due to the extent of liberalisation and privatisation in the emerging economies: Kleiman notes that globally \$70bn was transferred from state to private hands in 1993, with Latin America making up 30 per cent of that

It was not, however, a coincidence that telecommunications has been among the first sectors to take off, since it is an area to which emerging economies have been giving priority for growth. Among the regions Latin America has been leading the way: according to Baring Securities, market growth in this sector for the period 1990-1995 is estimated at 12 per cent, just exceeding the 11 per cent forecast for south-east Asia.

By comparison the same source estimates something like 4 per cent growth in Europe and 2 per cent in north America.

Taken in context Latin America's lead is not so surprising, since over the past few years the authorities in Argentina, Mexico, Chile and Venezuela have sold majority shares in the national telephone utilities.

emerging markets, reported earlier this month that OECD data found portfolio opportunities elsewhere, particularly in Brazil where Telebras, the state-owned group, is seen as a sell-off candidate.

However, the privatisation process in Brazil ran into difficulties at the end of last year when the government was forced to cancel the auction of Petroquimica Uniao, a petrochemical company. This embarrassing situation - the first time an auction had been cancelled in the country since 1991 - arose after it was revealed that less than 7 per cent of the shares on offer had been bought. The auction was finally completed on January 27.

This contrasts with the sale of the Argentine government's 45 per cent stake in June 1993 of oil and gas group YPF, which has claims to being the oldest state oil company in the world. This was the second and by far the largest of the state's privatisations of its main energy groups, raising some \$3bn, including an international tranche of some \$2.3bn. The country's first sale was of federal gas and electricity companies in 1992 and the last the sale of Hidronor, the hydroelectricity generator which raised \$1.1bn.

YPF was heavily subscribed by the foreign community, being a high quality stock which is also traded in New York.

Flotation: the Singapore telecommunications utility was 10 times subscribed

gulated market environment with no restrictions placed on access or repatriation of funds, and the fact that unlike many of the region's economies it has a stable currency which is pegged to the dollar.

The oil group, now the most active issue in Buenos Aires with a market capitalisation of around \$8.5bn, saw its shares rise steadily in the first weeks of trading, before settling down to the \$25 level, onethird above the flotation price. Because of its listing in New York, most of the trade Access is also helped by Argentina's dereis now of the arbitrage kind - one esti-

mate has put the amount at some \$30m a

With investors constantly searching for new investment opportunities eastern and central European countries have become popular, with many of that region's markets showing strong gains during 1993. In Poland, for example, the equity market, comprising just 22 shares, soared last year. demonstrating gains of some 700 per cent in dollar terms; and such enthusiasm has spilled over into Hungary and the Czech

Privatisation is the key word to the

region's performance. In Poland the government has pledged that it will give this area top priority, with between 20-30 "National Investment Funds", run by foreign and domestic investment managers. being set up to control the first round of privatisation.

Last year the sale of a 30 per cent stake in Bank Slaski, one of the nine stateowned banks being sold through the government's privatisation of banks, was greatly over-subscribed, and the shares started trading at 13.5 times the 500,000 zloty (\$23) offer price.

Research, often one important difficulty with emerging markets, is improving with brokers such as Smith New Court, IMI Securities and Creditanstalt, the Austrian bank, active in Poland.

The Czech Republic bas also excited interest among foreign investors as its voucher privatisation scheme takes off, with shares in more than 1,300 companies being distributed between 8m voucher holders. A second round of privatisation, involving more than 700 companies worth nearly \$5bn, is also under way. Most of the vouchers have been deposited with invest-

ment funds. Capitalising on interest in this region, Kleinwort Benson has just launched the European Privatisation Investment Trust, which raised some £320m in the pre-placement phase - the public offer closes on February 2 - some eight times the amount anticipated. Up to 20 per cent of the fund will be invested in eastern and central

**John Pitt** 

Of all the countries in all the world, very few offer investors a consistent or comparable set of accounting standards to help them interpret financial performance.

The pitfalls in attempting to interpret different sets of accounts and negotiating through the widely varying tax structures pose considerable challenges.

Many emerging markets have less formalised accounting standards, varying degrees of disclosure and different underlying philosophies which affect the figures. A number of commentators divide the world between tax-

driven accounts and accounts more geared to investors. The former may often have the incentive to keep published profits low, the latter to boost them. For countries in the former cate-

gory, the published accounts are those that are submitted to the revenue authorities. Countries often have relatively hidebound, fixed formats governed by legislation or 'charts of accounts". The latter category includes the

UK and the US, where tax returns are separate — and even contradictory – and accounts are geared primarily towards investors

Mr John Tetley, a member of the consultative group of the Interna-

tional Accounting Standards Committee (lasc), who has particular knowledge of French and Portuguese-speaking Africa and South America, says the differences between countries can "cause quite a lot of trouble".

in family-owned local businesses, accounts mean," he says. "They report what they want to."

He argues that many have relatively few accountants or bookkeepers, let alone consistent standards which they can apply.

emerging markets is limited

assets, on depreciation and the treatment of foreign currency.

countries such as Mexico, Brazil and Argentina. which can make comparisons confusing. "You are never quite sure what you are looking at," he says. A survey conducted last year by

the Centre for International Financial Reporting and Analysis

Figuring out the differences

'If you are thinking of investing you have very little idea what the

Policies vary on the revaluation of

Information on companies in and often filed very late

In particular, he highlights the role of indexation in high inflation

(Cifar)\* pointed out a number of difficulties in interpreting international financial statements.

The information on companies in emerging markets is limited and often filed long after the year-end. Many subsidiaries conduct transactions with parent companies, adding to the awkwardness of

extracting relevant, timely data. English translations of annual reports and other financial information are often unavailable or unreliable. Converting figures expressed in local currencies may prove problematic. Varying yearends makes comparison difficult and auditing standards vary.

That is before accounting standards. Cifar cites eight particular issues treated in vastly divergent ways across the globe: depreciation, inventory methods, deferred taxes, consolidation principles, discretionary reserves, inflation adjustments, foreign currency translation, and the valuation of fixed income and equity securities.

Some see signs of optimism for the future from the work of the lasc, which has been attempting over many years to establish a set of standards transcending national

ACCOUNTING AND REPORTING

differences. Some countries have adopted lasc standards wholesale, or developed their own versions based on the same international approach. For example, the Hong Kong Stock Exchange last year issued new rules requiring foreign incorporated companies to present reports in line with lasc standards. They have been incorporated into requirements in Pakistan, Zim-

bwe, Malaysia, Kenya and India. The Asian Development Bank and the United Nations Intergovernmental Working Group of Experts on International Standards of Accounting and Reporting have

used lasc standards. However, Iasc standards have been criticised for the political compromises necessary to build consensus between different countries' standards. The result has been a wide range of alternative treatments which did little to improve ease of interpretation for

readers of accounts. That has now begun to change significantly, with the organisa-tion's "comparability/improvements" project designed to bring

about greater harmonisation. The motivation has been partly to gain recognition for lasc standards from the International Organisation of Securities Commissions (losco), which would allow far wider recognition of the standards in different national stock

The strategy has begun to pay off, with losco now endorsing the lase cash flow statement standard. for example. But more wholesale ratification is likely to be a long

way off. To add to the confusion, some of the national accounting standards setters are also beginning to become more interested in international collaboration, in a way that may threaten the lasc's traditional

Standards setters from the UK, US, Canada, France, Australia and elsewhere have in the past two years begun discussing sharing the workload for research and standards drafting on a number of top-

There are still wider concerns that Iasc and other national standards were devised in the developed world and may be far less appropriate without substantial modification in many of the emerging markets regions.

English translations of annual reports are often unavailable or unreliable

Meanwhile, investors need to bear in mind tax issues within emerging markets. Mr Peter Dickinson, international tax partner with Coopers & Lybrand in London, says one of the key tax questions in emerging markets is "how to get

one's money out". You need to understand the exchange control regulations." he says. "A lot of countries have very

tight controls, such as South Africa

and India." In addition, he says there may be specific stipulations on how money is held through the

Within countries, there are often federal, regional, state or city taxes to be considered. Then there is the small print in the double taxation treaties agreed between the investor's country and the country for investment, which may impinge on

"There is a much higher degree of risk in emerging markets." says Mr Dickinson. "Investors should think long and hard at their potential after-tax returns." He says the most important factor for investors tends to be withholding taxes on

dividends paid outside the country. In addition, the position is far from static. "The rules keep changing," he says. "In some countries like China the rules on how much tax to pay move from one month to

\*International accounting and auditing trends. 3rd edition, 1993. Centre for International Financial Analysis and Research, 211 College Road East, Princeton, New Jersey 08540. US. \$345 plus tax and ship-

Andrew Jack

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## **FINANCIAL TIMES**

## **COMPANIES & MARKETS**

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Monday February 7 1994



## Rogers in Hunter takeover

By Bernard Simon in Toronto

Uncertainty about the ownership of a 17 per cent block of shares in Maclean Hunter has put an obstacle in the way of Rogers Communications' proposed bid for the Toronto-based publishing and

Toronto-based puoissuing and cable-TV group.
Rogers, which is Canada's biggest cable-TV operator, was expected on Friday to announce the terms of a "strategic merger" with Maclean Hunter valued at between C\$4bn (\$3bn) and C\$4.5bn.

Instead, Rogers said that it would first ask the Ontario Securities Commission to rule whether it could make an offer for all MH's outstanding shares without including a parcel of 36.3m shares held by a company known as Macleau Hunter Holdings.
The commission's decision is

expected within a week or

The status of the MH shares held by MH Holdings could make a substantial difference to the cost of a takeover bid, as well as Rogers' ability to secure majority approval of all MH shareholders for its offer. as required under a "poison pill" which MH set up in 1989. Rogers said the equity of MH Holdings is almost entirely owned by two units of Maclean Hunter itself, and MH's financial statements treat the shares held by MH Holdings as if they were not

outstanding.
MH Holdings was formed by senior Maclean Hunter managers and former family shareholders after the parent company went public in the 1960s, apparently to help thwart a hostile predator. Details of its ownership have never been

Rogers believes that by combining their resources, the two companies have a bette chance of standing up to international multimedia conglomerates, as well as to Canada's powerful telephone com-

But MH pre-empted its bid early last week by revealing it had received an unsolicited and informal takeover proposal from the cable-TV opera-

MH has indicated it will not show its cards until Rogers puts a firm offer on the table.

GENERAL MOTORS/FORD

hits snag Privatisation dream turns into nightmare

intertwine around the room as people stand waiting to see a stockbroker in the crowded modern Warsaw office. More people stand in line in the street outside.

It is a scene reminiscent of Poland's communist past. Yet its cause is the attempt to create a broadly-based share owning democracy in a newly capitalist economy.

Similar scenes are repeated every day at most of the 400 or so stockbrokers' offices throughout Poland in the aftermath of the privatisation of Bank Slaski, one of Poland's top five banks. The flagship of the Polish privatisation programme is rapidly turning into

a nightmare. About 800,000 people bought shares in the offer which is threatening to overwhelm Poland's young stock market established in 1991 with only 30 stockbrokers and a fledgling computer-based trading sys-

The consequences of the sale go far beyond the stock mar-ket. The Bank Slaski sale is proving extremely politically controversial. Mr Stefan Kawalec, a deputy finance minister who sold 25.9 per cent of the equity at the public offer price of 500,000 zlotys per share to the Dutch ING Bank, has already been dismissed after protests from the Peasant Party (PSL), part of the government coalition, that the bank had been undervalued.

The protests have been fuelled by the volatile shifts in the bank's share price, which rose to 6.7m zlotys per share when first quoted on the Warsaw Stock Exchange (WSE) on shares because of delays in reg

Mr Marek Borowski, the finance minister who backed Kawalec on the Issue, has since himself resigned leading to a crisis inside the governing coalition between his Social Democratic (SLD) party and the PSL led by Mr Waldemar Pawlak, the prime minister.

But the situation is creating different kind of tension in the queues at the stockbrokers. Many Poles have had their imaginations fired by a WSE

#### Poles took to investing like ducks to water, but the pond has frozen over

index which has risen 14-fold over the past year. Having taken to investing like ducks to water they are finding that the pond has suddenly frozen

queues are there to open accounts with the stockbrokers to register their shares. Only once they are registered will they be able to sell them. The delays in registering shares has left investors frustrated as well as having a huge impact on the share price.

Indeed the most probable reason for the 13.5 times increase in the bank's stock price when it was first quoted ally in a position to sell their

istration. Only 0.36 per cent of the issue was traded on the opening day. Since then a mere 3 per cent of the 3.7m shares sold in the public offer have changed hands.
The finance ministry has

A Polish bank sale has exposed a stock market weakness, writes Christopher Bobinski

demanded that the Bank Slaski explain the delays in issuing the shares and why it decided quote the stock when relatively few investors were actually in possession of their shares. The Securities Commission is conducting its own investigation into the case which may focus on the stock exchange's failure to postpone trading in the shares. The queues meanwhile are

getting increasingly impatient. The share price has slipped by almost 30 per cent since Jami-ary 25. But the great mass of investors, who were allocated three shares each in the over-subscribed offer, have been unable to sell their stakes. In Gdansk for example the Bank Gdanski, which has a broking operation, estimates that 50,000 people in the area have Bank Slaski shares. But the office, the only broker in the city which is still opening accounts, is processing only

500 a day. The offer has exposed the weakness of the stock market infrastructure. Last autumn, before the offer came to the market, there were about 150,000 investment accounts in the country. Analysts estimate that the Bank Slaski offer will add another 300,000 investors. The offer's oversubscription suggests the demand is even higher. ber of other companies.



That suggests the Polish pri-vatisation process could be caught in a vice. On the one hand the government and investors are keen to see it go further. The programme includes the imminent sale of the Krakow based Bank Przemyslowo Handlowy and a num-

to 10 per cent of the equity free are beginning to become keen Yet the danger is that just as

privatisation is starting to attract investors to water, so the limits of the infrastructure will prevent most from drinking as quickly as they would

privatised who will receive up

## Granada and LWT may meet this week

By Raymond Snoddy In London

Loudon Weekend Television and Granada may meet this week to see if agreement can be reached to end the hostile takeover confrontation between the two.

On Saturday Mr Alex Bern stein, chairman of Granada which has made a hostile bid worth around £650m (\$975m) for LWT, telephoned Sir Chris-topher Bland, LWT chairman, proposing weekend talks. The LWT executive

suggested talks would be bet-ter after publication of LWT's final defence document, due after Friday's clearance of the Granada bid by the Depart-ment of Trade and Industry. In a circular to shareholders LWT said January advertising revenue reached £14.8m, a rise of 10 per cent on last year, viewing figures rose by 5 per cent and GMTV, the commercial breakfast station in which LWT has a 20 per cent stake, was expected to move into profit this year.

"LWT has made an impressive start to the year and we believe the group's prospects remain excellent," Sir Christopher said. Granada chief executive Mr Gerry Robinson replied that all of ITV had a good month in January.

It is unclear how much room there is for talks. LWT would see a 200p a share improve-ment in the Granada offer, at present worth around 700p, as a minimum for a deal. Granada would regard that as unre-alistic although it is considering sweetening its offer.

#### After the Fed's move

analysis: pages 20-23

Markets

this week Starting on page 20

MARTIN DICKSON: GLOBAL INVESTOR



stock and bond markets following Friday's tightening of monetary policy by the US Federal

Reserve. Page 20. Many analysts on Wall Street believed the end had come on Friday. The end, that is, of a bull run

in US Treasury bonds which has lasted more than three years. Page 22 Equities: There were signs late last Friday that the UK equity

market may at last have topped out: in New York, few expect to see stocks fall as sharply this week as they did last week. "The first cut is always the deepest," said one analyst. Page 23

Emerging markets: The rise of US interest rates caused little surprise among most emerging market strategists. The most vulnerable markets might be those with dollar exposure, such as Hong Kong, Thailand and Malaysia. Page 21

Currencies: A strong dollar will dominate foreign week after Friday's tightening. Page 21

## STATISTICS

Base lending rates. FT-A World indices ..... FT Guide to Currencies .... Foreign exchanges . London recent issues London share service .... 29-31 Managed fund service ...25-29 Money markets ...... New int bond issues World stock mkt indices .

## Beazer Homes flotation to raise £450m

By Maggie Urry and

Beazer Homes, the UK housebuilder, plans to raise sufficient new money to leave it with "significant" net cash when it is floated next month. Hanson, the conglomerate which acquired the whole of Beazer in December 1991, plans to sell all its shares in the float. The new money being raised could increase the size of the offer to over

British Petrole

Share price (pence)

Sep 92

BRITISH PETROLEUM

Troubles continue for

European chemicals

companies to report final results for 1993 when it releases its fourth-quarter

figures on Thursday.

Analysts expect after-tax profits from

the final quarter of about £290m - up

from £200m – on a replacement cost basis, which strips out the losses and gains from stockholding.

But the company could also take

restructuring its troubled European

chemicals division. No new chemical

Mr David Simon, chief executive, has made no secret of his frustration

at the lack of progress being made

over-capacity.
On the upstream oil and gas side,

success in cost-cutting. That was one

of the main factors underpinning the

performance of most of the oil majors

Weak oil prices have so far not

development projects, although the

company has curtailed some drilling

For the year, BP's after-tax profits,

excluding exceptionals, are forecast

to have doubled to roughly £1.1bn.

activity and has squeezed suppliers

in the second half of the year.

affected the viability of any big

to reduce capital costs.

analysts expect BP to continue to report

by the European petrochemicals

industry in cutting its chronic

rationalisation of product lines is likely.

plant closures are expected, but a

a £200m exceptional charge for

British Petroleum will be the first of

the big European integrated oil

£450m. The extra money will help the company, the fourth largest UK housebuilder, to expand annual completions from 4,805 in the financial year to joint managing director of GE Capital published pre-prospectus research.

Roth say that the value of Beazer Homes' land bank, totalling Roth say that the value of Beazer Homes' land bank land say that the value of Beazer Homes' land bank land say that the value of Beazer Homes' land bank land say that the value of Beazer Homes' land bank land say that the value of Beazer Homes' land say that the v late 1990s. It also plans to move up-

According to James Capel, joint broker to the issue, this strategy suggests annual profits could then exceed 660m. In its latest financial year Beazer Homes made an operating profit of Yesterday Hanson announced that

Mr Victor Benjamin, deputy chairman of Tesco, the food retailer, and of Lex Service, the car distribution and leasing group, is to become chairman of Beazer Homes, while Mr David Legg,

vices group, is to be a non-executive director. Another non-executive will be appointed.

Beazer Homes has not published its balance sheet for September 30 1993, but James Capel estimates it had net assets at that time of £120m to £130m. Since then it has acquired Walker Homes, a Scottish housebuilder, for up to £28.2m, adding 1,488 plots to the land bank, and bought another 770

Hoare Govett, lead broker on the issue, and James Capel have each

Homes' land bank, at £8,500 a plot, is well below that for other national housebuilders. Beazer Homes has a bias towards Scotland and the north

of England where land is cheaper. The low land value follows a £75.5m write-down of the land bank in the 1992 accounts, part of a £99.3m provision. Of the £75.5m, £49.1m was written off the value of land in the south and £22.4m against the Midlands. The provision cut land values to a level where Beazer Homes could make a 12% per cent gross margin on houses.

is also longer than that of its rivals, at 3.4 times last year's completions, However, James Capel points out that the low written-down value of the land bank will mean the group's profit margins are likely to rise less sharply as the market recovers than those of other housebuilders.

A pathfinder prospectus will be issued on February 24, with pricing due on March 10. Applications for the public offer will close on March 18 with dealings in the shares starting

## This week: Company news

## A welcome return to busy production lines

General Motors and Ford Motor, the two largest US vehicle manufacturers. are expected to announce sharply improved fourth-quarter earnings this US car and light truck sales rose

8.4 per cent in the final three months of 1993 compared with the same period of 1992, and the higher volume has allowed carmakers to run their plants closer to capacity and reduce the costly rebates used to sell vehicles during the downturn of the past few years. The most interesting part of GM's

results, due on Thursday, will be how much the company has managed to turn around its bloated North American vehicle operations, which lost \$17bn between 1990 and 1992. The company has set itself a target

of breaking even in North America in 1933 before interest, tax and other special charges, but in a recent interview Mr Jack Smith, the company's chairman, predicted a somewhat better performance, saying North America would "be in the black" before such charges. The mean Wall Street forecast is

for GM to earn around \$1.02 a share, according to IBES, the securities information service.

Ford has made big gains in market share in North America over the past year, helped by strong-selling vehicles such as the Explorer sports utility vehicle and the recently relaunched. sporty Mustang, (ts European operations, which have suffered severely from recession in Britain. are also on the mend, and the company recently forecast a return to profits in Europe in 1994 in spite of the

lingering recession on the continent. Ford held an analysts' meeting last month, which Mr John Kirnan of Salomon Brothers described as "the most upbeat in years". Wall Street's mean expectation is earnings of \$1,13 a share, though estimates range as

## OTHER COMPANIES Italy's biggest privatisation

It will be a busy week for Banca Commerciale Italiana, Italy's fifth biggest bank, and the latest in the privatisation line-up. Observers hope the Consob stock market watchdog will approve the listing prospectus today, allowing the bank to call a press conference on Friday to outline the deal. Floating the Iri state holding company's 57 per cent stake in BCI promises to be Italy's biggest privatisation, raising more than L2,500bn (\$1.5bn).

■ Unidanmark: The second largest Danish banking group is expected to move modestly back into the black when it publishes its 1993 figures today. In 1992 it made a whacking DKr4.66bn (\$700m) loss, but last year's soaring bond and share prices should ensure

■ Elf Aquitaine: The oil group's public offer, for individual investors, will close on Wednesday evening. At a price of FFr385 per share – compared with Friday's closing price of FFr431.2, up FFr5.2 – most industry observers predict that the public tranche will he oversubscribed, as in the previous two privatisation issues - Banque Nationale de Paris and Rhône Poulenc,

the chemicals group. The price for institutional investors is being set through a process of book-building. The result will be analysts expecting a price of between FFr400 and FFr410 per share.

Share price (SKr) 400 350 300 200 150 100

the private sector, will announce estimates of its results for last year. Unlike Elf, which saw a sharp fall in profits, Total is expected to announce results similar to 1992 when it reported net income of FFr2.85bn (\$500m). Like other companies in the sector, Total has suffered from the fall in the

oil price. The company said last December that it would take an exceptional charge of about FF1800m relating to the impact of the oil price

■ Kricsson: The Swedish telecommunications group is expected to announce that its profits more than doubled in 1993 when it presents its full-year figures on Thursday. Analysts are forecasting a surplus of around SKr3bn (\$390m), compared with SKr1.3bn in 1992. The advance has been driven by massive growth in orders for digital cellular equipment. Investors cooled to the shares after the third quarter and will be looking

Also in Sweden, Stora, Europe's

17

leading forestry group, will present preliminary 1993 figures tomorrow.

#### announced on February 14, with most for an upbeat statement about prospects in 1994. ■ Total: Also on Wednesday, France's other oil giant, which is already in Companies in this issue Banco Santande MG Refining Bank Stastd Pontos RWE Enercia Beazer Homes Rogers Communication Chiroscience 18 Lanca Enterprises Sect/CMF



## Pentos to seek high street rent reductions

By Paul Taylor

Pentos, the troubled specialist retailing group which includes the Dillons, Ryman and Athena chains, plans to renegotlate the rent on some of its high street stores.

The move, part of a series of measures designed to cut costs and improve the group's performance, has emerged from a wide-ranging review ordered by Mr Bill McGrath who formally took over as chief executive at the start of last mouth.

As part of the strategic review, which is due to be completed by the end of February, Pentos has been examining the costs of its 500 stores around the UK, focusing on those where rental costs are substantially out of line with current market prices.

Yesterday the company confirmed that Mr Frank Brazier, chief executive of Pentos Retailing, had written to its landlords telling them that it had been forced to pay December rents in three delayed payments because of "the unstainable burden" placed on the group's cash flow by losses in the three high street store chains. In the letter Mr Brazier also warns landlords that the group will be "seeking their

equested shortly to enable the

survival of the group."
However, Mr Brazier's letter and the unllateral decision to delay December rent payments in particular - appears to have angered many landlords just at a time when the group urgently needs their co-operation in reducing its cost base.

Although Mr Brazier discussed the broad issue with Mr McGrath the new chief executive favours consultation rather than confrontation and is understood to be concerned about the impact of the letter. In mid-December Sir Kit McMahon, who replaced Mr

Terry Maher as Pentos' chairman warned that the group would incur a "substantial" loss before tax and exceptional items this year and pass the final dividend. He blamed the expected deficit on tough trading conditions and, in particular, losses at the Athena poster shops and increased interest

Sir Kit added that "substantial write-downs and charges will be necessary and will be taken as exceptional losses in the current year." Analysts are expecting Pentos to announce pre-tax losses of around £40m for 1993, including about £30m of exceptional charges.

## **Receivers** called in at IFM

International Food Machinery, the troubled second-hand catering equipment supplier,

has gone into receivership.

Mr Alan Katz and Mr Kevin
Mawer, both partners in
Arthur Andersen's Leeds office, were appointed joint administrative receivers to the Humberside-based group late on Friday. Earlier in the day shares in IMF, which was floated on the stock market just 14 months ago at 51p a share, had been suspended at 14p pending clarification of its financial position.

The group issued a profits warning in November and said results for the year would be "substantially below" market

M&G plan approved

Shareholders in M&G Group, the unit trust company, have overwhelmingly approved a controversial executive share option scheme which allows exercise without any reference to performance criteria.

The scheme had been opposed by the National Association of Pension Funds, one of the UK's largest shareholder groups, which has urged companies to set perfor-mance criteria for the exercise of options that tied rewards for executives more closely to

## A bimbo with the sweet smell of success

Inspec Group heads for market with £100m valuation. David Wighton reports

Inspec Group, a speciality chemicals company bought from British Petroleum by a management team for £40m only 18 months ago, should be valued at over £100m when it floats on the stock market in the next two months.

The flotation is expected to raise about £50m via a placing of shares combined with either a public offer for sale or an offer through financial inter-

Even by the standards of recent management buy-out flotations the investors will have done well. The venture capital backers, led by Advent International, will have seen the value of their investment more than double while the stake held by management and staff, for which they paid around £600,000, could be valued at over £15m. That will make it one of the most successful examples of the Bimbo - the increasingly fashionable combination of management

The management is headed by chairman Mr John Hollowood, 58, a former Oxford research fellow who has already made one fortune from speciality chemicals. In 1984 he sold Fine Organics, the drug intermediates business he founded, to Laporte for almost £8m. He stayed with the company and joined Laporte's acquisitions team before retiring in 1990. "I played a lot of golf but soon got bored."

buy-in and buy-out.

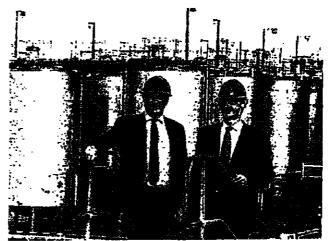
Despairing of any improvement in his handicap, he teamed up with Mr Jim Ratcliffe, 41, a chemical engineering graduate who, after a career spanning the London Business School, Esso and Courtaulds, had moved into venture capital with Advent.

They started approaching the many large chemical and oil companies which were looking to sell their specialist chemicals subsidiaries. A year later they clinched the BP deal. "Some people have accused

us of being lucky to find this business, but we looked at 25 different companies," says Mr Ratcliffe, who left Advent to become group managing director of Inspec However, there is no denying

that their timing was fortunate. BP needed cash and was under pressure from the City to speed up its disposal programme. Better still, it was just completing a major restructuring of its fine chemi-cals arm which included the closure of its site at Carshalton in London and the transfer of production to its other plant at Hythe on Southampton Water. In a successful attempt to return the business to profit BP had invested £13.7m at Hythe and rationalised both the product line and the work-

force.
"We got a very good chemistry set and some very good people," says Mr Ratcliffe. Eleven of the senior managers



John Hollowood, left, with Jim Ratcliffe: a good chemistry set

joined the buy-out and now 85 per cent of the 150 staff at Hythe own shares.

The BP legacy also included some very strong market positions in specialist products such as dimethyl isophthalate (DMIP), a key ingredient for the making of PET plastic bottles. Inspec, the world's biggest manufacturer, has 80 per cent of the growing European DMIP market and is making inroads in east Asia. It is also the world leader in hydroxy monomers which provide the high gloss finish for car paints.

Despite its exposure to the motor industry, which provides over a fifth of its sales, and to continental Europe, which accounts for well over

half, Inspec has grown strongly since the new team took over. Helped by sterling's devaluation turnover rose by 17 per cent to £49m in 1993 with operating profit from continued activities up by more than half to £7m. At 14.3 per cent its operating margins are among the fattest in the sector while its profit per employee of £41,000 is more than double that of its nearest quoted rival,

Allied Colloids. The statistics have improved further following December's \$20m (£13m) acquisition of Allco Chemical, an American speciality chemicals company which boasts operating margins of 36 per cent.

Thanks to its strong trading

and modest capital investment needs Inspec managed to fund virtually all the Alico purchase price from cash flow. Most of the funds raised in the flotation, to be handled by mer-chant bank Morgan Grenfell with brokers Cazenove, will be used to pay off expensive buy-out debt.

Freed from that burden the company could contemplate bigger deals, but Mr Hollowood lays more stress on expanding the existing business.

"The easiest way to increase our profits is to fill up our plant at Hythe which is operating at only 67 per cent capac-

He sees good growth prospects for its newer products such as DMB, a starting material for synthetic musk which provides the "stay-fresh" smell for detergents. Éven inspec's most mature business, syn-thetic lubricants, is growing well thanks to the development of new applications. Potentially most exciting are the patented oil-soluble polyethers which, when added to ordinary mineral oil, are claimed to give it the characteristics of totally synthetic engine oils - for half

the price. Mr Ratcliffe says that several major oil companies are now testing the product which BP spent 13m developing. "If it is successful it could be a very substantial business. We will know in about three years

#### Mixed response for Chiroscience

Chiroscience, the pharmaceutical group which is coming to market through a 30m share placing and offer for sale, has received a mixed initial reception from investors.

The institutional placing of 16.7m shares priced at 150p a share was oversubscribed about three times. However, Robert Fleming, which spousored the issue, only received applications for 10.8m shares under the offer for sale, representing just over 80 per cent of the shares available.

As a result all valid applications will be satisfied in full. including priority applications for 18,100 shares received

M

## **Expansion at Lancashire Enterprises**

By Ian Hamilton Fazey, Northern Correspondent

Lancashire Enterprises, the privatised regeneration company formerly owned by Lancashire county council, is to form a national economic

development company. The new company will operate partnerships with construction companies and local authorities based on its successful Lancashire model.

LE, which floated in 1989 to head off government restrictions on trading by councils, has had four years of profitable expansion, with turnover growth from £6m to £15m. Pre-

£1m to £3m last year. Its shares, which are traded on a matched bargain basis, were selling at 520p last week, compared with 116p at

LE's basic approach was to capitalise money given by the county council in 1981 and use it to redevelop closed-down factories and old mills in Lancashire. This provided property income from rent and trading, which was then channelled into economic development. The Labour-controlled county council - which has always given cross-party support – got dividends.

A portfolio of start-up and

with subsequent corporate finance activities to help companies grow, as well as consultancy throughout Europe. LE now employs 270 people and has offices in Manchester, Brussels, Luxembourg, Ireland, Lublin in Poland, Brno in the Czech Republic, and Nyiregy-

haza in Hungary. Only a third of turnover is now with Lancashire County Council. Customers include the EC, UK government, the World Bank and the European Bank for Reconstruction and Devel-

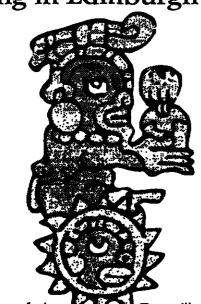
Mr Jim Mason, the chairman, who is a former deputy chairman of the Co-operative

will be a natural expansion. We have always acted as a bridge between public and private sectors and it has been consistently demonstrated that the market is willing to pay a fair price for our ser-

The new company, a wholly-owned subsidiary, will be called UK Economic Development Partnership. It will be financed from retained profits. Ironically, the government's attempts to curb trading by local authorities triggered the growth: once privatised, LE was able to break out of its Lancashire base and establish the market for the new com-

CROSS BORDER M&A DEALS					
BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT	
BMW (Germany)	Rover Group (UK)	Motor vahicles	£800m	Industry restructuring	
GE Capital (US)	Triathion Leasing (Canada)	Motor hire	£113.3m	Another Bronfman disposal	
United Newspapers (UK)	Harmon Publishing (US)	Publishing	£86.6m	Expanding US business	
United Newspapers (UK)	HK International Trade Fair (HK)	Business services	£29.3m	Strategic E Asia expansion	
Cott Corporation (Canada)	Ben Shaw's (UK)	Saft drinks	£6m	Taking Ponteiract Stake	
Silvermines (Ireland)	Molynx Holdings	Electronics	£4.9m	Recommended cash bid	
Sage Group (UK)	Extra Software (Spain)	Computer services	£0.2m	Cash for 20 per cent stake	
Sherwood Group (UK)	Intimate Touch (US)	Textiles	п/а	Cash deal	
Unilever (UK/ Netherlands)	Helados Tio Rico (Venezuela)	Food	n/a	Cementing ice- cream position	
Reed Eisevier (UK Netherlands)/National Trade Productions (US)	Strategic alliance	Business services	n/a	Reed buying NTP exhibitions	

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(Coupon No. 18)

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Amount per coupon (No. 18) = U.S. \$26,541,67

Payable on the 8th August, 1994

rate of 51 per cent. per annum will apply (minimum rate condition).

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International Finance Corporation

Italian Lire 150,000,000,000 Floating rate notes 1999

Notice is hereby given that for the interest period 7 February 1994 to 8 August 1994 the notes will carry an interest rate of 7.81875% per annum, Interest payable on 8 August 1994 will amount to TTL 197,641 per TTL 5,000,000 note and ITL 1,976,406 per TTL 50:000,000 note.

Agent Morgan Guaranty Trust Company

**JPMorgan** 



Autobahnen- und Schnelistrassen-Finanzierungs- Aktiengesellschaft U.S. \$200,000,000 Guaranteed Floating Rate Notes due 1996

Notes due 1996
In accordance with the provisions of
the Notes, notice is hereby given
that the Rate of Interest for the
three month period ending 4th
May, 1994 has been fixed at
3,2125% per annum. The interest
accruing for such three month
period will be U.S. \$79.42 per U.S.
\$10,000 Bearer Note, and U.S.
\$794.20 per U.S. \$100,000 Bearer
Note, on 4th May, 1994 against
presentation of Coupon No. 6.

Union Bank of Switzerland London Branch Agent Bank 2nd February, 1994

US\$175,000,000 Floating rate depository receipts due 1997 issued by

> The Law Debenture Trust Corporation plc evidencing entitlement to payment of principal and interest on



BANCA DI ROMA

Notice is hereby given that the receipts will bear interest at 3.6/25% per annum from 7 February 1994 to 8 August 1994. Interest payable on 8 August 1991 will amount to US\$1,826.32 per US\$100,000

Agent: Morgan Guaranty Trust Company **JPMorgan** 

NOTICE OF EARLY REDEMPTION Petroleos Mexicanos

(the "Company")

US\$150,000,000 17% per cent. Bonds due 1994
(the "Bonds")

NOTICE IS HEREBY given that, on the occasion of the next interest payment due on 1st June, 1994, the Company will be required to withhold a tax falling within those referred to in Condition 7 of the Bonds. Accordingly, the Company is entitled to redeem the Bonds pursuant to Condition 5(c) of the Bonds. The Company will redeem all outstanding Bonds at a redemption price of 100 per cent. of their principal amount on 10th March, 1994 (the "Redemption Date") together with accrued interest to the Redemption Date.

interest to the Redemption Date.

Payments of principal and interest will be made against surrender of the Bands and Coupans at the specified office of any of the Poying Agents listed below. Each Bands should be presented for payment together with all unmatured Coupans, failing which the face value of the missing unmatured Coupans will be deducted from the sum due for payment. Any amount of principal so deducted will be paid against surrender of the relative missing Caupan within 5 years from the date on which such Coupan is expressed to become due.

Bands and Coupans will become void unless presented for payment within 10 years and 5 years respectively from their Relevant Date, as defined in Condition 7 of the Bonds.

Principal Paying Agent Citibank N.A. Citibank House 336 Strand ndor WC2R IHB

rue Marie The

Citibonk N.A.
111 Wolf Street

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Citibonk N.A. 249 8-1150 Brussiles

#### U.S. \$53,000,000 Banco Internacional S.N.C. Floating Rate Notes Due 2000

In accordance with the provisions of the Notes, notice is hereby given that for the six month interest Period from 7th February, 1994 to 8th August, 1994 the Rate of interest has been fixed at 4.3125% p.a. and the Interest Amount payable on the relevant interest Period Date 8th August. 1994 in respect of each U.S. \$100,000 nominal amount of the Notes will be U.S. \$2.180.21 Notes will be U.S. \$2,180.21,

> Reference Agent Standard & Chartered

Standard Chartered Capital Markets Limited

7th February, 1994 THE TAIPEI FUND

ernational Depositary Receipts First and Second Tranches issued by

managed by the National Investment Trust Company Limited

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organ Guaranty Trust Company of New York, Brussels Office, as Depositary to the Taipei Fund announces a cash distribution of New Taiwan Dollars 3,365 per International Depositary Receipt ("IDR", including the B IDRS) in respect of the Units by which each IDR relates as at the record date of 16 February 1994. The ex-dividend

In compliance with the conditions of the IDRs the cash distribution will be made by the Depository against presentation of coupon number 1 attroched to the IDRs and the certificate of nationality and residence fully completed.

Payment will be made in US Dollars on or after 4 March 1994, at one of the following es of Morgan Guaranty Trust Company of New York:

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ntary, 1993 and as to 60 per cent. on 25th February, 1994 Holdons of the above mentioned Bonds are reminded that the second and final instalment in respect of the Bonde falls due on 25th February, 1984.

oue on 25th February, 1994.

Payment of the Bonds (such payment being equal to 60 per cent, of the principal amount of the Bonds) should be made through Euroclour, Cedel or SICOVAM in accordance with instructions to be communicated by them to those appearing in their records as holding the Bonds, all as described in the Ottering Circular dated 19th February, 1933 relating to the Bonds. For and on behalf of Crédit Foncier de France

nque Nationale de Parts (Luxembourg) S.A. (Luxembour<sub>s)</sub> Fiscal Agent 7th February, 1994

#### COMPANIES AND FINANCE

## **RWE** buys three energy units from **Treuhand**

By Judy Dempsey in Berlin

RWE Energie, Germany's largest utility, has strengthened its position in eastern Germany's energy industry by purchasing three regional utilities from the Treuhand privatisation agency.

RWE has acquired majority stakes in the ESAG utility at Cottbus in the eastern state of Brandenburg, WESAG in Leipzig, and a smaller stake in EVS, which is in the Saxon city of Chemnitz.

It will invest DM2.6bn (\$1.5bn) in the companies over five years and guarantee 4,750 jobs until the end of 1998. The investments will be used for modernising and upgrading

The deals give RWE a virtual monopoly in the genera-tion and distribution of energy in this part of eastern Germany largely because of the electricity contract between the former west and east German governments.

Under the terms of the contract, west Germany's utility companies are legally permit-ted to own 51 per cent of eastern Germany's 15 utilities, with the remaining 49 per cent held by the eastern municipal-

However, in order to underwrite investments of about DM46bn by western German utilities, the contract stipulated that eastern German utilities must buy 70 per cent of their energy from Veag, a leading east Germany utility.

Veag is controlled by western Germany's eight electricity companies, including RWE which holds the largest stake

Later this year, Veag is expected to be sold by the Trenhand to west Germany's utilities, while Rheinbraun, RWE's brown coal subsidiary, is leading a western German consortium to buy eastern Germany's Laubag brown coal

## MG Refining sacks top executives

By Laurie Morse in Chicago

Leading executives of MG Refining and Marketing, the US oil and gas arm of Metallgesellschaft group, the trou-bled German mining and metals conglomerate, have been sacked and a number of senior subordinates have been

Mr W. Arthur Benson, and his son, Mr William Benson, were sacked "for cause," the company said. In addition, a number of the senior Mr Benson's subordinates at MG Refining and Marketing have been suspended from their

Mr Arthur Benson was president of MG Refining and Marketing until mid-December, when he was relieved of his executive duties in the wake of an investigation by Metallgesellschaft into the unit's oil and gas dealings and related hedging strategies. Sources said he was not

asked to leave at that time because his knowledge was needed to sort out the company's tangled busin-

Mr William Benson served as a senior vice-president and risk manager for MG Refining and Marketing.

Metaligesellschaft was gripped by a severe liquidity crisis late last year largely as a result of problems in the US. The crisis led to the replacement of the group chief execu-

## China plans Yn5.5bn share issue this year

By Tony Walker in Beijing

China plans to issue Yn5.5bn (U\$634m) worth of domestic shares this year to enliven its flagging securities markets. The planned figure is the same as last year.

This only refers to A-shares for Chinese nationals. No figure was provided for US\$-denominated B-shares, restricted to foreigners.

"The figure has been set after fully considering the stock market's capacity," said Mr Ma Zhongzhi, a senior official of the State Council's, or cabinet, Securities Policy Committee. He said 22 Chinese companies have been selected for overseas listing this year. Officials said these were preliminary choices and it was likely that only a few on the shortlist ultimately would be allowed to list abroad.

## Two businessmen in rival bids for Portuguese bank

Two Portuguese entrepreneurs are lining up rival bids of more than Es100bn (\$574m) to wrest control of Banco Totta e Acores (BTA), a leading Portu-guese retail bank, from Banesto, the crisis-hit Spanish

The bids emerged following indications that Portuguese authorities may require Ban-esto to dispose of half its 50 per cent holding in BTA, which contravenes legislation limiting foreign ownership of the bank to 25 per cent.

Potential investors believe Banesto may sell part or all of its stake in BTA to help bolster its depleted debt to assets Mr Eduardo Catroga, Portu-

gal's finance minister, said he welcomed the proposals to re-

establish Portuguese control of BTA. He has asked the public prosecutor's office to determine whether there are grounds for legal action to force Banesto to dispose of 25 per cent of BTA.

The Spanish bank is believed to have acquired its sharehold-ing in BTA by funding Portu-guese companies to buy equity on its behalf.

on its benair.

Mr Antonio Champalimaud,
a Fortuguese entrepreneur, has
told the Lisbon government
that he has raised Es50bn as
the basis for a bid to acquire 51 per cent of BTA. The bank's current capitalisation on the Lisbon stock market is about

However, Mr Champalimaud believes it will not be difficult to find partners to mobilise Es100bn or so for the takeover

Mr Jose Jose Manuel de Mello, head of a large indus-trial and financial group, has informed the Portuguese government of plans to make a similar bid for control of BTA.

The two entrepreneurs count on acquiring both part of Banesto's holding in BTA and the 13 per cent of its capital that is held by the state following the bank's partial privatisation in

The government said the state would only dispose of its remaining holding when a sta-ble shareholder framework that complied with Portuguese law was established for BTA.

Banco Comercial Portuguese, a privately-owned retail bank, is believed to be another potential bidder for a controlling stake in BTA. It has yet to register an official proposal with the Portuguese authorities.

## **Banco Santander rises 17.8%**

By Tom Burns in Madrid

Banco Santander increased net income in 1993 by 17.8 per cent to Pta77.9bn (\$557m), cementing its position as front runner in the race to take control of the Banesto group should the troubled banking conglomerate be sold later this year.

Mr Emilio Botin, chairman, told the annual meeting on Saturday that he was studying the advisability of making an offer for Banesto. But he reassured the shareholders that the final decision would be dictated by the impact of such a acquisition on Santander's

Mr Botin was speaking after disclosing extraordinarily good results by Santander which underlined the strength of its balance sheet and its position as Spain's leading bank.

Net interest income rose 19.3 per cent to Pta242.6bn and operating income improved 12.8 per cent to Pta137.6bn. Average total assets increased by 34 per cent to Pta8,081bn. Mr Botin told shareholders their dividend would be going up by 12.3 per cent to Pta292

Mr Botin said the results reflected the diversification of the group's business in financial services, corporate and retail banking as well as the geographical spread of its activities. Business outside Spain, mainly in the US, Chile, Mexico and Puerto Rico, con-tributed 42 per cent to profits.

The group would continue to expand abroad this year, Mr Botin said. He hoped its profits this year would be shared 50-50 between domestic and foreign

"If buying Banesto means I cannot buy a bank in America. then I will not buy Banesto," Mr Botin said. The all-impor-tant consideration (over a Banesto offer] is the price." Under a rescue plan designed

by the Bank of Spain - which is subject to the approval of Banesto's shareholders - Banesto is to be recapitalised by a Pta180bn rights issue and sub-sequently sold to a domestic banking group.

Banesto was the fourth largest Spanish bank. The Bank of Spain intervened at the end of last year after an inspection revealed it had heavily overvalued its assets.

• Banco Exterior de Espana. part of the Argentaria state financial group, reports pre-tax profits little changed at Pta42.7bn for 1993. against

## EIB bites the bullet with first Greek drachma bond

ment Bank prepares to issue the first international Greek

many years, but for one reason or another we had to keep postponing our plans," said Mr Ulrich Damm, who heads the supranational agency's capital markets department. Now those obstacles have

been overcome, largely because the EIB was able to find two back-to-back borrowers in Greece who wanted to draw down loans in Greek drachma, he said. "We will definitely come to

the market," Mr Damm said. The EIB today will hold a presentation for investors and banks in Athens, and the issue is expected on Thursday. The EIB plans to issue

Driobn of 5-year bullet bonds. According to sources in the Eurobond market, the bonds are likely to pay a coupon of 17% per cent. They will be listed in Athens and Luxembourg and cleared through Euroclear and Cedel. Midland Bank Athens (part of the HSBC Group) and the Greek state-owned Hellenic Industrial Development Bank (ETBA) have arranged the deal.

Many compare the fledgling drachma bond market with the southern European markets of the late 1980's. "Back then, those currencies offered double-digit coupons, but now Italy and Spain pay about 71/2 per cent and Portuguese bonds offer about 8% per cent, so paper yielding 17 per cent to 18 per cent will attract investors' attention." said HSBC's Mr Mark Bucknall.

Until now, foreigners haven't had easy access to the Greek

ears of planning are about to bear fruit as the European Invest-bonds with maturities of more vailability of fixed-coupon bonds with maturities of more than one year.

The Greek government "We have been trying to tap up to seven years, but bonds pay floating interest rates. Their coupons are pegged to the rate on 12-month Treasury

> Conner Middelmann assesses investors' appetite for the high coupon likely to be offered by the first international drachma hond

bills, which is regularly set by the Greek central bank. With one-year Treasury bills currently yielding 19.75 per cent, a five-year bond pays 200 basis points above that - 21.75 per

The Greek government bond market is relatively illiquid, although increased over-thecounter inter-bank trading has begun improving the liquidity of some government bonds. especially at the shorter end of the maturity spectrum.

Greece does most of its borrowing domestically, although it has been an active issuer in the Japanese samurai market in recent years. It is said to be talking with the US Securities Exchange Commission about plans for a Yankee bond issue. The country regularly issues bonds linked to Ecu, US dollar, sterling and D-Mark which pay the interest rate a borrower with an equivalent rating would pay in each of these cur-Many hope that the EIB's

bond will open the market for other borrowers as well as had easy access to the Greek whetting investors' appetites bond market. Moreover, they for drachma bonds.

"The EIB bond is a relatively small issue, but I expect other issuers to follow," said a senior Athens banker. "The blg question is whether the Greek govissues bonds with maturities of ernment will start issuing longer-dated fixed-coupon bonds." deficit is likely to ensure that supply won't dry up. Falling inflation and interest

rates are likely to yield to solid capital gains on drachma bonds. Inflation is likely to have dropped to about 11 per cent in January, from 12.1 per cent in December, and is expec-ted to fall to 10 per cent this year. Meanwhile, the Greek central bank recently cut its 12-month Treasury bill rate by % point to 19.75 and its 3-month Treasury bill rate by

one point to 17 per cent. Of course, investors should bear in mind the currency risk associated with drachma holdings. While Greece is a member of the European Monetary System, the drachma is not in the ERM and has slipped steadily against most European currencies over the years. According to the OECD, the drachma depreciated by about 8½ per cent per year over the past two years.

However, according to HSBC's Mr Bucknall, "many investors are prepared to take a currency risk if it's compensated by a big yield pick-up over the market they're based in". Thus, for a D-mark based investor receiving a 5% per cent yield on five-year notes, the interest-rate differential is so large that "the currency has to devalue substantially before he starts losing money," says Mr Bucknall.

Elsewhere in the Eurobond market, the EIB is rumoured to be considering a Pta60bn (\$428m) issue this week, which would make it the largest deal in the matador market to date.

## MIM and Musto sign deal to develop mine

By Nikki Talt in Sydney and

MTM, the Queensland-based mining company, has signed a definitive joint-venture agree-ment with International Musto Exploration of Vancouver to develop the rich Bajo de la Alumbrera deposit in Argentina\_

The agreement is a setback to Metall Mining, the international mining arm of Germany's Metallgesellschaft, which announced a C\$332m (US\$251m) hostile takeover bid for Musto last week in the hope of gaining control of the Alumbrera property.

Metall was due to launch a tender offer for Musto shares

on Friday, but the company said it was weighing its options. One condition of the Metall offer was that Musto should not dispose of any large part of Alumbrera. Metall said the agreement

with MIM appeared to make Musto less attractive as a takeover tareet. Alumbrera is reputed to be one of the world's richest unexploited copper and gold ore

The cost of developing a mine has been put at US\$600m. MIM - which would be the operator of the mine - said it had raised the Alumbrera's projected output to 70,000 tonnes a day from 60,000

#### Portugal seeks Es63bn for cement group By Peter Wise

Portugal is seeking Es63bn (\$360m) from the privatisation later this year of Secil/CMP, a cement producer, even though there were no bids for the company at Es59bn in a first attempt at privatisation in

The government said limits on foreign investment would be lifted. He said the state no longer planned to retain a golden share giving it a veto over corporate decisions.

Bids are being sought for 80 per cent of the state's 58 per cent holding in Secil and its 100 per cent holding in CMP (Companhia de Maceira e There follows the form of a Notice of Meeting of the holders of Variable Rate Conventible Subordinated Notes due 2007 of The Brent Walker Group PLC which appeared in the Financial Times on 3rd February, 1994 but which for technical reasons did not appear in the first edition.

#### THE BRENT WALKER GROUP PLC

(Incorporated with limited liability in England under no. 1591274)

(the "Company")

NOTICE OF MEETING

the bolders of the outstanding £90,748,609 Variable Rate Convertible Subordinated Notes due 2007 of the Company

(the "Noteholders" and the "Notes" respectively) NOTICE OF MEETING OF NOTEHOLDERS

NOTICE IS HEREBY GIVEN that a Meeting of the Notebolders convened by the Company will be held at 19 Rupert Street, London, W1V 7FS on 25th February, 1994 at 11.00 a.m. (London time) for the purpose of considering and, if thought fit, passing the following Resolution which will be proposed by the Company as an Extraordinary

EXTRAORDINARY RESOLUTION

THAT THIS MEETING of the holders of the Notes constituted by the Trust Deed dated 30th March, 1992 made between the Company (1) and The Law Debentum Trust Corporation p.Le. (the "Trustee") (2) as Trustee for the Noteholders as subsequently amended (the "Trust Deed"):

Trust Corporation p.L. (the "Trustee") (2) as Trustee for the Noteholders as subsequently amended (the "Trust Deed"):

RESOLVES THAT subject to and conditional upon the Agreement (the "TFA Amending Agreement") to be made amongst the Company, Standard Chartered Bank, the subsidiaries of the Company named therein and the banks and other financial matuations named therein supplemental to and for the purpose of amending the Term Facilities Agreement becoming effective by midnight of 30th June, 1994 provided that such condition if not already satisfied) shall be deemed to be satisfied, and so that thereupon this Resolution shall take effect, if the Trustee delivers a certificate that it is satisfied that upon or within five minutes of this Resolution becoming effective such condition will in fact be satisfied, for which purpose the Trustee shall be entitled to rely on delivery to it of a certificate of Standard Chartered Bank.

(A) the deed supplemental to the Trust Deed (the "Supplemental Trust Deed") giving effect to amendments to the terms and conditions of the Notes is hereby approved, the agreement supplemental to the Paying and Conversion Agency Agreement (the "Supplemental Paying and Conversion Agency Agreement") reflecting the amendment proposed to be made to Condition 9 of the Notes by the Supplemental Trust Deed is hereby approved;

(C) the deed supplemental to the Deed by Way of Nominee Agreement of the Fourth Preference Shares (the "Supplemental Trust Deed is hereby approved;

(D) the Trustee be and is been understanding environt to center into and telliment.

the Supplemental Trust Deed, the Supplemental Paying and Conversion Agency Agreement and the Supplemental Deed by Way of Nominee Agreement; and

(ii) any other documents which the Trustee may consider necessary, destrable or incidental in conjunction with this Resolution, and any breach by the Company, as a result of the implementation of the TFA Amending Agreement or the arrangements contemplated thereby and by thus Extraordinary Resolution, of the provisions of the Trust Deed, the Notes or (in the case of the Notes in bearer form ("Bearer Notes")) the coupons apportanting thereto shall be and is hereby waived and the name shall not constitute an event of default under the terms and conditions of the Notes or a breach of any terms or conditions of the Notes or any provision of the Trust Deed or of the coupons apportanting to Bearer Notes and every abrogation, modification, compromise or arrangement in respect of the rights of the Notebolders and the holders of the coupons apportaining to Bearer Notes against the Company involved in or resulting from the TFA Amending Agreement and the arrangements contemplated thereby and by this Extraordinary Resolution be and is needy sunctioned and approved.

For the purposes of this Resolution:

References in any part of this Resolution to the TFA Amending Agreement, the Supplemental Trust Deed, the Supplemental Paying and Conversion Agency Agreement, the Supplemental Deed by Way of Nominee Agreement, or any document are to that document as produced to the Meeting and initialled by the Chairman for the purposes of identification as modified (i) in such manner as the Trustee may approve and as us not materially projudical to the interests of the Notebolders or is of a formal, minor or technical nature or to correct a manifest error (in each case, in the opinion of the Trustee), or (ii) in such manner as approved in writing by the holders of at least three-quarters in principal amount of the Notes then outstanding.

References in any part of this Resolution to the Circular are to the Circular dated 1st February, 1994 addressed by the Company to Noteholders and, for information only, to certain of its shareholders and others.

only, to certain a its snarriouers and others.

References in any part of this Resolution to the Term Facilities Agreement are to the agreement dated 27th March, 1992 between the Company, Su Bank, the subsidiaries of the Company named therein and the banks and other financial institutions party thereto relating to the financing are Company and its subsidiary undertakings.

Subject to (1) and (3) above, words and expressions defined in the Circular shall, unless the context otherwise requires, have the same meaning in this Resolution.

For the purposes of this Notice, unless the context otherwise requires, the following words and expressions shall have the following meanings:

"Deed by Way of Nominee Agreement for the Fourth Preference Shares dated 30th March, 1992 made between the Company, The Law Debenture Trust Corporation p.Lc., Bengle Nominees Limited and Lloyds Bank Plc in connection with the Notes, as amended.

"Paying and Conversion Agency Agreement"

the Paying and Conversion Agency Agreement dated 30th March, 1992 made between the Company, The Law Debenture Trust Corporation p.Le., Lloyds Bank Pic, Morgan Guaranty Trust Company of New York, Kredietbank S.A. Luxembourgeoise and Swiss Bank Corporation in connection with the Notes, as amended.

#### **FURTHER DETAILS**

Copies of the Circular and of this Notice of Meeting of Noteholders, voting certificates and voting instruction forms are available for collection and copies of the documents referred to in the above Resolution (or drafts thereof, subject to completion and amendment) are available for inspection at the specified offices of the Principal Paylog and Conversion Agents and Registrar and the other Paylog and Conversion Agents set out below, and, is addition, copies of the Circular, the Trust Deed and the Supplemental Trust Deed will be saided available on requester saids to the registered office of the Company, but only on production of evidence satisfactory to the recitar Paylog and Conversion Agent, the Registrar or, as the case say be, the Company as to status as a Noteholder, and will be available at the Meeting on the same basis.

The Supplemental Trust Deed will provide for the terms and conditions of the Notes to be amended so that (i) subject to the granting of all necessary sh The Supplemental Trust Deed will provide for the terms and conditions of the Notes to be amended so that (i) subject to the granting of all necessary shareholder authorisations, following 31st December, 1995 interest accruing on the Notes will not be paid in cash but will instead continue to be satisfied by the issue to Noteholders of Fourth Preference Shares, paid up in full, on the basis of 100p nominal amount of Fourth Preference Shares for each 100p of interest accrued on the Notes, (ii) the Company is able to re-negotiate the facilities described in Part IV of the Circular headed "Facilities outside the Term Facilities Agreement" and, to the extent required, restructure such facilities and/or (as applicable) deal with the shortfull, if any, in respect of such facilities and that the case may be) such shortfull is, brought within the terms of the Term Facilities Agreement without, as presently required, seeking the written consent of the Trustee or the sunction of an Extraordinary Resolution of the Notes are revised to reflect the changes to be effected to the Term Facilities Agreement by the TFA Amending Agreement as described in Part II of the Circular headed "Summary of the Amendments to the Term Facilities Agreement".

In accordance with its normal practice, the Trustee expresses no opinion on the merits of the Proposed Arrangements (which it was not involved in negotiating) or the Resolution contained in this Notice but has authorised it to be stated that, on the basis of the information contained in the Circular, it has no objection to the Resolution being submitter

The attention of Noteholders is particularly drawn to the quorum required for the Meeting which is set out in paragraph 3 below. Having regard to such quorum Noteholders are strongly project, if they hold Notes in registered form ("Registered Notes"), to complete and return the form of proxy as soon as possible or, if they hold Bearer Notes, to take the action to be represented at the Meeting as referred to below as soon as possible.

Noteholders are reminded that Condition 4(d) of the terms and conditions of the Notes provides that in case of non-compliance with certain provisions of Condition 4, in certain cases a Noteholder shall not be entitled to attend any meeting of Noteholders or to exercise any voting rights.

VOTING AND QUORUM

L. Bearer Notes voting certificates issued by a Paying and Conversion Agent relative to the Bearer Note(s) in respect of which he wishes to vote.

A Bearer Notcholder not wishing to attend and vote at the Meeting in person may either deliver his Bearer Note(s) or voting certificate(s) to the person whom he wist to attend on his behalf or give voting instructions to a Paying and Conversion Agent in relation to the Meeting. A person holding Bearer Note(s) through Euroclear or Cedel (both as defined below) may, not later than 72 hours before the time appointed for holding the Meeting, request Euroclear or Cedel (as the case may be) to procure the issue of voting certificates or the giving of voting instructions in accordance with the relevant procedures of Euroclear or Cedel (as the case may be). Euroclear or Cedel will hold or deposit the relative Note(s) to the order or under the control of any Paying and Conversion Agent (to the satisfaction of such Paying and Conversion Agent) in accordance with the provisions in this paragraph 1, "Euroclear" means Morgan Guaranty Trust Company of New York, Brussels office, as operator of the Euroclear system, "Cedel" means Centrale de Livrnison de Valeurs Mobilières S.A.

(a) To obtain voting certificates, Bearer Note(s) must be: (i) deposited, before the time appointed for holding the Meeting, with any Paying and Conversion Agent; or

(ii) beld to the order or under the control of any Paying and Conversion Agent (to the satisfaction of such Paying and Conversion Agent), before the time appointed for holding the Meeting.

To give voting instructions, Bearer Note(s) must be:

deposited, not less than 48 hours before the time appointed for holding the Meeting, with any Paying and Conversion Agent; or held to the order or under the control of any Paying and Conversion Agent (to the satisfaction of such Paying and Conversion Agent), not less than 48 hours before the time appointed for holding the Meeting, together in each case with the voting instructions referred to above.

Notes so deposited or held will be released at the conclusion of the Meeting or upon surrender of the voting certificate(s) to the Paying and Conversion Agent who issued the same or upon surrender, not less than 48 hours before the time for which the Meeting is convened, of the voting instruction receipt(s) issued in respect thereof to the Paying and Conversion Agent who issued the same. Voting instructions given by Bearer Noteholders will be irrevocable and incapable of amendment during the 24 hours prior to the Meetina.

Registered Noteholders not wishing to attend and vote at the Meeting in person may by an instrument in writing (hereinafter called a "form of proxy") signed by that Noteholder or, in the case of a corporation, executed under its common seal or signed on its behalf by an attorney or a duly authorised officer of the corporation, appoint any person as his or its proxy (hereinafter called a "proxy") to act on his or its behalf in connection with the Meeting. To be valid, the form of proxy must be delivered to the specified office of the Registrar set out below or, alternatively, deposited at the specified office of the Principal Paying and Conversion Agent in each case not less than 24 hours before the time fixed for the Meeting. Any holder of a Registered Note which is a corporation may authorise any person by resolution of its directors or other governing body to act as its representative in connection with the Meeting. Forms of proxy will be irrevocable and incapable of amendment during the 24 hours

The quorum required at the Meeting for passing the Extraordinary Resolution set out above is two or more persons present holding Notes or voting certificates or being proxies or representatives and holding or representing in the aggregate not less than two-thirds of the principal amount of the Notes for the time being outstanding. If within 15 minutes of the time appointed for the Meeting the required quorum is not present at the Meeting, the Meeting will be adjourned (for such period being not less than 14 days nor more than 42 days, and to such place as may be appointed by the Chairman and approved by the Trustee) and the Extraordinary Resolution will be considered at such adjourned Meeting (notice of which will be given to Noteholders). The quorum required at such an adjourned Meeting is two or more persons present holding Notes or voting certificates or being proxies or representatives and holding or representing in the aggregate not less than one-third of the principal amount of the Notes for the time being outstanding.

Every question submitted to the Meeting shall be decided in the first instance by a show of hands (and in the case of equality of votes the Chairman shall both on a show of hands and on a poll have a casting vote in addition to the vote or votes (if any) to which he may be entitled as a Notcholder or as a holder of a voting certificate or as a proxy or as a representative) unless a poll is duly demanded by the Chairman of the Meeting or the Issuer or by one or more persons present holding. Notes or voting certificates or being proxies or representatives and holding or representing in the aggregate not less than one-fiftient part of the principal amount of the Notes the customation. A poll may be demanded before or on the declaration of the result of a show of hands. On a show of hands every person who is present in person and produces a Bener Note or voting certificate or is a Registered Noteholder or a proxy or representative shall have one vote. On a poll every person who is so present shall have one vote in respect of each £1 in principal amount of the Notes so produced or representative or in respect of which he is the holder.

To be passed at the Meeting, the Extraordinary Resolution requires a majority in favour consisting of not less than three-fourth; of the persons voting thereon upon a show of hands or if a poll is duly demanded then by a majority consisting of not less than three-fourths of the votes given on such poll. If passed, the Extraordinary Resolution will be binding upon all the Noteholders, whether present or not at the Meeting and whether or not voting, and upon all holders of coupons relating to the Note. All references to the "Meeting" in the "Voting and Quorum" section shall include reference to the Meeting or, if applicable, any adjourned such Meeting, nuless the companies are found to the section of 
> PRINCIPAL PAYING AND CONVERSION AGENT Lloyds Bank Pic Registrar's Departme Issue Section PO Box 1000

PAYING AND CONVERSION AGENTS

Lioyds Bank Pic Registrar's Department The Causeway Worthing West Sussex BN99 6DA

REGISTRAR

s Bunk Corpor

Morgan Guaranty Trust Company of New York Avenue des Arts 35 B-1040 Brussels

By Order of the Board of Directors of The Brent Walker Group PLC K G Dibble

Registered Office 19 Repert Street Loadon WIV 7FS

THIS NOTICE IS IMPORTANT, IF NOTEHOLDERS ARE IN ANY DOUBT AS TO THE ACTION THEY SHOULD TAKE IN RESPECT OF ANY ASPECTS OF THESE PROPOSALS THEY SHOULD CONSULT THEIR STOCKBROKER, SOLICITOR, ACCOUNTANT OR OTHER PROFESSIONAL ADVISER

# The Markets

THIS WEEK

Global Investor / Martin Dickson

## Fed blows off market froth

The next few days will be tense as the world waits to see just how serious sell-off develops in stock and bond markets following Friday's surprise tightening of monetary policy by the US Federal

Despite Friday's 96 point drop in the Dow Jones Industrial Average, the bank's 1/2 percentage point increase in the Fed funds rate seems unlikely to kill off the global financial bull - though it will certainly blow away a lot of speculative froth from the beast, and that is no bad thing.

The first Fed tightening in five years is a long-term positive for the US economy and its stock and bond markets. With America leading the world out of recession, a turn in the US interest rate cycle was inevitable. Only the timing and degree of tightening were in doubt.

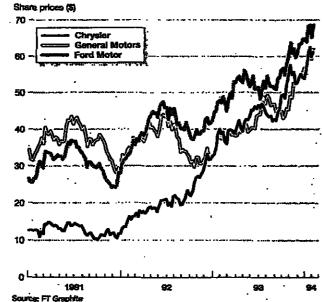
By taking Wall Street by surprise, with a rise in rates so small it will not jeopardise growth, the Fed has underlined its inflation fighting credentials - at a time when it was in danger of losing them - and may prolong the current eco-

nomic expansion The recent resignation of two inflation hawks. Mr David Mullins and Mr Wayne Angell, from the Fed board had raised questions about the bank's resolve at a time when speculative funds were starting to flow into traditional inflation hedges, such as commodities.

And by taking the unusual step of formally announcing its action - rather than leaving the market guessing - Mr Alan Greenspan, the Fed chairman, may have ameliorated criticism in Congress over the bank's secrecy.

The tightening, at a time

How US auto stocks have motored



essary, suggests the Fed expects first quarter GDP growth to come in ahead of the consensus forecast, which stands at about 3 per cent.

Mr David Hale, chief economist of Kemper Financial, who welcomes the Fed move as a "stitch in time," thinks GDP may be growing by as much as 4 per cent. So the Fed's pre-emptive

action may have prevented a sharp rise in long bond rates some months down the road, accompanied by a severe tightening, which would have had much more serious consequences for market confidence than Friday's move.

US Treasuries may have further to fall over the next few weeks, but the tightening means they should not move too far from their current trading range. The Fed, in other words, may have put a floor under the bond market.

chief economist at Salomon Brothers, reckons that a combination of moderate economic growth, low inflation, a falling Federal deficit and sluggish international growth could push long bond yields below 6 per cent again, though that is a minority view.

It is hardly surprising that the Fed's move should have knocked some stuffing out of the equity market. After the sharp run up of the past few weeks US stocks are very generously valued by historic standards. And turns in the interrate cycle have traditionally been accompanied by market corrections.

However, this cycle is different in one important respect: the explosive growth of the mutual fund industry. US households have moved a large

1991 money market funds into mutual funds in a search for higher returns, as US interest rates have fallen in recent

> Over the past year these funds have moved large amounts of money into overseas markets, triggering huge increases in valuations in volatile, illiquid emerging markets. A key question now is the extent to which these investors

take fright at falling equity prices and pull funds from the market, thus accentuating its fall; or repatriate funds to the US in the expectation that Friday's sharp rise in the dollar is symptomatic of a long period of appreciation; or move cash back into money funds as interest rates rise.

A mere 25 basis points on Fed funds is in itself not going to trigger such action, but many Wall Street analysts think further tightening could manufacturers, General Motors and Ford Motor, announce fourth quarter results. Both are expected to produce greatly improved profits, following the example set by cross-town rival Chrysler in January.

So is it time for investors to take profits and lighten holdmes of US automotive stocks which have outperformed the market over the past year, with GM and Chrysler up by more than 50 per cent, and Ford up by 38 per cent?

Almost certainly not. For the auto companies are in the early stages of a cyclical upswing as cheap loan rates and rising consumer confidence push up US sales of cars and light trucks. The industry expects sales to peak in about 1996-97 at approximately 17m units a year - beating the 16m record set in 1986 allows a window of perhaps 18 months for the shares to out perform the market.

Sales are expected to rise 7 per cent this year, to about 14.8m vehicles, and the pace could prove even stronger. So far the recovery has lagged previous upturns, and there are an abnormally high number of rust-buckets cruising America's highways which are

likely to be replaced. Rising demand means Detroit can reduce the large discounts it has had to offer to shift vehicles from dealers' forecourts, while the rise in the yen (now going into reverse) has helped make Japanese cars more expensive than their US rivals (the price differential averages about \$2,500), which has helped Ford and Chysler win big market share gains.

Add to this large gains in Detroit's efficiency (due to the twin challenges of recession and Japan), together with some upturn in the European market in 1995, and you have a recipe for a sharp rise in profits. Ford looks the most attractive of the trio in 1994. Its earnTotal return in local currency to 3/2/94

	US	Japan	Germany	France	Raly	UK			
Cash									
Week	0.08	0.04	0.12	0.12	0.16	0,10			
Month	0.27	0.20	0.51	0.54	0.70	0.46			
Year	3.63	3.28	7.19	9.69	11.69	5.83			
Bonds 3-5	year								
Week	-0.39	-0.49	-0.21	-0.09	0.23	0.04			
Month	0.76	-1.99	-0.05	-0.15	0.90	0.27			
Year	7.36	7.57	16.41	11.47	25.60	10.60			
Bonds 7-10	0 year								
Week	-0.48	-0.39	-0.39	0.03	0.19	-0.21			
Month	1.19	-3.32	-0.18	-0.47	0.91	-0.45			
Year	10.95	9,31	21.00	14.50	36.58	17.49			
Equities					<del>-</del>				
Week	-0.3	-0.9	0.1	1.0	3.8	-0.9			
Month	0.7	8.9	-5.3	1.8	2.9	2.2			
Year	10.4	23.2	36.6	37.8	39.7	28,4			

Best performing stocks from FT-A World Indices in local currency to 3/2/94

	Close	Week	Month	Year
Tasman Properties (NZ)	0.05	66.7	66.7	-54.5
Carena Dev. Corp. (Can)	2.25	28.6	60.7	0.5
Mycom (Mal)	6.40	28.5	0.87	171.2
British Aerospace	553.00	26.3	33.9	92.75
MISC (Mai)	9.80	25.0	4.08	30.43
Corporate (nv. (NZ)	0.52	23.8	62.5	85.7
Fuji Heavy Ind. (Japan)	387.00	22.9	35.8	7,54
Nitsuko (Japan)	1,350	22.7	75.6	140.6
Central Finance (Japan)	518	22.2	57.0	75.6
Japan Metals & Chem.	643.00	21.3	32.9	4.2

rce: Cash & Bonds - Lehman Brothe

recent quarters, but that may be about to change.

#### Market Mania

With immaculate timing, The Bank Credit Analyst, the Montreal-based research firm, has just issued a strong warning about the rush into mutual funds and emerging markets. and forecasts that this "financial mania" will end in a US market correction of between 10 and 15 per cent.

It points out that the shift into mutual funds is finite and will stop when bank deposits have been reduced to a core level. Then, which may be soon, the equity market will be particularly vulnerable.

lysts said one was not yet nec- in the year. Mr John Lipsky, assets from bank deposits and and 4 per cent by the end of ica's two largest car strong market share gains in that any correction will proba- are market nightmares made.

bly be short-lived. The bull will revive, partly because Europe will follow America's move into mutual funds as interest rates there continue to fall. To support this idea, it points to a close historic correlation between US and UK household holdings of securities.

It is an interesting theory. though it perhaps gives too little weight to Europe's traditional lack of enthusiasm for equity investments, which contrasts sharply with American

shareholder democracy. The Analyst sees non-US mutual fund investment propping up the bull market for a couple more years, before the mania ends in a "climactic blow-off." Of such stuff - and

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## Economics Notebook / Peter Norman Race for top job raises profile of the OECD



Organisation Co-operation and Development has seemed the cinderella of the international bodies set up after the second world war to

help manage the global econ-Without the financial larse of the World Bank, the intimidating prescriptive mandate of the International Mone tary Fund or the high profile negotiating role of the General Agreement on Tariffs and Trade, it has been easy to dis-miss the 24-nation OECD as a mere talking shop, tucked away in one of the more desirable residential areas of Paris.

this year. The Fed will need to

move gingerly in the months ahead if it is not to spook the

equity markets. That said, a

slowdown, if not reversal, of

the flow of cash into the

mutual fund industry is to be

welcomed, since it may deflate

a worrying speculative bubble.

At least, the Fed's action will

slow the upward momentum of

both US and foreign equity

markets, since any increase

now will have to be based on

higher earnings potential,

rather than driven by market

liquidity. That bodes fairly

well for the US, where corpo-

rate profits are rising health-

ily. Europe may fare less well,

and some of the most specula-

tive Third World markets

could lose a great deal of fizz.

The importance of strong earn-

ings potential should be under-lined this week when Amer-

■ GM and Ford

of high level candidates for the OECD's top job, which falls vacant in September. As soon as the UK government disclosed last week that Lord Lawson, the former chancellor, was seeking the post, others came forward or confirmed long nurtured ambi-tions to be OECD secretary

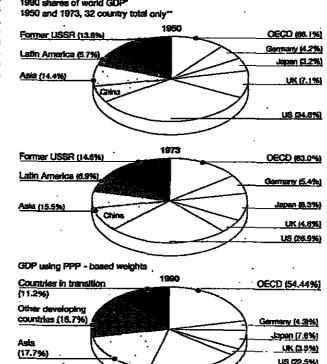
But suddenly there is a rush

Mr Jean-Claude Paye, the French diplomat who has held the post since 1984, confirmed that he would seek another five-year term. Already in the field was Mr Donald Johnston, a little-known former middle ranking Canadian economics minister, who has been given assurances of US support. Germany put forward Mr Lorenz Schomerus, a senior economics ministry official, who has been closely involved with the

OECD since 1987. At first sight, the story might seem a familiar one of the great and good jockeying for a comfortable, well paid tax-free post in one of the world's more agreeable capi-tals. But the global economy is in a period of profound and radical change and the OECD, which exists to promote co-operation among its industrial member states, is swept up in these developments.

How its shareholders respond to the choice of candidates will determine how the organisation evolves into the next century. The British argue that Lord Lawson is the ideal candidate. Officials make much of his vast experience

The changing shares of world activity 1990 shares of world GDP



and suggest that the OECD has adopted too low a profile under Mr Paye. With Lord Lawson in charge, they say, the organisa-tion would be given a new sense of direction.

It is indisputable that Lord Lawson is fascinated by public policy Issues. Although the last years of his chancellorship were marred by rising inflation and cabinet discord, his tax reforms were bold and innovative. He moved decisively to strengthen the UK economy through micro-economic measures and apparently feels that other industrialised countries could benefit from this experience. As chancellor, he was active on the international stage and has since become involved with central and eastern Europe - also a preoccupation of the OECD.

The British government also has an obvious, but unstated desire to increase high level UK representation in international organisations and so dilute France's dominant hold

Source: "IMF WEO May 1993.
"A. Maddison, "The World Economy in the 20th Century", QECD 1989, In promoting Lord Lawson's candidacy there is a clear presumption in Whitehall that the OECD needs a high profile, heavyweight political figure in charge who can knock heads

together if necessary. But does it? Political clout is a necessary adjunct to negotiating with and among governments, and is very important when an organisation has money to disburse. It is helpful in the cases of the IMF managing director and World Bank president. Mr Peter Sutherland's political background and experience served him well as GATT director general in the final stages of the Uruguay Round trade negotiations.

But it is not so self evident that the OECD secretary general needs to be a political heavyweight. The OECD has no big money to dispense. More than 75 per cent of its FFr1.58bn (£170m) annual budget is expenditure on personnel and pensions for its 1,900 staff. Its work involves policy analysis, gathering statistics and

organising meetings. Publica-tions are the main tangible

result of its efforts. Some OECD countries actually favour its low profile, arguing that the organisation should think of itself as the wholly-owned subsidiary of its 24 industrial member governments. They value the non-partisan analysis of the OECD sec-retariat, which can cover issues ranging from macro-economics to trade, the environment, education, health and

technological change. This does not mean the OECD cannot be innovative. The organisation's work in the 1980s in assessing the cost of agricultural subsidies was a genuine breakthrough that helped bring the GATT talks to

a successful conclusion. The OECD has also changed rapidly, forging close links with eastern Europe and the fast developing countries of east Asia and Latin America. One result is that its work on eastern and central Europe has expanded to account for 10 per cent of its activities as measured by the budget compared

with nothing four years ago. The accompanying charts show how the industrial world's share of global output has declined since the early post war years. But instead of diminishing interest in the OECD, this shift of economic power has triggered growing awareness of the organisation among non-member states. Membership negotiations are underway with Mexico. South Korea would also like to join, as would Poland, Hungary and

the Czech republic. Last week, Mr Paye cited the list of aspiring member states in support of his own candidacy and as evidence that the organisation must be doing something right.

That view will not guarantee his re-selection. There will be much horse trading in the months ahead, and there is a strong feeling in the US that the OECD has been a European

flefdom for too long. But at present, with one strong political candidate against three eminences grises, the odds seem weighted against the organisation taking

a radical change of direction. This is Peter Norman's last nolebook until after Easter when he returns from sabbati-

# Warning bells for Thai convertibles

For the past nine months, European investors wanting to profit from south-east Asia's equities boom while protecting themselves from the worst of the dangers of a market crash have been enthusiastic buyers of convertible Eurobonds issued by large Thai companies and quoted in London.

The primary market in such bonds - which are usually denominated in US dollars and convertible into shares at a fixed value above the current share price - is likely to reach a peak in the next few months before tailing off towards the end of the year.

Liberated by new financial services laws, Thai companies raised the equivalent of \$1.4bn (£930m) through these so-called euroconvertible debentures in 1993, but the country's regulatory authorities have begun to sound warning bells about the risks of issuing too many bonds in too short a time.

Next in line is Bangkok Bank, Thailand's largest bank and a prime blue chip company, which plans to raise between \$400m and \$500m through a convertible bond issue to expand its capital

Bangkok Land, the country's biggest property company, has already gone to the convertible bond market for \$130m, but wants to raise a further \$600m. Thai Airways International is also considering an issue of about \$200m.

The convertible bonds of

popular with investors - espe-cially the cautious Swiss who hesitate to invest directly in volatile equity markets, stockto convert into shares gives the holder the chance to profit from a rising stock price with only limited exposure (in the form of a falling bond price) to the risks of a decline.

Even if one discounts the equity conversion "sweetener," usually the main attraction of such issues, the interest rates paid by the Thai bonds (usually between 3 and 5 per cent) provide a satisfactory return compared with US dollar rates elsewhere. There is also an active secondary market.

bonds over domestic bank borrowing because they can obtain funds at a fixed rate of interest and at less than half the present cost of a bank loan in Thai baht. The main disadvantage, from their point of view, of the bond is the future dilution of their stock when conversion rights are exercised - although because the conversion is at a premium to the current share price the dilution is smaller than if stock

was issued at current prices. in recent weeks, however. brokers and government officials in Thailand have expressed concern about the dangers of the put options which many Thai issuers nine out of 17 in 1993 - have added to the bonds to reassure

Ten best performing stocks Turkey Turkey S.Kores Ege Biracilik 2,5879 0.6339 Ssangyong Oil 28.7271 5.7116 Seangyong Cement Yukong Usinimas Oriental Petroleum 41-2333 88-4745 S.Korea 12.9155 Brazil Philippin 0.0011 0.0030 0.0002 22.67 18.88

0.0008

0.8591

and House, the property devel-

oper, have already converted following the surge in the Thai

Other brokers are more cau-tious. "That companies have

this optimistic view that their

share prices will always go up

and up," says one foreign stockbroker in Bangkok. It has

been suggested that auditors should force companies to set

aside reserves each year as if

the put payments will have to

be met on the due date, but the

idea is unlikely to be adopted

in Thailand and undermines

the purpose of borrowing the

5.4098

potential investors. The put option allows the holder to redeem a bond early

Cla de Aceros Del Pacifico

typically after five years for a 10-year bond - at a fixed price at a premium to the issue price. Holders would normally exercise this right if the share price failed to rise enough to merit a conversion into shares.

A put option makes a bond more saleable, but the company faces the possibility of having to repay the entire bond issue on the put option exercise date, a situation which caused severe financial difficulties for some British companies after the 1987 stock market crash.

Some brokers say it is hard to imagine Thai stock prices failing to rise enough in five years to reach the conversion price. Conversion premiums over the price at the time of issue are rarely more than 20 per cent, and many holders of bonds issued last year by Land

flow of capital from the country if we're not careful." The SEC has drafted a new

could affect the inflow and out-

egulation which should come into force within weeks to oblige companies to improve their disclosure on the effects of convertible bond issues. The companies will have to explain to shareholders both the potential earnings dilution effects of the issue and the possible results of early repayment of the debt. They will also have to inform the Bank of Thailand

about new issues. After a few more big issues. the ardour among both issuers and buyers for new convertible That eprobonds is likely to

Most Thai companies with sufficient standing to raise money in this way have either issued bonds or announced their intention to do so, and a rise in US interest rates would make such instruments less attractive for the borrower. Furthermore, the market in

London might, in the words of one broker, "be getting slightly saturated". Some Thai convertibles are already trading at a small discount to their issue

money in the first place.
Thailand's Securities and Exchange Commission is wor-We're going to see fewer ried not only about the risks to and few issues from the second half of this year," says one investment banker in Bangcompanies of the put options but also about the country's finances. "Many of them [the kok. "But there will be a conbonds are bunching up, partictinuing trickle and an active ularly the ones with put options," says Mr Rapee Sucharitakul of the SEC. "It secondary market. Then in a few years we're going to have the refinancing issues."

■ Strategy

The rise by the US Federal Reserve late on Friday of interest rates caused little surprise among most emerging market strategists.

Mr Kevin Smith, a fund manager of Foreign and Colonial in London, commented just after the announcement that he did not expect the impact on Asian equity markets today to trigge a major sell-off. However, he said that the most vulnerable

markets would be those with

dollar exposure, such as Hong

Kong, Thailand and Malaysia.

# Russia

The government minister responsible for the privatisation programme has said that he hopes it will proceed, in spite of the country's political difficulties. The privatisation process started in late-1992, when vouchers were distributed which could be swapped for shares in state firms. Several oil and energy enterprises, a big car plant in Ulyanovsk and the Novorossiisk shipping company are among the companies to be opened to public ownership.

### Zimbabwe

The country's equity market remained strong last week -the industrial index almost attaining the 3,100 level - with some analysts forecasting that 4,500 would be breached this

Mining shares have attracted investors with the sub-index also setting a new record high,

# **News round-up**

Financial reforms, which were announced at the start of this year, falling inflation and lower interest rates have also underpinned the market.

# SE Asia

Union Bank of Switzerland has signed a joint venture agreement with Finance One. the Thai financial services

UBS will acquire 15 per cent of the expanded capital of Finance One's subsidiary, Thana One Finance and Securities. The price was not announced, but stockbrokers in Bangkok said UBS would pay Bt300m (\$11.8m) for the first 5 per cent tranche.

#### Bolivia

A privatisation programme is in the early stages, with the government of President Gonzalo Sánchez de Lozada planning to sell-off six state companies.

Under the scheme investors, to be selected by an international bidding process are expected to take up to half the equity in each company have to invest in them. The remaining equity would be

divided among local investors, and kept in private pension

## ■ Seoul

Standard Chartered reports that the stock exchange will be seeking a 40 per cent deposit from institutional investors - including foreigners - before a purchase order for shares is made. This measure has been imposed in an effort to cool the market which, according to IFC data. rose 10 per cent in dollar terms

### **East Europe**

Another fund has been launched to tap the investment potential of central and eastern European countries, CS First Boston and Cazenove are seeking to invest in listed companies, and the \$200m fund is expected to be the biggest

Some \$150m is expected to come from international institutions, and the rest from the retail community.

 Further coverage of emerging markets appears daily on the World Stock Markets page.

# Strong dollar to dominate markets

A strong dollar will dominate foreign exchange markets this week after Friday's tightening of monetary policy by the US Fed caused a sharp rise in the Focus will now shift to the

Bundesbank to see how the it responds. The D-Mark lost more than 3 pfennigs to trade on Friday

evening around the DM1.76 The Bundesbank has recently been under pressure to cut rates, but the strength

of the dollar will have made

it more difficult to ease

policy.
Although the D-Mark weakened against most ERM currencies on Friday, it may benefit this week from a flight into quality as investors respond to the greater uncertainty by ahandoning some of the weaker ERM currencies such as the Spanish

Analysts cautioned that markets should not get too bearish about the prospects for European currencies after the US

research at IBJ, said conditions in Europe remained very disinflationary, and there was still scope for these countries to e monetary policy. The market has recently responded pos-

itively to rate-cuts in Spain,

Belgium and Denmark.

Mr Hannah said he felt the market had been too pessimistic in its reaction to the US news. Interest rate futures in the UK, Germany and France all fell sharply on Friday's news. The June contracts in the UK and France,

points.

Attention will switch back to the US on Friday for the release of the important Producer Price figure. If it is low, it will show that the Fed has acted in a pre-emptive fashion and that raising rates is a real tightening. Less bullish for the currency would be a high PPI number suggesting that the Fed was responding to infla-

Also in the spotlight will be the Canadian dollar, which

Mr Steve Hannah, head of for example, both fell by seven Paul Martin, the Canadian finance minister, said their interest rates might go lower than those in the US. Traders said the central bank was forced to intervene to stabilise the currency. Observers said there was a real prospect of the Canadian currency going into

free fall this week. Another area of attention will be Japan/US relations with President Clinton and Mr Morihiro Hosokawa, the Japanese prime minister, scheduled to meet for trade talks in Washplummeted on Friday after Mr ington on Friday.

Baring Secur	ities en	erging mar	kets indi	ces			
index	4/2/94	Week on week Actual	movement Percent	Month on monti Actual	h movement Percent	Year to dat Actual	o movemen Percen
World (239)	181.80	7.79	4.48	12.78	7.56	13.39	7.9
Latin America							
Argentina (19)	133.71	9.93	8.02	16.83	14.39	18.33	15.89
Brazil (18)	186,84	8.66	4.86	51.75	38.31	47.19	33.7
Chile (12)	186.15	16.75	9.89	33.37	21.84	38.61	26.17
Mexico (22)	177.58	7.48	4.40	22.09	14.21	16.32	10,13
Latin America (71)	176.05	9,33	5.60	29.79	20.36	26.81	17.90
Europe							
Greece (14)	100.10	2,62	2.68	13.86	16.07	17.00	20.4
Portugal (13)	129.13	2.72	2.15	13.58	11.75	17.01	15,1
Turkey (22)	122.99	-2.92	-2.32	-50.16	-28.97	-38.73	-23.9
Europe (49)	117.48	1.54	1.33	0.18	0.15	5.24	4.6
Asla							
Indonesia (17)	181.15	3.04	1.71	6.68	3.83	10.11	5.9
Kores (23)	131.24	8.06	6.55	21.37	19.44	21.54	19.6
Malaysia (21)	226.28	11.50	5.36	-34.21	-13.13	-26.77	-10.5
Phillippines (9)	288.40	5.03	1.77	-46.50	-13.88	-34.07	-10.5
Thailand (20)	235.35	-9,28	-3.79	<b>~43.96</b>	-15.74	-28.21	-10.7
Talwan (29)	162.02	9.75	6.40	8.31	5.40	8.31	5.4
Asia (119)	210.52	6,47	3.17	-17.38	-7.62	-10.90	-4.9
All indices in \$ tenns, Jan	uary 7th 1992-	100. Source: Baring \$	Securities				

FT GUIDE TO WORLD CURRENCIES

					(K 100)					(X 10U)					(X 100)
Alghanistan	(Afghert)	2721.60	1824,43	1050.96	1687.97	Germble (Dela		8.3691	4,8326	7.7816	Pakistan (Pak Rupes)	45.1564	30.2697	17,4368	28.0057
Albanus	(Las)	164.67	110.383	63.5885	102,127	Germany (D-Ma		1.7359	4 3	1.6061	Penama (Balbos)	1.4918		0.576	0.9252
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PROCEED	(Sp Peseta)	5,7397 209,710	3.002 140.575	3-394 80.9784	130.061	Greece Dates		249.75	143,669	231.07	Paragusy (Quaran) Paru (New Sol)	3.2158	2.1555	1,2418	1.9942
Arracks	(Michael (Cinductor)	10799.4	8636.98	3938.45	8325.8	Greenland Denish Kro	nei 10.054	8,7395	3.8823	5.23S4	Philippines (Pesc)	41,1739	27.8	75.890	25.5357
Artious	E Carr \$7	4,0419	2,7094	1.2607	2,5067	Grenada (E Carr		2.7094	1,5807	2.5067	Present is 62 Steelings	1.00	0.6703	0.3851	0.6201
Argentine.	Pesci	1.4959	0.896	0.5749	0.9234	Gundaloupe (Local	Fr) 8.7697	5.892	3.364	5,4513	92\$	2.6110	1.7502	1.0082	1,6193
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	<b></b>		_				••	12.0418	8,8957	11,1411	Figuration is de la (F/Fr)	8.7897	5.892	5.394	6.4513
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Barbados	(Barb \$)	3,0109	2.0183	1.1626	1.8673	looland (Icalandia Kra		72,9780	42,0096	67,5204	St. Helens (2)	1.00	0.6708	0.3861	0.6201
Belgium	(Beig Fr)	53.3617	35.77	20.8053	33.0945	india - Andian Rub	46.7959	31,3967	18.07	28.0226	Strucks (F. Cerr S) St Pierre (French Fr)	4.0419 8.7897	2,7094 5,892	1.9807 3.384	2.5067 5.4513
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Bulgaria	(Levi	39.65	26,57 <b>8</b> 6 589,201	15.3100 339,41	24,5908 545,131	Jepen Contenies Dir		0.703	0.4049	0.8504	Singapore (S) Slovetia (Konsta)	49.83	33.4026	19.2416	30.9042
Burkino Feso		878.97 9.4775	5891.201 6.353	3,8598	6.6778					62,8069	Signetia (Total)	200,808	134.606	77.541	124,54
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Ten minte	را ۱ میدستمی					Korea Morth (M		2.1576	1.3426	1,9961	Somal Rep (Shilling) South Africa (Rend)	3922_14 5.7009c	2629.13 3,4192	1514,52	2432,48 3.1635
	-m-1	5239.50	3512.2	2023.21	3249.5	Korus South (M	on) 1204,77	807.685	485,216	747.1B1	South Africa (Pland)	5.7009G 6.5602g	4.3975	1.9696 2.6331	4.0685
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Same distance. Three times the miles. From 1st February to 30th April 1994, triple mileage is available on all international JAL flights. Call your nearest JAL office for details.

of the "SUCRE EXPORT" group deeply regret to announce to you the passing away of

# **Baron PAUL KRONACKER**

The management and personnel

Minister of State

Honorary President SUCRE EXPORT S.A.

SOPEX S.A.

Born in Antwerp on November 5th, 1897 deceased in Kapellen on February 3rd, 1994

The funeral will take place on Tuesday, February 8th at 11 o'clock in the St Jacob Church of Kapellen

S.A. SUCRE EXPORT - SUIKER EXPORT N.V. S.A. SOPEX N.V. Generaal Lemanstraat 74, 2600 Antwerpen



Notes due 2003 or the Interest Period 4th Feb-

uary, 1994 to 4th August, 1994 he Notes will carry an Interest with Interest Amounts of U.S. \$26.40 per U.S. \$1,000 and U.S. \$263.96 per U.S. \$10,000. The relevant Interest Payment Date will be 4th August, 1994.

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Energy Capital Investment Company PLC

Placing by Greig, Middleton & Co. Limited and Henderson Crosthwaite Institutional Brokers Lunited and Rauscher Pierce & Clark Limited of 18,000,000 Ordinary Shares of 25p each together with 3,600,000 Warrants in units of five Ordinary Shares and one Warrant

at a price of 500p per unit payable as to 250p on application and as to 250p on 3rd August 1994

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# **NEW YORK** Last week, the Federal Reserve

surprised the bond market by tightening monetary policy as a precautionary move against inflation. The central bank said it was not so much worried about inflation now, or over the next few months, but about what inflation might do in the longer term if the economy continued to grow

at its heady pace. On Friday, fixed-income investors will be able to judge for themselves if the Fed's ontimism about the short-term outlook for inflation is well-placed when the January producer price index is

Wall Street analysts are not expecting the PPI to be as weak as it has been lately (it posted a fall in December), and some are even forecasting a rise of as much as 0.6 per cent.

If it is at or above that level, investors could offload more bonds on the market in the expectation of further rate rises from the Fed. The consensus forecast for the

#### Patrick Harverson

Benchmark yield curve (%)\* Month ago -4.0 10 years 20

January PPI is for a 0.3 per

cent rise. The latest retail sales data will be released alongside the PPI report. The harsh weather is expected to have dampened sales in January, and analysts are forecasting a fall of between 0.3 per cent and 0.8 per cent, against the 0.8 per cent rise in December.

Attention on Thursday will focus on the year's first auction, of \$11bn in 30-year

#### LONDON Philip Coggan

Gilts are likely to face a difficult week after the gloomy news on international interest rates. The Bundesbank's decision to leave rates unchanged and the Fed's move to tighten US monetary policy seem to have reduced the prospects of a cut in UK

Debate will concentrate on whether the Fed move is a turning point and heralds the end of the long bull market in international bonds. Gilt sentiment may accordingly be dominated by the reaction of the US and German government bond markets.

Gilt enthusiasts will emphasise the positive UK economic background and the level of real yields which are relatively high, in historical term. Bears may see worrying signs in the government's easy acceptance of the public sector

With little UK economic news to go on, the week's main event will be the Bank of England's inflation report, out

ŲΚ Benchmark yield curve (%)\* 6.75 8.35

5.95 5.55 20 5 **Years** "All vields are market convention

on Tuesday. This is likely to present a benign view of inflation, especially as the outlook has improved since the last report in November However, last week's Treasury monetary report painted an upbeat picture of economic growth, indicating that the Bank may keep rates unchanged for the moment. A March/April cut, to soften the impact of the forthcoming

tax package, continues to be

favoured by the markets.

## **FRANKFURT**

Fortunes of the German bund market are closely tied to those of US markets and the Federal Reserve's move to tighten interest rates on Friday will have repercussions for German government securities.

In addition to digesting the US move, the bund market will be looking for domestic signs that the Bundesbank will be able to resume cutting interest rates at the next meeting of its policy-making council on February 17.

Positive developments on

the wage front - particularly in respect of engineering workers who are today resuming talks for a settlement in the state of North-Rhine Westphalia - will encourage hopes that the Bundesbank will cut rates.

Equally important will be the nature of the German central bank's security repurchase operations tomorrow. After months in which the Rundesbank has fixed the reporate at 6 per cent, a move to a variable

#### David Waller

6.40

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5 60

tender auction - allowing banks to determine money market rates via their bidding is likely to be interpreted

as a signal that the Bundesbank is preparing itself for a cut in the discount rate. If there is a cut there should be a reversal of some of the downwards price pressure which has afflicted government bunds since December's poor money supply data were released last

# TOKYO

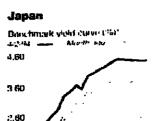
The implications of high bond issuance following the government's plan to reduce income tax will continue to weigh heavily on bond prices

Although politicians are still haggling over the financing of the tax cut after the first three years of its implementation, it is likely that the first few years will need to be funded by

short-term government bonds. The Socialist Democratic Party's opposition to a rise in the sales tax in 1997 may mean that the period where the tax cut will be funded by government bonds may be longer than expected. Aside from the tax cut, the Y9,100bn spending by the government

will increase bond supply. If long-term yields remain at current levels this week, the long-term credit banks are expected to raise long-term prime rates, or long-term lending rates for first-tier

A sharp sell-off of bonds may



Emiko Terazono

be limited by the Bank of Japan. In order to prevent long-term yields from plunging, the central bank last week led short-term money market rates lower through

Angra

its money market operations However, with only six weeks left until the March year-end, institutional investors are unlikely to increase their positions, and the market is expected to fluctuate on light trading within a narrow range.

# Capital & Credit / John Murray Brown

# Turkey searches for central bank chief

The search is on for a central bank governor in Turkey following the resignation of Mr Bülent Gültekin last week. One man who fancies his chances is the head of the Treasury, Mr Osman Unsal, a 39-year-old former Citibanker well-known in the international bond market as the ringmaster of Turkey's

foreign debt programme. A man with expensive tastes and who favours monogrammed cuffs on his shirts. Mr Unsal has one advantage over his peers: he can work with the prime minister. Mrs Tansu Ciller. This is something Mr Gültekin admitted he was

unable to do.

Unlike the former governor, Mr Unsal was quick to grasp that, as far as economic policy goes, it is Mrs Ciller who calls the shots. But then, she was his professor at university. In the wake of last month's liquidity crisis and the subsequent devaluation of the lira, Mr Unsal will need all his powers of persuasion to win over his critics, particularly the foreign banks which

His debt plan has been to limit the government's domestic borrowing while increasing its foreign debt in an effort to edge down domestic interest rates. He has argued that the high level of domestic debt has been the main reason for Turkey's runaway budget deficit

and inflation. He has shifted the emphasis from syndicated loans to bond issues. Having secured an investment-grade rating in 1992 from Moody's and Standard & Poor's, the two leading credit rating agencies, Turkey has frequently tapped the Samurai market, Japan's domestic market for foreign borrowers, and has also issued Eurobonds in D-Marks and sterling.

His strategy has helped diversify the investor base and improve the maturity and term structure of the national debt. The move may have curbed the volatility in debt servicing but the debt has risen rapidly. Total external borrowing public and private - has increased to an estimated

and is forecast to reach \$68bn

The policy has been driven by twin imperatives - to maintain reserves at a time of a large current account deficit and to avoid overloading the domestic capital market. Domestic rates have eased through much of 1993, helped by the decrease in domestic borrowing. In addition, the government cancelled the regu-Wednesday auction of bills nine times in the past three months in an attempt to make the banks take longer-term

Sticking to this policy has required some nerve. On one occasion Mr Unsal telephoned to cancel the weekly auction while in mid-air to Japan, promising worried Treasury colleagues that he would return with "a suitcase full of money".

This "can-do," sometimes cavalier, approach may have won him Mrs Ciller's admiration, but it has worried a number of Turkish and foreign

Turkey's recent currency cri-

Certainly, the catalyst for the run on the lira was the decision by the two rating agencies to downgrade Turkey's credit rating, in Moody's case to sub-investment grade. But by cancelling the auctions, the government deprived itself of one tool with which to control liquidity. When the Treasury also resorted to increasing advances from the central bank to finance the budget, the result was a market awash

To bolster the lira, the authorities raised rates sharply. Interest on threemonth bills rose to 99 per cent last week while interbank rates touched 600 per cent. What is more, the devaluation, which adds to Turkey's debt servicing, has put budget pro-

with lira.

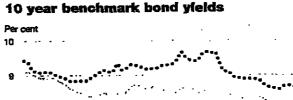
jections further out of kilter. While most of the government appears dazed by the events of the past two weeks, Mr Unsal has not lost his stride. This month, Turkey will lent in the Samurai market. It don't think his plan is over".

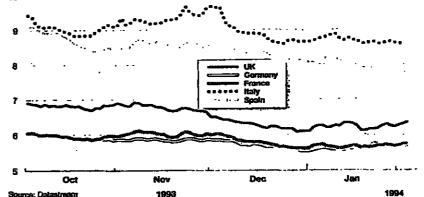
intends to launch its first offer ing of global bonds which is

expected to raise up to \$1bn. How Mr Unsal salvages the situation is hard to predict. He has few friends within Turkey's powerful civil service. Many senior civil servants, jealous of his meteoric rise up the ranks thanks to Mrs Ciller's patronage, want him to be replaced.

He does not have much support in parliament either. Members of parliament foiled an attempt by Mrs Ciller to secure him the job as head of the Treasury by drafting a special decree citing the rulebook on civil service appointments. This tactic showed up that Mr Unsal's years in the civil service were not sufficient to warrant such a senior position. Today he is still only acting under-secretary for the Trea-

sury and foreign trade. However, to those who know him, his political ambition remains as strong as ever. As one former Citibank collegens put it: "He was the only one of





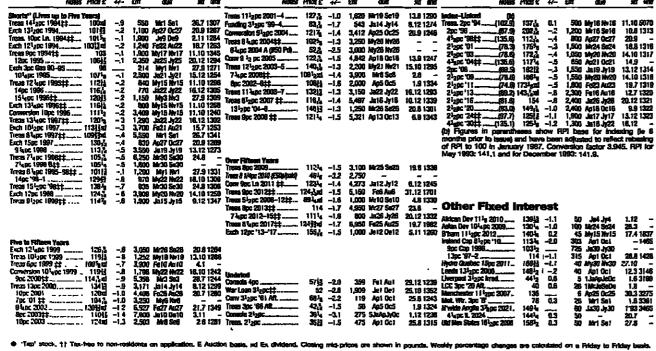
#### INTEREST RATES AT A GLANCI

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■ US TREASURY BOND PUTURES (CBT) \$100,000 32nds of 100%

	Open	Selt price	Change	High	Low	Est vol	Open kit
Mar	115-29	114-28	-1-03	117-02	114-24	428,453	341.353
Jun	114-27	113-27	-1-02	115-27	113-23	6.847	24,518
Sep ·	•	112-31	-1-00	114-20	112-27	-	٠

#### reappraising Turkish risk. from \$54bn at the end of 1992 may have contributed to UK GILTS PRICES Wik.% Agent Notes Price £ ++- £m Wk% Armit Notes Price € +/- Ess



De directie en het personeel van de firma's van de groep "SUIKER EXPORT" melden U met leedwezen het overlijden van

The management and personnel of the "SUCRE EXPORT" group deeply regret to announce to you the passing away of

La Direction et le personnel des sociétés du groupe "SUCRE EXPORT" ont le regret de vous annoncer le d'cès du

# **Baron PAUL KRONACKER**

Minister van Staat Ere-voorzitter SUIKER EXPORT N.V.

SOPEX N.V. geboren te Antwerpen op 5 november 1897 overleden to Kapellen op 3 februari 1994

De begrafenis zai plaatshebben op dinsdag 8 februari om 11 uur in de St Jacobus kerk van Kapellen

Minister of State

**Honorary President** SUCRE EXPORT S.A.

> & SOPEX S.A.

Born in Antwerp on November 5th, 1897 deceased in Kapellen on February 3rd, 1994

The funeral will take place on Tuesday, February 8th at 11 o'clock in the St Jacob Church of Kapellen

Ministre d'etat

å SOPEX S.A. Né à Anvers le 5 novembre 1897, et décédé à Kapellen le 3 février 1994

Président Honoraire de SUCRE

EXPORT S.A.

L'enterrement aura lieu le mardi 8 février à 11 heures en l'Eglise St Jacob de Kappellen

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## International

# Great bull run may have lost steam

Reserve raised its Fed funds rate target to 3% per cent on Friday from 3 per cent, bond traders sensed that the end had finally come. The end, that is, of a bull run in the US Treasury market which has lasted more than three years. The rally has exceeded the expectations of analysts, many of whom were calling the end of the bull market a year ago.

It is not unexpected: 10-year US bond yields backed up ½ a point at the end of last year, as strong economic data convinced traders that a change in

Fed policy was on the way. Friday's move may have been the first of several policy tightenings designed to head off the threat of inflation.

Mr Dick Hoey, a fund manager at mutual funds group Dreylus, says: "It could very easily be a two-stage, 50-basis point rise." Analysts at Donaldson, Lufkin & Jenrette, brokerage firm, believe the next move could come soon. Investors should "be wary of a further move within the next few weeks to 3% per cent".

Another Wall Street house, Salomon Brothers, expects even bigger rate increases by

Many analysis on Wall Street the Fed, arguing that "money believe that when the Federal market rates and short-term bond yields will be pushed higher in the next few months as robust economic growth data will justify additional tightening moves that could total 50-75 basis points by mid-

While the prospect of further tightening is bound to trigger a sell-off, the longer-term out-look, given continued low-inflation, is favourable for longdated bonds.

Salomon believes that upward momentum in long-term Treasury yields will stall, because investors are likely to adopt the view that the Fed's vigilant stance against inflation is positive for the bond market. Longer-dated government securities are less likely to suffer from a concerted sell-off following further rate rises because bonds have been sold heavily in recent

months in anticipation of such

a move. However, Mr John Lipsky, Salomon's chief economist, says it may be some time before the benefit of the Fed's actions begin to show through in lower bond yields. "This move helps set the stage for an ultimate return of long-term interest rates, at least in my opinion, to back below 6 per cent. But that's not likely to occur anytime soon. Quite the contrary, if we're right about the economic data, over the next few months the risks lie on the other side - of higher

long-term interest rates." Almost everyone agrees that, after several years of a steep yield curve, the gap between short and long yields will start to close. Mr Dennis Bushe, managing director of Pruden-tial Investment Advisors, says longer term, there will be a flattening of the yield curve" because markets will gain confidence from the Fed's pre-emptive strike.

Mr David Hale, chief economist at Kemper Securities in Chicago, is another who believes that last week's rate rise is positive for longer-dated government securities. "It protects the long end from having a blow out on the upside. I think if the Fed hadn't tightened you would have seen long bond yields rising. I think you'd have seen the bond mar-

ket vigilantes riding it." The negative knock-on effect on the European bond markets could prove relatively short-lived. True, since the US

economic cycle is ahead of Europe's, the US market offers a taste of things to come. But the fact remains that the US and Europe are at quite different points in the economic cycle, and the start of Fed tightening, when European governments are expected to ease further, means that it no longer makes sense for European bonds to track the US

"We are going to decouple," said Mr Kit Juckes, international economist at S.G. War-burg. He believes real interest rates in the US had fallen too low. For example, real short-term rates in the US are below 1 per cent compared

with 21/2 per cent in the UK. The Fed move leaves room for further tightening of spreads between European bond markets and the US Trea-sury markets. In the current low yield environment, these spread-trades are likely to become an increasingly com-mon feature of investment ement strategy.

> Patrick Harverson, Tracy Corrigan, Martin Dickson and Richard Waters

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Terry Byland

### NEW YORK

# **Traders hope** the first cut is the deepest

Wall Street may discover this week that it is more pleasant to fret over the inevitable than to deal with its consequences.

After months of hand-wringing by market observers over the timing of a move to tighter money, the Federal Reserve finally acted on Friday. In announcing the move to tighter credit conditions, Mr Alan Greenspan, the Fed chairman, made good on his word. Earlier in the week he told a congressional committee that the central bank would have to adjust its policy to stamp out incipient inflationary pressures in

the economy.

The timing was somewhat of a surprise, however, as was the extent of the damage to stocks. The Dow Jones Industrial Average limped into the weekend after its worst single-day battering since November 15 1991. The bellwether blue-chip index tumbled 96 points, or 2.4 per cent. to 3,871.42, led by the hasty retreat of interest-sensitive financial and utility issues.

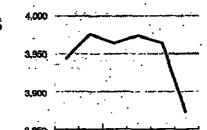
The good news is that few analysts expect to see stocks fall as sharply this week, "The first cut is always the deepest," says Mr James Solloway, chief investment analyst at Argus Research in New York. With plenty of bargains on offer today,

the Dow index may bounce back. The bad news is that most expect a weak trend over the next month or two, as the euphoria that has gripped the market since the new year unwinds.

Wall Street has worried about a shift in policy because stocks have thrived over the past three years in the rarefied atmosphere of Fed accommodation. In that time, funds have flooded into equities as investors sought higher returns than other

# Dow Jones Industrial Average

-Frank McGurty



financial instruments could offer. Cheap money has also made stocks attractive because it has helped lift the earnings potential of American companies, which have taken advantage of low rates to reduce debt

and buy new equipment. The question is whether a move to tighter money will finally rein in the long-running bull market, or at least trigger a 5 per cent to 7 per cent correction, as many analysts have predicted after Friday's developments.

A conclusive answer is months away, but many analysts believe the key lies in how soon the Fed tightens again and by how much. "This is the end of the beginning," says Mr David Shulman, chief investment strategist at Salomon Brothers, "not

the beginning of the end." When the Fed acts again depends on economic data still in the pipeline. In the meantime, trading is expected in a narrow range. The 4,000 barrier appears a more formidable barrier than just a week ago.

The market may go down a bit more in the next week or two, but then we'll sit tight for a while before waiting for these questions about inflation to be resolved," says Mr Bill Dodge, an investment strategist at Dean Witter Reynolds.

The picture may clear somewhat this Friday, when the Commerce Department releases the January producer price index.

# FT-SE-A Ali-Share index

# **Prices top out** in a volatile environment

LONDON

There were signs late last Friday that the UK equity market may at last have topped out as share prices weakened following the Federal Reserve move to lift short-term interest rates.

The market has become increasingly volatile, as trading activity and the value of customer record levels. Last week saw all the main equity

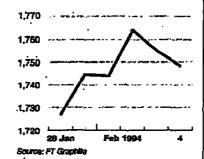
market indices - the FT-SE 100, the Mid 250, the All-Share and the Smaller Companies - race ahead to all-time highs and, more importantly, to all-time inflation-adjusted records. July 1987 was the last market peak - two months before it crashed 500 points

in two days. However, towards the end of this week, share prices tumbled, the market being hyped by a dealer-driven story that a wave of European interest rate cuts was imminent. This would have produced a burst of buying in equities as international institutions continued their search for value in a low

interest rate environment The Bundesbank council's refusal to cut rates upset the equity market apple cart, producing a near 50-point swing in the FT-SE 100.

However, there is more to the market's short-term performance than purely rate cuts. Some see the carrot of lower rates as better for the market than an actual cut. "The longer the authorities leave it, the better." said one senior trader. "The minute they cut, this market will

The equity market's rise this week was once again underpinned by the futures market. Friday saw a development in the equity market



as the OMLX market introduced its futures and options contract on the Mid 250 index. The Mid 250 has consistently outperformed the senior FT-SE 100 index this year, rising a startling 9.4 per cent compared with the FT-SE 100's L5 per cent.

Much of this rise, traders argue,

has been prompted by heavy demand for the Mid 250 stocks by the big integrated securities houses, which have been aggressively marketing various covered warrants and derivatives instruments to their institutional clients. The OMLX launch will be followed by the London International Financial Futures Exchange, whose Mid 250 futures and ontions contracts commence trading on February.

Salomon Brothers, the influential US securities house, and a rampant bull, rates the UK equity market as its most favoured in Europe, with a year-end FT-SE 100 target of 3,950. Salomon forecasts base-rate reductions to 4 per cent, in order to offset fiscal tightening, a strong recovery in earnings and further increases in institutional and private cash flow in 1994. It says the UK's

strongest in Europe by 1995-96. The broker expects earnings growth of over 38 per cent for 1993, 16 per cent for 1994 and 12 per cent for 1995. The risks to the market, Salomon says, are posed by potential internal strife in the Conservative party.

public finances are likely to be the

# OTHER MARKETS

#### TOKYO

Trading is expected to remain light with many investors cautious ahead of the Hosokawa-Clinton meeting in Washington on Friday. Although the Nikkei index managed to remain above the psychologically important 20,000 level on Friday, in spite of delays in the announcement of the government's long-awaited economic stimulus package, some market participants fear the effects on share prices if the government scales down its tax cuts from the originally planned Y6.000bn.

Chinese New Year holidays on Wednesday, Thursday and Friday will restrict trading in Asian markets.

**PARIS** Private investors have until Thursday to buy shares, or confirm existing orders, in Elf Aquitaine, the largest company to be privatised so far in the French government's programme to sell 21 publicly-owned groups. Corporate announcements due this week include figures from UAP, the insurer and privatisation

profit to FFr1.9bn. The market expects a strong recovery at Matra Hachette while some analysts also expect improved results from Total on Wednesday. in contrast with the sharp drop recorded at Eif.

candidate, which Hoare Govett

expects to post a recovery in net

#### MILAN

Shares in Instituto Mobiliare Italiano, the financial services group which was heavily oversubscribed when it was privatised last week, begin trading on Wednesday. The stock was quoted at L12,600-L12,900 on the grey market last Friday, compared with the the issue price of L10,900.

#### STOCKHOLM

Full-year figures come from Ericsson on Thursday. UBS, which expects a 130 per cent rise in net profits, recalls that the group disappointed the market with its third-quarter results. However, the bank believes that some expectations are too optimistic. It says investors should remember the volatility of the shares as US investors sold after the last report. Stora, Europe's largest forest products group, reports finals tomorrow.

### OSLO

Haisland Nycomed, due to report 1993 results on Friday, is expected to post higher sales but little changed earnings. Full-year figures are due on Thursday from Bergesen, the bulk shipping group.

### RISK AND REWARD

# Swaps dealers upset by threat of legislation



man is proposing a new agency to over-see US derivatives dealing, a some swaps dealers fear would inhibit the fast-growing

industry. Mr James Leach, the top Republican on the House Banking Committee, has introduced legislation to set up a Federal Derivatives Commission which would establish standards for capital, accounting, disclosure and suitability for institutions

dealing in derivatives. The Commission would coordinate the fragmented derivatives oversight of six US agencies. including the Federal Reserve, the Commodity Futures Trading Commission, the Securities and Exchange Commission and the Comptroller of the Currency.

The bill has received little support in Washington, but it sets the stage for a battle between some members of Congress and the derivatives industry when the re-authorisation of the Commodity Futures Trading Commission begins later this year. Con-gress gave the CFTC partial oversight of over-the-counter derivatives in 1992, but promised to revisit the issue this

Mr Leach's bid for a co-ordinating agency echoes recommendations made in several comprehensive studies of the derivative industry during the past year. The last of these studies, by the General Accounting Office, the independent research arm of Congress, is expected later this month. These studies were sparked

by concerns that growing derivatives exposure among financial institutions was fuelling systemic risk, and that potential problems may not be spotted because some derivatives operations were slipping through the regulatory net. The International Swaps and Derivatives Association, the

A prominent swaps industry body, US Congress- responded to the Leach proposal with a statement that some provisions of the bill may inhibit desirable risk man agement activity; impose an inequitable scheme of regulation on derivatives dealers and end-users; and roll back some of the protections currently afforded market participants in the event of insolvency".

Nevertheless, the current regulatory structure, based on divisions between banking and securities operations, does appear increasingly archaic. · Paribas, the French bank, has introduced an innovative equity-linked structure to the sterling bond market. On Friday. Paribas launched a £50m offering of five-year bonds for ABB International Finance, an arm of the international electrical engineering company. The bonds are convertible into a cash amount based on the performance of the FT-SE 100 index of IIK stocks. Similar deals, linked to the CAC-40

index, have been launched in the French market. The ABB issue is structured to resemble a conventional convertible bond which can be converted into the shares of a single company. But the investor is exposed to the FT-SE index, according to a predeter mined formula, instead of an underlying stock. The premium is 20 per cent, and the bonds pay a coupon of 3 per cent and are priced at par.

The deal was placed mainly in continental Europe among insurance companies and other financial institutions. Some institutions, which are not allowed to use derivative products but can buy bonds with embedded derivatives, buy such bonds for asset allocation.

For ABB, the structure provides cost savings over a conventional financing. However, the disadvantage for the issuer is that the bonds can be exchanged at any time after the first year, so the exact term of the financing is uncertain.

> Laurie Morse and Tracy Corrigan

## INDICES AT A GLANCE

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3,871.42	-1,9	·+13.3	+3.1	3,978.36	31/1/94	3,302,91	18/2/93	3,978.36	31/1/94	3,756.60	3/1/94
20,301.43	+8.2	+18.1	+16.6	21,148.11	13/9/93	16,078.71	29/11/93	19,307.43	21/1/94	17;369.74	4/1/94
2,138.25	+0.2	+33.5	5.7	2,267.98	3/1/94	1,601.61	4/2/94	. 2,267.98	3/1/94	2,075.61	21/1/94
2,329.17	+0.7	+25.6	+2.7	2,355.93	2/2/94	1,835.72	17/5/93	2,355.93	2/2/94	2,234.78	17/1/94
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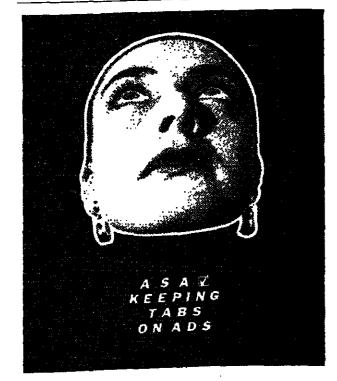
GRANT G. BEHRMAN

The undersigned acted as financial advisor and arranged the private placement of the limited partnership interests.

Merrill Lynch & Co.

January 31, 1994

2



# ECU 20,000,000

Société Nationale Elf Aquitaine

Hybrid Reverse Floating Rate Notes due 1996

For the interest period February 7 994 to February 6, 1995, the rate as been determined at 13.125% The interest payable on the relevan

otice is hereby given to the holders ( e above Notes that a Resolutio

Accordingly modifications to the Terms and Conditions of such Notes and the

FRE CLEW'S BOOKMAKE

These new issues have been successfully arranged by Rabobank in 1993.





NLG 500,000,000.-





NLG 300,000,000.-

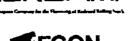


NLG 300,000,000.-

Commerzbank Overseas Finance N.V. guaranteed by COMMERZBANK NLG 250,000,000.-







EGON NLG 350,000,000.



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Stocks Traded 3.4m 3.3m 3.2m

Nomura Sec ...... Mitaubishi Oli ......... Nochu .....

Closing Prices 2,270 962 679

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Change on day -50 +26

24	WORLD STOCK MARKETS	FINANCIAL TIMI
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● FT Cityline Unit Trust Prices: dial 0891 4300	FT MANAGED FUNDS SERVICE and key in a 5 digit code listed below. Calls are charged at 36p/minute cheap rate and 48p/minute at all other times. International access available by subscription only. For more details call the FT Cityline Help Desk on	071-873 4378.
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Feb 4

5.435 2.886 3.300 1.120 2.791 0.116 1 2.608 1.113 1.383 2.479 1.345 2.900 1.463 1.944 2.177

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CROSS RATES AND DERIVATIVES

DKr

18.83 10 11.43 3.882 9.673 0.401 3.468 9.036 4.790 4.861 10.05 5.071 8.736 7.545

Change -0.0061 -0.0060 -0.0059

High 0.5770 0.5725 0.5695

Feb 4 Feb 3 Feb 2 Feb 1 Jan 31 High Low High Low FF-SE Buroback 100 FF-SE Buroback 200 FF-SE Buroback 200 FF-SE Buroback 200 FF-SE A 360 FF-SE ShulkCap et 114 509-4 105 FF-SE ShulkCap et 114

\* Rodoughe Benk Ltd is

a benting institution.

8 Royal Bit of Scotland 5.5

Sandard Chartered 5.5

Standard Chartered 5.5

Chailed Bit of Kuwaii 5.5

Unity Trust Bent Pic 5.5

Whateum Trust 5.5

Whiteway Leidew 5.5

Windon's Sty West 5.5

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Mombors of British Merchant Banking & Securitios Houses Association
 In administration

BASE LENDING RATES

AUB Bunk 55
Bank of Barock 55
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Bank of Cypus 55
Bunk of Cypus 55
Bunk of India 55
Bunk of Southerd 55
Cypus Pupuk 55
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Artem & Company ...  18.47 8.745 10 3.396 8.459 0.350 3.031 7.904 4.131 7.512 4.077 8.789 4.434 5.891 54.52 6.568

4.862 2.576 2.946 1 2.492 0.103 0.693 2.326 0.994 1.205 2.213 1.201 2.589 1.306 1.735 18,06 1.944

1.947 1.034 1.162 0.401 1.0941 0.356 0.934 0.399 5.485 0.482 1.039 0.624 0.696 6.445

EXCHANGE CROSS RATES

(SFr) 100 (DK) 53.09 (FF) 60.71 (DM) 20.61 (IC) 51.36 (I) 21.27 (F) 18.40 (NK) 47.99 (Ea) 20.48 (Pta) 25.45 (SK) 45.61 (SFr) 24.75 (C) 63.36 (CS) 26.92 (CS) 35.76 (Y) 331.0 40.08

E D-MARK FUTURIES (IMM) DM 125,000 per DM

0.5728 0.5897

0.5656 0.5637 0.5617

India
Japan
Makaysta
New Zealand
Philippinas
Singapore
S Africa (Com)
S Africa (Fin.)
South Nores
Tawan
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53.3817 10.0540 8.2455 8.7897 2.5897

2.5897 372.578 1.0094 2509.21 53.3817 2.9001 11.1203 260,469 209.710 11.7050 2.1564

**CURRENCIES AND MONEY** 

112.7 113.6 114.2 82.1 107.5 121.6

103.8 76.8 113.6 117.8 84.4 85.1 78.0 118.7

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56.8

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215.48 11.877 2.1264

1.9592

393.0 208.7 238.6 81.00 201.8 8.358 72.31 188.6 80.50 100. 179.2 97.26 97.26 140.5 1301 157.4

UK INTEREST RATES

LONDON MONEY RATES

21.83 11.64 13.31 4.519 11.26 0.466 4.034 10.52 4.491 10 5.679 10 5.427 11.70 5.903 7.842 8.784

4.040 2.145 2.453 0.833 2.075 0.086 0.743 1.938 1.028 1.2156 1.088 1.445 1.347 1.415

7 days notice 5/2 - 5 -

To Advertise in the Business

Opportunities Section

488.2 259.2 296.4 100.6 250.7 10.38 89.83 234.3 100. 124.2 222.5 120.8 260.5 131.4 174.6 1618 196.6

-27 -1.5 1 4

Europe Austriam Belgium Dommari France German, Greece Iroland Italy Norway Portugal Spain Swatzes UK Ecu SOR

Americas Argentino Brazil Canado Mexico USA Pacific/N

1.874 0.995 1.138 0.386 0.962 0.040 0.345 0.899 0.384 7 0.856 0.484 1 0.505 0.670 6.203 0.751

3.714 1.972 2.255 0.768 1.908 0.079 0.683 1.782 0.761 0.961 1.982 1 1.328 12.30 1.488

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

+0 0455 120 - 170 -0.025 500 - 900 +0.0137 385 - 405 +0.0136 222 322 +0.015 805 - 305 +0.0046 350 - 363 +0.45 600 - 900 -0.0068 338 - 369 -2 125 - 275 -0.025 500 - 900 +0.0138 435 - 445 +0.0116 533 - 553 +0.2 500 - 700 -0.035 450 - 700 -0.005 450 - 460 -0.0062 913 - 973 -0.0077 200 - 205

+0 0001 980 - 981 +9.13 435 - 440 +0.0021 290 - 291 - 040 - 060

12.2580 12.1755
35.9500 35.7000
6.7090 6.7290
6.5091 5.51780
5.9180 5.51780
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250.750 249.100
1.4381 1.4297
1694.00 1876.98
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1.95541 1.9407
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0.9980 494.435 1,3270 3.1040

FIXED INTEREST RATES

Over right

7% 62: 6.98 6.50 6.50 82: 9% 5.53 5.56 4% 4% 3.3 2% 2%

EURO CURRENCY INTEREST RATES

3% 3% 3.30 3.14 3% 3%

One month

3½ 3¼ 3.16 3.03 3% 3%

6% 5% 5% 5.26 5.26 5.36 5.36 8 4.90 3.31 3.31 3.31 3.31

35 35 3.62 3.43 3% 3%

Three months

Sux months

7.40 7.40 8.20 6.20 6.75 8.75

8.00 8.00 5.25 5.25 4.00 4.00 3.00 1.75 1.76

**MONEY RATES** 

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Interbank Fixing week ago

Feb 4

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12.2395 35.87 6.758 5.5337 5.907 1,74 253.1 1.4322 1688.85 35.87 1.9473 7.4648 114.205 7.8737 1.4467 1.4467 1.4173

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(Sch) 12.2145 (BFr) 35.7700 (DKr) 6.7395 (FM) 5.8272 (FFr) 5.8272 (O) 1.7360 (O) 248.750 (E) 1.4354 (U) 1682.00 (FH) 35.7700 (FH) 19440 (PH) 174.600 (PS) 174.600 (SS) 174.600 (SS) 1.4455 (C) 1.4455 (C) 1.4500 (SS) 1.4500

(Poso) 0.9981 (C) 494.438 (C) 1.3283 (ew Peso) 3.1050 (S) 1.3285 (RS) 7.7240 (RM) 31.3088 (Y) 108.090 (MS) 2.7605 ( (\*L25) 1.7503 (SR) 3.7503 (SR) 3.7

302.1 160.4 183.4 62.26 155.1 6.425 55.59 145.0 61.88 76.87 74.77 161.2 81.23 108.0 1000.

2.496 1.325 1 516 0.514 1.283 0.459 1.198 0.511 0.635 1.138 0.613 0.672 0.893 8.263

2.796 1.485 1.698 0.578 1.436 0.059 0.514 1.342 0.571 1.276 0.892 1.492 0.753 1 9.256 1.120

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Belgian Franc	7 - 6	3 6H	- 611	613 · 613	611 · 616	6% - 6%	64 - 6 <sup>1</sup> 8	\$5.00
Danish Krone	6 - 5	ક 6મા	- 6 <sup>1</sup> 6	8 <sup>1</sup> 2 - 6 <sup>1</sup> 8	6 <sup>3</sup> 8 - 6 <sup>1</sup> 8	6 - 54	55g - 53g	\$50,0
D-Mark ·	ા 8년		- 6	6 <sup>1</sup> 8 - 6	54 - 54	513 - 512	5 <sup>1</sup> g - 5 <sup>1</sup> g	\$200
Dutch Guilder	55	5 <sup>1</sup> 2 5 <sup>5</sup> 2	- 5 <sup>1</sup> 2	5½ - 5¾	54 54	5 <sup>j</sup> a - 5	4월 - 4월	- November 1
French Franc	6 <sup>1</sup> 2 - 1		- 6 <sup>3</sup> a	8 <sub>1</sub> 3 - 6 <sub>1</sub> 9	B <sup>3</sup> 8 - 6 <sup>1</sup> 4	6 <u>18</u> - 6	5 kg - 5 kg	سما
Portuguese Es						10 <sup>3</sup> g - 10 <sup>1</sup> g		Clyd
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Starling	5 <sup>5</sup> 8 - !		- 5½	5¼ - 5³8	6년 - 5년	5¾g - 5¼,	5% - 5h	2180
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Can. Dollar	358 - 3		- 314	313 - 316	3년 - 3년	3% - 34	4/6 - 3/3	The Pos
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Yen	24 - 2		- 24	24 - 25	2, 2,	24 - 21	24 - 24	48
Asian \$Sing Short term rates	3½ - i		- 5 <sub>1</sub> 5	3l2 - 2l2	4 - 3	4 - 3	44 - 34	2,01 75,27 2201
Mar Jun Sep Dec EL US TREAS Mor Jun	96.48 96.16 95.85 95.51	96.39 96.04 95.71 95.32 L FUTUR: 96.68 96.40 96.09	-0.09 -0.13 -0.15 -0.16 -0.18 -0.09 -0.09	96.8 96.1 95.8 95.8 9 \$1m per 96.9	96.38 96.02 1 95.70 95.30 100% 0 96.67 0 96.39	266,790 168,160 89,768 8,182	Open Int. 411,338 415,473 318,066 227,649 21,124 12,282 3,562	110,0 15,0 10,0 12,50 250,0 250,0 250,0 250,0
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				11,	61,567,372	+1,550,	727,982	11
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								11
				11,	361,567,372	+1,550,	727,982	11

Three months Pate %PA

12.2795 38.07 6.79 5.5452 5.8357 1.747 280.25 1.4253 38.07 1.9536 7.466 142.46 7.8252 1.4884 1.4844 1.1117

12.3795 36.81 6.8595 5.5857 5.959 1.7619 290.75 1.4081 1.7645 36.81 1.9643 7.5443 185.1 146.38 8.0787 1.4416

-1.5 -16.4 -1.9 -2.3 -1.1 -1.2 -6.0 -4.1 -3.0 -0.1 1.4

ISSUE DEPARTMENT +31,227,684 17,102,491,664 7,508,336 17,110,000,000 +30,000,000 11,015,100 5,383,490,496 11,715,494,404 -811,153,216 +841,153,216 +30,000,000 17,110,000,000 LONDON RECENT ISSUES: EQUITIES Net Div, Grs P/E dav. cov. yld net nb (Cur.) p up (0m) High Low Stock

- F.P. 92.3 75½, 88½, Bering Erreg Euro

- F.P. 10.6 49½ 33¾, Do Warranka

\$90 F.P. 5.92 127 108 Comp Fin Sol

100 F.P. 30.9 122 100 For & Col Street C

60 P.P. 18.0 60 59 Friends Prov Eth

120 P.P. 38.4 126 121 00, Units

60 P.P. 18.4 63 61 Do, Zero Div Pt

- F.P. 5.63 83 83 Pantheon Wits

510 F.P. 2.23 12 10½ Rossmont

- F.P. 0.58 14 9 Thornton P.E. Wits.

- F.P. 0.58 14 9 Thornton P.E. Wits.

- Introduction § Pleaking price. F.P. F.Wy-paid elecutity, For a 61<sup>1</sup>2 -<sup>1</sup>2

Feb 4 Feb 3 Feb 2 Feb 1 Jan 31 High Low High Low  1523.77 1527.17 1540.13 1532 83 1540.19 1840.19 1853.02 1540.19 900.45 1522.27 1594.74 1607.10 1596.18 1604.25 1807.10 1144.79 1507.10 938.52 1592.27 1594.74 1607.10 1596.18 1604.25 1807.10 1144.79 1507.10 938.52 1592.27 1594.74 1507.10 1596.18 1604.25 1807.10 1144.79 1507.10 938.52 1550.3 105.55 106.05 106.37 108.46 107.60 93.28 127.40 48.18 131.47 131.60 132.3 132.55 132.44 133.67 106.67 133.67 50 53 2167.38 2213.99 2208.55 223.47 2164.52 2207.40 1034.70 2367.40 92.16 232.8 231.7 232.5 274.9 233.4 277.9 50.0 734.7 43.5	\$10 FP, 223 12 10% Reservors 12 FP, 0.58 14 9 Thomfor P.E. Wis. 14 FP, 3.10 524 61 Do. Zero Div. Pf. 51% -J4 - † Introduction § Placing price F.P. Fully-paid security. For an explanation of other not to the Guide to the Condon Share Service.	
		Cosing +or- price £
Ivertise in the Business	- F.P 95 90 Budgent 5pc Cv 2003 80 P.P 88pm 80pm Partheon Cv Ln 95/97 8 - F.P 110 <sup>1</sup> sc 99 <sup>1</sup> sp Sun Allence 7 <sup>1</sup> spc Pf 1	94 <sup>1</sup> 2 88pm 68 <sup>1</sup> 4p 51 <sup>1</sup> 4p -2 <sup>1</sup> 4 130
Please Call	RIGHTS OFFERS	
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on 071 873 4780	120 NR 16/3 11/2pm 10/3pm Bereiford 1 88 NI 9/2 25/2pm 9pm Cress Ncholson 22 25 NB 9/2 14,pm 4pm 4femus 1	19pm   12pm  5 <sup>1</sup> 2pm +1 <sup>1</sup> 2  3 <sub>1</sub> pm  11pm

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e e	0.9275	0.9195	-0.0095	0.9310	0.9162	305	6,891	Certs of Tex				-	wn for cast	i loc.		•
;p		0.9237	-0.0094	-	0.9240	27	689	Are, tender t	nte of discou	at 4.9320ac	ECGD flag	ad rate Stin. i	Export Fin	ence. Mai	es esprésay Je	onuny :
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NOTICE OF EARLY REDEMPTION **Halifax Building Society** £ 150,000,000 Floating Rate Loan Notes 1996 (Series B) Notice is hereby given that, pursuant to Condition 5(b) of its £ 150,000,000 Floating Rate Loan Notes 1996 (Series B) (the «Notes»), Halifax Building Society will redoem all of the Notes at thor principal amount on March 30, 1994 The Notes may be surrendered for redemption at the specified office of any of the Paying Agents, which are as follows. Kredietbank S.A. Luxembourgeoise Kredietbank N.V. 43, boulevard Royal B-1000 Burssels L-2955 Lu-embourg Royal Bank of Canada Europe Ltd Swiss Bank Corpor 71 Queen Victoria Street Aeschenvorstadt 1 London EC4V 4DE CH-4001 Basko Payment in respect of the Notes will be made against prosentation and surrender, on or after March 30, 1994 of Notes together with all unmatured Coupons apportaining thereto. Such payment will be made in sterling at the specified office of the Paying Agent in London or, at the option of the holder, at any specified office of any Paying Agent by a sterling cheque drawn on, or by transfer to a sterling account maintained by the payee with, a bank in London. Interest shall cease to accrue on the Notes from March 30, 1994 and unmatured Coupons relating to the Notes shall become void on such date. Kredietbank Luxembourg, February 07, 1994 ). Luxembourg Future5ource no information system prefered by liquidations and have evelled to troops rythind coverage at an utrivisival price. Futures ◆ Qutions ◆ FX ◆ Endi ties ● Metris ◆ Lewis ◆ Fat Granding & Technical Analysis from per Warlaw

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**MONDAY** 

#### Clinton presents his budget



The Clinton administration is due to send its 1995 budget to Congress. President Bill Clinton (left). intent on reducing the federal deficit below \$180bn in the coming fiscal vear, has said

that nine of his 14 cabinet-level agencies will have to get by on less. The greatest interest lies in which programmes get cut and which spared.

The European Parliament holds plenary session in Strasbourg (to Feb 11). MEPs are expected to debate the much-delayed Schengen agreement on open borders, progress on the Euro-pean Union enlargement negotiations, and the Herman report on a possible European constitution.

EU foreign ministers meet in Brussels. Greece chairs the first EU foreign ministers' meeting of its sixmonth presidency (to Feb 8). Items include former Yugoslavia; efforts to improve trade relations with Russia Ukraine and the Baltic states: new rules on the use of trade weapons; and relations with troubled Algeria.

CFA franc: France's president François Mitterrand and prime minister Edouard Balladur are to meet the leaders of the 13 west and central African countries forced to devalue their common CFA franc by 50 per cent in January. It was the first change in parity for the communauté financière africaine franc since 1948. Discussions take place in in Yamoussoukro, Ivory Coast, after the funeral of the West African country's late president, Felix Houphouet-Boigny.

Thorn in court: Greenpeace, the environment pressure group, and Lancashire County Council make their final attempt to challenge the UK government's decision to grant a licence to the Thorp nuclear reprocessing plant at Sellafield, Cumbria, north-west England. The verdict of the judicial review in the High Court in London will be final. Thorp's critics are worried about radioactive emissions. The government announced its decision to give the go-ahead to the £2.8bn plant before Christmas. The licence came into effect on January 17.

Maxwell musical injunction: UK attorney-general, Sir Nicholas Lyell, is to apply for an injunction to stop the curtain rising on Maxwell: The Musical, a West End show chronicling the life and times of the late Robert Maxwell. Fears that the show might prejudice the criminal trial of the late publisher's sons. Kevin and Ian, have prompted the action.

Holidays: Taiwan (markets closed).



**TUESDAY** 

#### US health reform plan

The US Congressional Budget Office is due to deliver its verdict on the financial soundness of the Clinton administration's proposed reforms of the health care system. The House Ways and Means Commit-

tee also holds its first hearing on the plan and will discuss the budget office cost analysis

US-Japanese trade: The American Chamber of Commerce in Japan is to send a delegation to Washington to call for the opening of Japanese markets ahead of Friday's summit between Japanese prime minister Morihiro Hosokawa and US president Bill

**UK inflation:** The Bank of England's quarterly inflation report will be examined for indications of the authorities' attitude towards base rate cuts. The inflation picture has improved since the last report in November, so the tone is expected to be upbeat. However, international interest rate developments have reduced the likelihood of a UK rate cut.

**EU enlargement:** European Union foreign ministers continue their meeting in Brussels. The main topic on the agenda will be the state of the enlargement negotiations with Norway, Sweden, Finland and Austria. Officials are trying to meet the March 1 deadline for completing the talks.

**Works councils:** The European Commission is due to approve a plan which dilutes earlier proposals for mandatory elected works councils in about 1,500 pan-European companies.

Employers have objected to any mention of minimum requirements for consultation. Trade union organisations, however, are unhappy at what they see as a U-turn by the Commis-

**Azerbaijan's president,** Gaidar Aliyev, visits Turkey. The trip will demonstrate a warming in relations after disagreement over the proposed Azeri pipeline project and last year's ousting of pro-Turkish former president Abulfaz Elchibey.

**Armenia's president,** Levon Ter Petrossian, makes the first official visit to the UK by a president of the Republic of Armenia. President Ter Petrossian will meet the Queen, prime minister John Major and foreign secretary Douglas Hurd (to Feb 10) . The aim of the visit is to strengthen political and economic ties between the two countries.

Saleroom: A doll, 64 cm high, is expected to sell at Sotheby's in London for between £150,000 and £200,000. The doll is unique, as Kämmer and Reinhardt, its German manufacturers, apparently made just this one mould in 1909. The previous auction record for a 20th century doll is £90,200.

**Holidays:** Taiwan (markets closed).

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Dec current account - IMF

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WEDNESDAY

#### Japan's economic forecast

The Japanese government is due to decide its economic forecast for the fiscal year 1994. By then, Prime Minister Morihiro Hosokawa may have been able to present his package of economic stimulus measures, after running into strong opposition from his coalition

artners last week. The Ministry of Finance is expected to announce the draft 1994 national budget by Thursday.

Scott inquiry: Sir Robin Butler, Cabinet Secretary and head of the UK Home Civil Service gives evidence to Scott inquiry into arms exports to Iraq. The judge will take evidence today and for the rest of the week from Sir Robin, who as cabinet secretary, is responsible for the conduct of civil

He is expected to be pressed for his views on ministerial accountability and the responsibility of officials to carry out orders which may go against government guidelines.

**UK Sunday shopping:** The shops bill, which liberalises trading laws in England and Wales, may be sabotaged by an alliance of Labour and Conservative MPs. Ministers fear that die-hard Tory supporters of the Keep Sunday Special campaign will back a Labour amendment guaranteeing double time to shop workers. The government fears other groups would seek similar statutory protection.

City of London: Winning People, a report commissioned by city institutions and the City and Inner London North Training and Enterprise Council, is due to be published. It concludes that unless there is a change in management practices, the City risks losing its position as Europe's premier financial centre.



Desperately seeking Oscar: Hollywood opens for Oscar business with the nominations for the 66th Academy Awards. Spielberg's Schindler's List is firm Best Film favourite, having won top honours at the run-up award sprees. If Spielberg himself misses out on Best Director - which would be Hol-

lywood keeping to its anti-wonderboy custom – Jane Campion (The Piano) may change history by becoming a voman winner.

Other bookie's favourites: The Piano's Holly Hunter for Best Actress and any of an army of Britons for Best actor. Among them, David Thewlis Naked) and double-threat performers Daniel Day-Lewis (The Age Of Innocence, In The Name Of The Father) and Anthony Hopkins (The Remains Of The Day, Shadowlands).

Statistics to be released this week

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Holidays: South Korea, Taiwan (Chinese New Year's Eve).

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#### THURSDAY

# Hosokawa starts his US trip

Japanese prime minister Morihiro Hosokawa leaves for Washington to meet US president Bill Clinton (to Feb 12). Their session in the White House on Friday will be the climax of an intense week in US-Japan relations, centring on trade issues.

The US expects Japan to make big concessions, agreeing to set numerical targets for the penetration of US goods and services into the Japanese market. Japan has shown little sign of budging.

US economy: The assumptions and projections underlying the Clinton administration's budget pronouncements on Monday are laid bare in the report of the president's Council of Economic Advisers.

Elf privatisation: Deadline for buying shares in the privatisation of the French oil group Elf Aquitaine. The price of FFr385 (\$65) per share was set last week. Elf is the largest company to be sold so far in the programme to divest the state of 21 publicly owned concerns.

Bosnia talks: Peace talks between the three warring parties are due to resume in Geneva under United Nations-European Union mediation. The three sides appear to expect no halt to hostilities, so the meeting, if it takes place, is likely to focus more on confidence building measures than the future borders of Bosnia's partition.



Sir Leon Brittan (left), the European Union commissioner for external economic affairs, arrives in Turkey for two days of talks. The discussions will cover Turkish-EU relations

and progress towards a customs union, which is due for completion in 1995.

Tomorrow's Company, the interim report of an inquiry by Britain's The Royal Society for the encouragement of Arts, Manufactures & Commerce, is published.

Carnival begins in German states bordering the Rhine. Many people in the area will work a half day before starting the festivities, which last until Tuesday 15. Many business and the federal government in Bonn will be out of action for the period.

Berlin film festival: The 44th annual lebration of cinematic art begins (to Feb 21). Italian actress Sophia Loren will be attending to receive a Golden Bear in recognition of her life's work.

Holidays: China, Hong Kong, Malaysia, Singapore, South Korea, Taiwan (Chinese New Year's Day: the Year of the Dog).

M3 w/e Jan 31



Thursday is Chinese New Year, the beginning of the Year of the Dog



**FRIDAY** 

### Mandela visits his prison

Nelson Mandela, African National Congress leader, who is on the campaign trail, chooses the fourth anniversary of his release from detention to visit Robben Island prison, where he spent most of his 27 years in jail.

**Italian corruption:** A trial in Milan is expected to hear evidence from the accused, Sergio Cusani, financial consultant to the Ferruzzi/Montedison group. Since November, Cusani has declined to go to the witness stand. He is believed to hold many secrets relating to the payment of L150bn (\$88m) by Ferruzzi/Montedison to exit from Enimont, the chemical joint venture with ENI, the state oil concern.

Strike in Portugal: Public sector unions have called their second 24-hour strike in less than three weeks to protest at the government's 1994 pay offer tion of 6 per cent. Public transport, hospitals, schools and other services will be hit.

Holidays: Japan's National Founding Day (markets closed), China, Hong Kong, Malaysia, Singapore, South Korea, Taiwan (Chinese New Year).

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**WEEKEND** 

## Europe's steelmakers meet

Eurofer, the steelmakers' lobby group, is due to meet on Saturday to discuss strategy ahead of Monday's discussions on capacity cuts with the European Commission in Brussels. Private-sector producers have complained that they are being asked to sacrifice more than state-owned producers.

South African elections: Saturday is the deadline for parties to register for the country's first all-race elections on April 27. Last week it was still uncertain whether Zulu chief Mangosuthu Buthelezi's Inkatha Freedom party would agree to take part.

Channel tunnel walk: A 31-mile sponsored walk through the Channel tunnel in aid of children's organisations is due to take place, from Calais to Folkestone.

open on Saturday in Lillehammer. Norway (to Feb 27).

Carnival begins in Rio de Janeiro, Brazil on Saturday (to Feb 16).

Compiled by Patrick Stiles. Fax: (+44) (0)71 873 3194.

## Other economic news

Monday: G10 central bank governors hold their regular monthly meeting in Basle. They will discuss the aftermath of the Federal Reserve's tightening of US monetary pol-

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Tuesday: European Union central bankers remain in Basle, meeting as the council for the European Monetary Institute. They are expected to agree the appointment of Mr Robert Raymond as the EMTs director-general.

German statistics are likely to show sharp rises in unem-ployment, both in the west and the east. Later in the week, retail sales data - forecast to show a fall for December - will add to gloomy sentiment on the German economy.

Wednesday: The second round of banking sector wage talks begins in Germany. Thursday: The Bank of France's monetary policy coun-

cil meets today, amid specula tion by some analysts that another rate cut is imminent. Friday: Icy weather and the Los Angeles earthquake are likely to have played havoc with the US January retail sales figures, published today.

Analysts are forecasting a modest rise. Japanese markets are closed.

1 Deep south (9,5) 10 They're inclined to be dishonest schemos (5) 11 Changed round when the bat-ting team has been dismissed

12 "Yield" as against "surrender" (7) 13 Warn off Harry - it may have

14 Establish a lead in tennis? 16 Valued a variety of male bird (9) 19 Lead astray (9) 20 Inflexibly formal (5)

Left society (7) 27 Lionesses, making no sound 28 Steel or brass (5)

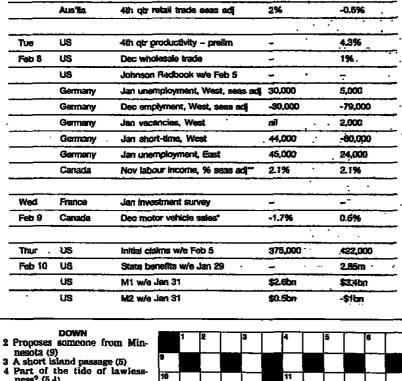
29 Hitching post? (8,6)

A short island passage (5) Part of the tide of lawless ness? (5,4) 5 Dramatist who was successful in exposing glib sentimental-ity (5) 6 Military command to requisition weapons (5,4) 7 He grasps a policeman in upset, it will mean time (5) 8 Entail a change of name for a

girl (7) 9 Summary of new prices (6) 15 They give advancement to PR men (9)
17 Nothing to show this is a political statement (9) 18 Curiosities from a barbaric

organisation at the start of the contury (4-1-4) 19 Ancient poetic character (7) 21 Tie down unruly set in the cooler (6)

23 Music in the playground (5) 24 Are sickly, under the doctor, and gloomy (5)
26 Outlaw gets very loud on port in Scotland (5)



Feb 10	US.	Monthly M1 Jan	\$5.6bn	<b>\$6</b> bn
(cont)	US ·	M2	\$70a	\$6.8bn
	US	M3	\$3.8bq ·	\$11.3bn
<del></del>	Aus'lla	···· Jan unemplyment seas adj	10,8%	-
<del></del>	Aus'lia	Jan employment seas adj	9,500 .	10,700
	Norway '	. Jan consumer prices index.	0.1%	-0.1%
•	Norway :	Jan consumer prices index	1.6%	1:8%
		·		
.Fri	us .	Jan retail sales	0.3%	0.8%
Felb 11	US	Jan retail sales (ex autos)	0.2%	0.7
•	US	Jan producer prices Index	0.4%	-0.1%
	US .	Ditto (excluding food and energy)	0.3%	0.2%
	UK ·	Non-visible trade global	-£900m	-£578m
	Spein	Jan consumer prices Index*	0.9%	0.5%
	Spain	Jan consumer prices Index**	4.9%	· 4,9%
			•	
. During 1	he week	*		
· · · ·	Germany	Jan cost of living - final*		0.2%
•	Germany	Jan cost of living - final**		3.7%
	Germany	Oec retali; sales -, real**	-3%	-1,5%
: :	N'hands .	Jan consumer prices index*	-0.1%	-0.3%

Jan consumer prices index\*\*

Jan unemployment registrations

**MONDAY PRIZE CROSSWORD** No.8,373 Set by DANTE

17.6%

17.5%

cs, courtesy MMS International.

A prize of a Pelikan New Classic 390 fountain pen for the first correct solution opened and five runner-up prizes of £35 Pelikan vouchors will be awarded. Solutions by Thursday February 17, marked Monday Crossword 8,273 on the envelope, to the Financial Times, I Southwark Bridge, London 8,373 on the envelope, to the Financial Times SE1 9HL. Solution on Monday February 21.

Addre Winners 8.361

LD. Thomson, Clitherce, Lancs M.W. Battley, Leigh-on-Sea, Mrs C. Fang, Liverpool D. Griffiths, Hampton Wick, Surrey J.R.E. Lumb, Marsworth, Herts

A.R. Neale. Manama, Bahrain

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Solution 8,361

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Of broking and jobbing the Pelikan's fond, See how sweetly he puts your word onto bond.

Selikan (\*)

**JOTTER PAD**